



**PORT OF GUAM**  
ATURIDAT I PUETTON GUAHAN  
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**Lourdes A. Leon Guerrero**  
Governor of Guam  
**Joshua F. Tenorio**  
Lieutenant Governor

## REGULAR MEETING OF THE BOARD OF DIRECTORS

Jose D. Leon Guerrero Commercial Port

Thursday, March 27, 2025

Virtual Board Meeting

3:00 p.m.

### AGENDA

- I. CALL TO ORDER
- II. APPROVAL OF MINUTES
  1. February 26, 2025 – Regular Board Meeting
- III. PUBLIC COMMENTS:
  - a. Public Comments
  - b. Employee Comments
  - c. PAGGMA Association
- IV. GENERAL MANAGER'S REPORT
- V. OLD BUSINESS
  1. Request for Creation of Position Tariff Technician II and Tariff Technician III (motion to proceed with the transparency and disclosure processes as outlined in Section 6303(d) of Title 4, Guam Code Annotated and Rule 5.015 of the Port's Personnel Rules and Regulations).
- VI. NEW BUSINESS
  1. Adoption of Board Resolution No. 2025-10 relative to petitioning the Public Utilities Commission (PUC) for the approval of the award to BME and Sons, Inc. for Warehouse No. 1 Maintenance Project.
  2. Adoption of Board Resolution No. 2025-11 relative to authorizing the release of the Port Readiness Plan to the Department of Defense (DOD), Department of Transportation (DOT), Federal Emergency Management Agency (FEMA), Government of Guam Agencies, Port Users, and Stakeholders to strengthen emergency preparedness, regional security, and economic stability, and to secure investments for infrastructure, modernization, and operational resilience.
  3. Adoption of Board Resolution No. 2025-12 relative to expanding and promoting in-sourced port services through the special service request process by establishing clear guidelines, enhancing stakeholder engagement, streamlining requests, and maximizing revenue opportunities.
- VII. ADJOURNMENT



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**MINUTES OF THE  
REGULAR MEETING OF THE BOARD OF DIRECTORS  
Wednesday, February 26, 2025**

**I. CALL TO ORDER**

The Chairperson called the regular meeting of the Board of Directors to order at 3:14 p.m., Wednesday, February 26, 2025. Present at the meeting were:

Dorothy P. Harris, Chairperson  
Conchita S.N. Taitano, Vice Chairperson  
Fe R. Valencia-Ovalles, Board Secretary  
Rory J. Respicio, General Manager  
Dominic G. Muna, Deputy General Manager, Operations  
Pacifico R. Martir, Deputy General Manager, Admin/Finance  
Atty. Jamie L. Canto, Port Attorney  
Atty. Jessica L. Toft, Port Attorney

Also present was Port Authority Staff.

**II. APPROVAL OF MINUTES**

a. **January 23, 2025 – Regular Board Meeting:** Director Valencia-Ovalles made motion to approve the minutes of January 23, 2025, subject to correction. The motion was seconded by the Vice Chairperson and was unanimously passed.

**III. PUBLIC COMMENTS**

- a. **Public Comments:** None.
- b. **Employee Comments:** None.
- c. **PAGGMA Association:** PAGGMA Vice President Steve Muna mentioned that the *Mes Chamoru* heritage celebration is next month and PAGGMA has lined up several activities, such as rosketti and bunelos manglo presentation, food truck fest and cultural arts display, sporting events and finale luncheon.

**IV. GENERAL MANAGER'S REPORT**

1. **Port Welcomes its First Cruise Ship.** On February 23, 2025, the Port proudly welcomed the first cruise ship of the year - MS Asuka II carrying approximately 642 passengers and 511 crew members. The vessel marks the beginning of what is anticipated to be an exciting year for tourism and maritime activity on the island. The arrival of the MS Asuka II reaffirms Guam's status as a premier destination in the Pacific. Converting our terminal yard to accommodate a cruise ship takes careful planning and a lot of hard work, and I want to thank our Port employees

for making it happen. Their dedication ensures a smooth and welcoming experience for every vessel that comes through. We look forward to more cruise liners visiting this year, bringing new opportunities for our island's tourism and economy. The Port Authority of Guam remains committed to supporting the tourism industry and ensuring smooth, efficient operations for visiting passenger vessels. Currently, seven additional cruise ships are scheduled to arrive this year, including the Le Jacques on March 14, Le Soleal on March 31, Asuka II on April 29, Seabourn on September 12, Villa Vie Odyssey on October 13, Asuka III on December 30, and Mitsui Ocean Fuji on December 31, 2025.

- 2. Governor, MARAD, and Port GM Discuss Buy America Waiver and Urge Action on Gantry Crane Replacement.** Washington, D.C. – Governor Lou Leon Guerrero, officials from the U.S. Maritime Administration (MARAD), and I met on February 20, 2025 to discuss the newly amended Buy America waiver for the Pacific island territories and its impact on securing federal funding for critical infrastructure projects, including the replacement of Guam's aging ship-to-shore (STS) gantry cranes.

Governor Leon Guerrero stated, "This waiver acknowledges the unique challenges faced by Guam and other Pacific island territories and ensures that we can modernize our infrastructure without unnecessary delays or cost increases. The Port has applied for MARAD grant funding for new STS gantry cranes for the past two consecutive cycles, but those applications were denied due to Buy America requirements. With this waiver in place, we now have a real opportunity to secure the equipment needed to strengthen our supply chain and port operations. Lt. Governor Josh Tenorio, Port General Manager Rory Respicio, and I have been requesting this waiver from MARAD because of the inability to meet domestic manufacturing requirements for STS gantry cranes, and we are pleased with this favorable result. However, we continue to urge action to recognize that port readiness equals military readiness. If just one of the Port's aging gantry cranes fails, the resulting delays could set back military readiness by four years due to the prolonged disruption caused by not having three fully operational cranes. Additionally, the service life of these three gantry cranes is set to expire in 2028, 2030, and 2032, respectively, making timely replacement critical."

This amended waiver, recently issued by the U.S. Department of Transportation (DOT), eliminates domestic sourcing requirements for iron, steel, manufactured products, and construction materials in federally funded projects in Guam, the Commonwealth of the Northern Mariana Islands (CNMI), and American Samoa. This is particularly critical for STS gantry cranes, which are not manufactured in the United States. Guam would find it nearly impossible to meet the previous Buy America requirements without them. While STS cranes can now be procured if not sourced from China, officials noted potential flexibility under these exclusions. They encouraged continued coordination on future procurement needs. Additionally, the de minimis waiver remains in effect, allowing up to 5% of total material costs (including shipping) or \$1,000,000 to be exempt from Buy America restrictions. This waiver removes a major hurdle that has blocked federal funding for our ongoing efforts to secure three new STS gantry cranes. With this waiver now in place, we have a clearer path to competing for federal funding, including opportunities through MARAD, to acquire the STS gantry cranes needed to improve efficiency, reduce costs, and ensure the long-term reliability of Guam's only commercial seaport. This waiver and potential funding sources will allow us to avoid the purchase of China-made gantry

cranes, ensuring Guam's port remains a cornerstone of economic and defense operations in the Indo-Pacific region. The amended waiver, effective from January 10, 2025, to January 9, 2030, replaces a temporary exemption issued in April 2024. It revokes the previous waiver's extra reporting requirements, eliminating the need for additional justification that previously delayed projects. This streamlined process will help Guam move forward with key infrastructure investments that secure national security objectives, support economic resilience, and enhance regional trade. "Guam's strategic importance to U.S. military operations in the Indo-Pacific cannot be overstated. Failing to replace these aging gantry cranes risks disrupting civilian supply chains and impacting military readiness for years. We thank MARAD for recognizing the unique challenges of the Pacific territories through this waiver. We will continue to push for strong federal support—including from the Departments of Defense, State, FEMA, and Interior—to address this urgent need for the sake of commerce, the defense of our nation, and resilience against natural or man-made disasters," said Governor Leon Guerrero. MARAD officials reaffirmed their commitment to assisting Guam and other Pacific island territories in fully utilizing this waiver and providing technical assistance for this competitive grant process to secure funding for critical maritime infrastructure projects.

- MARAD Buy American Waiver.** Recently, the United States Department of Treasury issued the MARAD (Maritime Administration) Waiver of Buy America Requirements for the Pacific Island Territories and the Freely Associated States allows certain exemptions from the federal "Buy America" provisions for projects in these regions, including infrastructure developments like purchasing new cranes for the Port Authority of Guam. Under normal circumstances, "Buy America" requirements mandate that infrastructure projects funded by federal grants use American-made products and materials. However, the MARAD waiver specifically applies to the territories of the U.S. Pacific Islands and the Freely Associated States (such as the Federated States of Micronesia, the Republic of the Marshall Islands, and Palau). The waiver was designed to address challenges faced by these regions in sourcing specific equipment and materials that may not be readily available or economically feasible to procure from American manufacturers. The waiver means that the Port Authority of Guam could have greater flexibility in procuring cranes and other infrastructure components for development projects, without strictly having to adhere to the "Buy America" rules. This could significantly reduce costs and time delays associated with importing specialized equipment that may not be manufactured in the United States.

In practical terms, the waiver enables the Port to:

- **Source equipment internationally:** The port could purchase cranes and other infrastructure materials from manufacturers outside the U.S. without being required to meet the Buy America stipulations, as long as they meet other criteria under the waiver.
- **Save on costs:** It might be more cost-effective for the Port Authority to purchase equipment from foreign manufacturers, particularly if comparable U.S.-made equipment is significantly more expensive.
- **Faster procurement:** Through the waiver, the Port Authority could expedite the procurement process and installation of cranes or other infrastructure, potentially shortening project timelines.

The MARAD waiver is particularly important because it recognizes the unique economic and logistical challenges faced by Guam and other territories in sourcing necessary and critical infrastructure, making it less challenging for the Port to modernize and expand our facilities.

4. **Congressional Staff Delegation Visits Port for Briefing and Facility Tour.** The Port welcomed a delegation of Congressional staff members from Washington, D.C., along with officials from Joint Region Marianas, for a comprehensive briefing and facility tour on February 19, 2025. The visit provided an opportunity for in-depth discussions on key infrastructure projects, including the Gantry Crane Proposal Upgrade and potential Capital Improvement Projects.

The Congressional delegation included:

- Daniel Ramirez, Military Legislative Assistant to Representative Joe Wilson (SC-02), specializing in military and national security policy.
- Megan Amen, Legislative Assistant to Representative Joe Wilson (SC-02), focusing on Defense, Oversight, and Government Reform.
- Alex Fink, Legislative Assistant for Congressman Juan Ciscomani, handling Appropriations, Veterans Affairs, and Defense.
- Grace Looney, Legislative Assistant to Representative Pat Fallon (R-TX), with expertise in Defense, Homeland Security, and Infrastructure.
- Rachel Everette, National Security Advisor for Congressman Jason Crow (CO-06), specializing in national security, defense, and foreign policy.

During the meeting, Port officials highlighted the Port's ongoing modernization efforts to enhance operational efficiency, resiliency, and capacity to support both commercial and military logistics as well as our efforts to obtain new gantry cranes. Following the briefing, the delegation participated in a guided tour of the Port's facilities, gaining firsthand insight into the critical role the Port plays in the region's supply chain and national security objectives. This visit underscores the strong collaboration between the Port Authority of Guam, through the Governor and Lt. Governor, and Joint Region Marianas as we work together to strengthen the Port's infrastructure and ensure it remains a reliable gateway for Guam and the broader Indo-Pacific region. The discussions on the need for the purchase of new Gantry Cranes and potential CIP projects reaffirm our shared commitment to enhancing port capabilities, benefiting both commercial stakeholders and military readiness.

5. **Port Strategic Growth at APP 2025 Winter Conference.** In a conference hosted by the Association of Pacific Ports (APP) from January 29 to 31, 2025, the Port Authority continues to take center stage in the Pacific's maritime industry. The conference brought together leading port executives, industry stakeholders, and policymakers to discuss the future of maritime commerce and infrastructure in the region. During the Pacific Islands Round Table panel, I spoke to the audience about the Port Authority of Guam's strategic vision and key priorities and outlined the Port's transformational journey and ongoing commitment to economic growth, resilience, and national security. The presentation emphasized the critical role of the Port in Guam's economic stability, military readiness, and regional trade. I've also shared that the Port has transformed into a model of efficiency, transparency, and financial stability and have not only maintained full operations through every challenge—from the pandemic to natural disasters—but have also

positioned the Port as a strategic asset in the Indo-Pacific region. Our focus on infrastructure modernization, workforce development, and operational resilience ensures that the Port remains a cornerstone of Guam's economic and national security future.

Some of the key takeaways from the Port's presentation included:

- **Strategic Infrastructure Investments** – The Port is prioritizing key Capital Improvement Projects (CIP), including the replacement of aging ship-to-shore gantry cranes, fuel pier rehabilitation, and terminal yard enhancements to increase operational capacity and efficiency.
- **Strengthening U.S. National Security & Indo-Pacific Partnerships** – The Port remains mission-critical to U.S. military logistics, supporting the Pacific Deterrence Initiative and ensuring readiness for regional operations.
- **Public-Private Partnerships (P3) & Revenue Growth** – PAG has secured federal funding and is actively exploring private investment opportunities to fund major projects without burdening local resources or increasing tariffs unnecessarily.
- **Workforce Development & Leadership Growth** – PAG is strengthening its workforce through mentorship programs, leadership training, and succession planning, ensuring a highly skilled team prepared to meet future demands.
- **Transparency & Fiscal Responsibility** – Under Respicio's leadership, the Port has transformed from a deficit to a surplus, improved bond ratings, and achieved repeated low-risk auditee status, demonstrating financial accountability and effective management.

The APP 2025 Winter Conference served as a platform for industry collaboration, reinforcing the need for continued investment in port infrastructure across the Pacific. Highlights from this year's conference included a keynote presentation from Mario Cordero, CEO, Port of Long Beach, as well as a state-of-the-industry address from MARAD Associate Administrator, William Paape. Additional sessions covering a diverse range of topics relevant for all sizes of ports were engaging and informative as indicated by survey responses. Presentations covering different geographical regions — e.g., the Pacific Islands Round Table and a panel on Changes to Federal Policies Under a New Presidential Administration — provided great perspective not only for representatives of Pacific Islands and the U.S., but for attendees from all jurisdictions. And presentations that focused on specific sectors of the port industry — e.g., The Past, Present and Future of Recreational Marinas by Scott Grindy (Pacific Coast Congress of Harbormasters and Port Managers) and The Changing Dynamics of Agriculture in the PNW with Jason Middleton, United Grain — offered insights that could be applied to a wider range of disciplines.

6. **Strengthening Guam's Maritime Infrastructure.** The AMHP grant, part of the Biden-Harris Administration's commitment to infrastructure investments, represents a transformative step for Guam's maritime industry. The addition of these container yard tractors will improve cargo-handling efficiency, reduce congestion, and enhance the Port's overall resilience in supply chain management. As the Port awaits the final pieces of its grant-funded fleet, these strategic investments continue to position Guam as a key player in the region's shipping and logistics network, ensuring the timely and effective movement of goods for years to come.

7. **5.5 Earthquake Prompt Underwater Dive Inspection.** The Port Authority of Guam initiated a thorough underwater inspection of Wharves F3, F4, and F5 in response to the 5.5 magnitude earthquake that struck on January 21, 2025. This proactive measure was taken to ensure the safety and structural integrity of our port facilities following seismic activity in the region. The inspection involved a collaborative effort among the Harbor Master Office, Port Police, and PAG's Capital Improvement Program (CIP) and Engineering Divisions. Given the heightened vessel activity in the area, several dives were conducted to assess the underwater conditions of Wharves F3 to F6.

Divers meticulously examined the structures below the waterline, focusing on any potential damage or signs of structural compromise. After completing the visual inspections, the team is pleased to report that there was no visible damage observed on Wharves F3 to F6 as a result of the earthquake. This positive outcome reflects the resilience of our infrastructure and the effectiveness of our safety protocols. The Port remains committed to maintaining a safe and reliable port environment for all users. Our collaborative inspection efforts demonstrate our dedication to ensuring the continued safety and functionality of our facilities, especially in the wake of natural events. We thank our dedicated team members from the Harbor Master Division, Port Police Division, and the CIP/Engineering Division for their swift and thorough response to this critical situation. As always, the safety of our community and infrastructure remains our top priority.

8. **Port Leaders Share Expertise at AGA Guam & GSCPA Conference.** Two of our Port leaders took part as guest speakers at the AGA Guam Chapter & Guam Society of CPAs Training and General Membership Meeting, held on February 21, 2025, at the University of Guam's School of Business and Public Administration Lecture Hall. Representing the Port were Jojo Guevara, CGFM, MBA, PMP, MPE, the Port's Chief Financial Officer, and Jessica Toft, Esq., the Port's Legal Counsel. Their participation highlighted the Port's leadership in financial governance, legal frameworks, and strategic project management—key components for Guam's economic infrastructure. As a recognized expert in financial strategy and operations, Jojo Guevara led a session on "The Importance of Project Management in an Organization" from 8:30 AM to 10:10 AM. Guevara's presentation focused on the critical role of structured project management in ensuring efficiency, risk mitigation, and successful execution of major infrastructure projects—insights that are especially valuable in managing the complex operations of the Port Authority of Guam. Following his presentation, Attorney Jessica Toft delivered an in-depth discussion on "Planning the Procurement of Professional Services" from 10:30 AM to 12:00 PM. As the Port's Legal Counsel, Toft provided key legal and regulatory considerations in procurement processes, emphasizing compliance, transparency, and best practices in acquiring professional services for public and private sector organizations. The participation of Guevara and Toft as guest speakers underscores the Port Authority of Guam's commitment to fostering professional development, innovation, and excellence in financial and legal operations. As Guam's only commercial port, the agency continues to advance modern strategies to maintain efficiency, accountability, and compliance in an ever-evolving regulatory and operational landscape. The Port is honored to have our leaders share their expertise at such a prestigious event. Their leadership in finance, legal governance, and project management not only strengthens our organization but also benefits the broader professional community by contributing to the economic resilience of Guam. The AGA Guam Chapter & Guam Society of CPAs conference provided attendees with 6.5

Continuing Professional Education (CPE) credits, ensuring that finance, accounting, and legal professionals remain equipped with the latest knowledge in governance, procurement, compliance, and industry best practices. As the Port continues to lead in financial sustainability, regulatory compliance, and infrastructure modernization, our team continues to showcase our commitment to professional excellence.

9. **Port Welcomes Fisheries Council Military Working Group for Site Tour.** On February 7, 2025 the Port Authority of Guam hosted a site tour for the Fisheries Council Military Working Group, showcasing the Hagatna Marina, Agat Marina, and the Harbor of Refuge (HOR). The delegation, consisting of 13 representatives, was guided by the PAG team, including Deputy General Manager of Operations Dominic Muna as well as officials from Commercial and Planning. The tour commenced at the GDP Marina, where the PAG team picked up the Fisheries Council members and provided an overview of the Port's vital infrastructure and maritime operations. A highlight of the visit was the participation of former Port Board Member Dr. Judith Guthertz, adding valuable insights to the discussions. Following the tour, Felixberto (Felix) S. Reyes, the Guam Island Coordinator of the Western Pacific Regional Fishery Management Council, praised the initiative and the Port Authority of Guam. In his statement, Reyes said, "Everyone not only learned a lot, but they also had fun doing it. Your staff were very professional, courteous, and are very open to continuing collaboration to find ways to support our fishermen and our fisheries." This visit underscores the Port Authority of Guam's role in fostering collaboration with key stakeholders to strengthen maritime operations and promote sustainable fisheries. The Port remains committed to working alongside the Fisheries Council and other agencies to develop innovative solutions that support Guam's fishing industry and enhance maritime infrastructure.
  
10. **General Manager's Notes for YTD Finances.** We are providing the following summary for January 31, 2025:
  - **REVENUES AND CARGO THROUGHPUT:**
    - The Port's total operating revenue as of January 31, 2025 (4 months), is \$19.2 million, which is 7.3% or \$1.5M lower than the YTD revenue budget of \$20.8 million as of January FY 2025.
    - The total number of containers handled in January is 28,877, which is lower by 1% or 291 containers compared to last year's YTD total of 29,168 containers. The total tonnage for non-containerized cargo stands is 58K revenue tons, a 20% decrease from last year's January total of 72K revenue tons.
  
  - **OPERATING EXPENSES:**
    - Overall operating expenses as of January 31, 2025, total \$20.4 million, which is 7%, or \$1.3M higher than the January FY25 budget of \$19.1 million. Some of the expenses that are high in the first four months are General Insurance, Depreciation, Utilities, and Agency and Management Fees.
  
  - **OVERTIME EXPENSE AND DIRECT LABOR REVENUE:**
    - Overtime for all the divisions for the month of January is \$664K, which is 27%, or \$142K, higher than the FY25 overtime budget of \$523K. The actual OT total for the first



four months of the fiscal year is also higher by 8% as compared to the first four months of last fiscal year's total of \$615K.

- The total Direct Labor revenue as of January is \$1.4 million, 7.6% or \$102K higher than the FY25 budget of \$1.3 million.

- **YTD OPERATING REVENUES MINUS YTD EXPENSES:**

- Operating revenues minus operating expenses resulted in an operating loss of \$1.1M. After adding the net Other Income/Expenses totaling -\$413K, the final result for YTD January is a net loss of \$1.4 million. The federal reimbursements booked year to date is \$305K.

2018 Bond Indenture Stats as of January:

- The total days cash on hand as of January is 769 days, which is 54% higher than the 500 days requirement by Moody's rating agency.

#### 11. Status of Ongoing Awarded Grant Activities and Updates on Planned Grant Acquisitions.

- **USDHS/FEMA Port Security Grant Program. Acquisition of Port Police Personal Protective Equipment (PPE).** *Update:* Port Police received all helmets and vests on January 5, 2025.
- **U.S. Economic Development Administration (EDA) Fuel Pipeline Connectivity Project.** *Update:* Amorient submitted the 100% Design Submittal; including the basis of design, drawings, and specifications on February 14, 2025. Amorient to submit pending items, to include BSP Federal Consistency Concurrence, cathodic protection stamped drawings and site certificate form.
- **MARAD Marine Highway Program.**  
*Update:*
  - **PO 20412-OS** - PAG Planning is working with Maintenance and Finance staff to process the invoice for the 180-ft. telescopic boom lift. Maintenance is coordinating with Finance and Procurement to process the requisition to conduct a load test for commissioning of the equipment.
  - **PO 19902-OS** - Nine (9) terminal yard tractors are scheduled to arrive on February 28, 2025 per correspondence with the vendor.
- **Office of Local Defense Community Cooperation.** The PAG's recent grant application totaling \$1.45 million for its Owner's Agent/Engineer to conduct a Port Resiliency and Sustainability Study was granted by OLDCC through the Office of the Governor. *Update:* On February 20, 2025, the Port submitted Task Order #14 deliverables and final closeout report to the CDLO.
- **EPA Diesel Emissions Reduction Act (DERA) Program.** *Status Quo:* Grant application status pending review by US EPA.

- **US DOT Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant Program.** The USDOT Office of the Secretary, through MARAD, approved the Port's no-cost modification, reallocating funds from Pier F-1 to support repairs for Wharves F-2 through F-6. *Update:* The environmental assessment remains active, with progress guided by consultants and pre-NEPA consultations. Monthly updates are provided to Team MARAD.
  - February 2025: The PAG and consultants reviewed the draft letter and checklist in preparation for the final submission of the assigned HAER numbers from the NPS. The draft final has been prepared; however, it is still awaiting photos. The Guam EA office received the photos in February and is now working on labeling and packaging them, though additional materials may need to be ordered.
- **Office of Insular Affairs Maintenance Assistance Program (MAP).**
  - **Port Welding Shop Phase 1 & 2 Project.** The contract and PO have been signed. Notice to Proceed (NTP) commenced on December 10, 2024. Work commenced on January 22, 2025. *Update:* Work on roof is ongoing and exterior spall repairs have begun.
  - **Generator Maintenance Program.** Maintenance services are ongoing with the awarded contract to Hawthorne Pacific Corp. *Update:* On January 23, 2025, the PAG received approval for its no-cost extension request to September 30, 2026. This will allow the Port to fully execute Year 3 of the technical service contract. The PAG Facilities Maintenance Division has also begun the procurement for needed generator parts.
- **U.S. EPA Clean Ports Program: Climate and Air Quality Planning Competition.** The U.S. EPA Clean Ports Program aims to reduce air pollution and greenhouse gas emissions at ports by supporting projects that adopt cleaner technologies and practices.
  - December 19, 2024, PAG received the Notice of Award/Grant Agreement of \$2,410,415 to fund the PAG Net Zero Emissions Strategy Update and Implementation Plan project.
  - On January 16, 2025, PAG planning staff, along with its Subawardee, WSP, and Board Co-chairperson, Conchita Taitano, attended the Clean Ports Program Kick-Off meeting with U.S. EPA program staff.
  - PAG is awaiting the draft Task Order from WSP by the week of January 20, 2025. *Update:* PAG is in the process of finalizing its review of the task order, while concurrently WSP works on revisions based on initial remarks.
- **New Grant Opportunity – U.S. EPA Environmental and Climate Justice Community Change Grants Program / Inflation Reduction Act Community Change Grants Program.** *Status Quo:* Award notifications are ongoing through Spring 2025.
  - The three projects selected are (1) the PAG Installation of a Solar Photovoltaic (PV) System and Batteries Project, (2) the PAG Microgrid Feasibility Study Project, and (3) the PAG Route 11 Seawall Improvement Project.

- **New Grant Opportunity - 2024 NOAA Marine Debris Program- BoatUS Foundation Abandoned and Derelict Vessel (ADV) Removal Grant Program.** The Port submitted its application to BoatUS Foundation on November 21, 2024, with the revised project total of \$859,720.00, which includes the PAG's voluntary cost share of \$214,930.00. *Status Quo* - The Port is awaiting notice of selection.
- **New Grant Opportunity – Dept. of Commerce National Telecommunications and Information Administration (NTIA) Digital Equity Competitive Grant Program.** *Status Quo* - The Port has submitted its application and currently awaiting NTIA review and subsequent announcement.
- **Sport Fish Restoration and Sport Fishing and Boating Safety Act Program Maintenance of Public Boat Ramp at Agat Marina and Harbor of Refuge Improvements.** On October 1, 2024, PAG was awarded \$120,000 for the Agat Marina Southern Walkway Repairs under the assistance title 15.605 Sport Fish Restoration. Additionally, PAG received \$275,000 for the Pre-construction Planning Grant for a Gangway and Courtesy Dock at the Guam Harbor of Refuge under the assistance title 15.622 Sport fishing and Boating Safety Act. Both grants were provided by the U.S. Fish and Wildlife Service through the Guam Department of Agriculture. *Status Quo* - The draft MOU is currently under development by DOAg and is anticipated to be finalized in Q2 2025.
- **New Grant Opportunity - U.S.DOT Federal Highway Administration (FHWA) Low-Carbon Transportation Materials Program (LCTM).** On November 26, 2024, the PAG, with the assistance of its OAE WSP and subcontractor Jacobs, submitted its application to the FHWA LCTM program for its project, Port Authority of Guam Low-Carbon Transportation Materials Study, which proposes activities to identify and test locally sourced low-carbon recycled waste materials to determine suitability for use in eligible Federal-aid projects and incorporation into future transportation plans or updates for Guam. The total project cost is \$2,309,829.00. On January 4, 2025, PAG received an application Inquiry from the FHWA LCTM Team requesting further information on the LCTM Construction component of the project proposal. PAG, WSP, and Jacobs are working together to finalize the application revisions for submission by FHWA's deadline of January 23, 2025. The revisions include a budget increase, bringing the total project cost from \$2,309,829.00 to \$7,216,910.00.  
*Update:* PAG submitted the requested application revisions on January 23, 2025, which included an increase in project cost to \$7,360,465.00. PAG is awaiting FHWA's review and notice of selection.

With respect to the underwater dive inspection performed by port personnel, the Vice Chairperson suggested for the Port Safety office to look into whether the diving of the port employees is considered occupational diving and what the requirements are through OSHA and if medical monitoring is required. She expressed that the concern is about ensuring port employee's health and safety. Director Valencia-Ovalles agreed and expressed interest in knowing what certification and training they have. The General Manager confirmed that the port divers are certified, and will have Port Safety office provide the Board with an update.

## V. OLD BUSINESS

There were no old business discussed.

## VI. NEW BUSINESS

1. **Adoption of Board Resolution No. 2025-08.** The General Manager mentioned that the resolution provides for a petition to the Public Utilities Commission (PUC) in accordance with PAG Docket 09-01 Contract Review Protocol, in that PAG shall not incur expenses for PUC approved internally financed contracts and obligations in excess of 10% over the amount authorized by the Commission without PUC approval. The waterline replacement project was PUC approved back in 2022 and had authorized the Port to expend \$4,856,568.91. With the amendment, BME & Sons' had agreed to the negotiated price of \$691,698.65 to complete the additional work due to the point of connection in several locations needs to be modified because of the condition of existing infrastructure and the existing fire hydrants must be replaced as a result of significant deterioration. He mentioned that Port Attorney had vetted the procurement aspect of this amendment and found it to be in order and the CIP/Engineering division also finds it to be fair and reasonable based on cost comparison and pricing data in the original bid. Based on this, Board approval is requested to approve the resolution presented.

Director Valencia-Ovalles made a motion to approve Resolution No. 2025-08 relative to petitioning the Public Utilities Commission for approval of IFB-PAG-CIP-021-005 Waterline Replacement Project Amendment No. 2, motion was seconded by Vice Chairperson. Discussion followed, the Vice Chairperson mentioned that having learned that Port Attorney has vetted the procurement requirements on the amendment, she has no concerns. The Chairperson commented that the Port is dealing with a decade old facility and is bound to run into unanticipated structural issues, so it is not surprising that a change order is needed to complete the project. There being no further comments, the motion on the floor was put to a vote and was unanimously approved.

2. **Adoption of Board Resolution No. 2025-09.** The General Manager mentioned that at the previous meeting the Board adopted Resolution No 2025-01 relative to memorializing efforts to enhance revenue since 2019 and implement a methodology to ensure continued revenue sustainability. He said since 2019, the Port has undertaken significant financial stabilization efforts including enhancing operational efficiencies, optimizing workforce utilization, implementing stricter financial controls, and making internal adjustments within the tariff, all while maintaining service reliability without imposing significant rate increases on stakeholders. Further, the adjustments include billing for services that have historically been provided but not consistently charged, such as third and fourth gangs, supervisor overtime, mechanic/electrician night differentials, and the use of a third gantry crane, ensuring fairness and financial sustainability while minimizing disruption to stakeholders.

The General Manager stated that in working with the Finance division as well as the Port's Owner/Agent Engineer-WSP, WSP conducted a tariff revenue opportunities analysis to evaluate the current tariff structure, billing practices, and revenue collection processes, ensuring the Port collects all revenue it is entitled to under the existing tariff before implementing a simplified tariff. The analysis included aligning operational practices with billing, establishing clear vessel service

standards, conducting regular cost studies, and implementing proactive billing mechanisms to prevent revenue leakage and enhance financial sustainability, all of which were immediately implemented with the full, uncontested cooperation from the industry.

He mentioned that on January 31, 2025, formal letters were sent to the carriers and shipping agents outlining the proposed revenue enhancement methodology, labor rate adjustments, and throughput rate adjustments, providing them an opportunity to submit feedback. Stakeholders have been given sufficient opportunity to provide input, and the Port remains committed to addressing reasonable concerns while ensuring financial stability and compliance with tariff regulations, noting herein that the Port remains committed to direct stakeholder engagement and will continue proactive outreach efforts leading up to and throughout the PUC review process to ensure industry concerns are considered. The General Manager stated that it is in the best interest of the Port to proceed with submitting the petition to the PUC to ensure timely review and implementation of necessary tariff adjustments. He mentioned that with the 2025 tariff rate revenue adjustment and to ensure a structured and measured adjustment, the Port proposes a phased-in approach to tariff rate adjustments, implementing an 8.5% increase for the first four months from the date of implementation, followed by a full 17% increase from months five through twelve. This phased approach is designed to mitigate financial impact on stakeholders, minimize abrupt cost burdens on carriers, and allow industry partners time to adjust operations accordingly while enabling the Port to address inflationary pressures and operational costs in a sustainable manner. He reminded the members that back in July 6, 2022, the Governor allocated \$15M in American Rescue Plan (ARP) funds to the Port Authority, with the Port and its Board of Directors agreeing with the Governor to pause efforts for tariff adjustments or increases for Fiscal Years 2023 and 2024.

Since 2019, the Port General Manager has continuously led a comprehensive review of the tariff structure and billing practices, identifying potential underbilling for services rendered and directing an analysis to confirm these assumptions and identify revenue opportunities, ensuring that the Port fully exercises the revenue mechanisms available under the existing tariff before seeking further adjustments. He mentioned that the tariff rates were last updated on October 1, 2020, with a 1% increase based on a 5-year tariff adjustment in accordance with PAG Docket 17-01 approved by the PUC in April 2017. PAG Docket 17-01 recommended that the Port return to PUC for possible rate revisions if Guam's CPI exceeds 4% per annum, cargo throughput deviates by 5% from projected growth, the Port loses an appeal requiring a \$15 million arbitration award, or if crane replacements are required earlier than planned. The Guam Consumer Price Index, Cost of Living Section, issued for the 3rd Quarter of 2024, states the CPI average percent change was 3.8%, 7.9%, and 8.7% for 2021, 2022, and 2023 respectively. The General Manager stated that what is being presented in the resolution and for Board consideration is not a tariff increase, but rather an adjustment in accordance with and as guided by the port terminal tariff. He expressed that the most prudent thing to do as a business model for the Port is to look at the rate that is currently being charged in 2025, which the Port should not be using the charging rate of 2020.

The Vice Chairperson made a motion to approve Resolution No. 2025-09 relative to memorializing efforts to enhance revenue since 2019, implementing a methodology to secure continued revenue sustainability, and petitioning the Public Utilities Commission (PUC) for approval of the 2025 tariff rates revenue enhancement, seconded by Director Valencia-Ovalles. Discussion followed, Director Valencia-Ovalles agrees with the General Manager and expressed

that the Port Authority is far behind in comparison to other industry ports nation-wide. She commented that there is reference in the Guam Consumer Price Index and how the Port is moving ahead with the cost involved. Director Valencia-Ovalles expressed support in the adoption of the resolution as the new rate adjustment aligns with the operational cost of the Port Authority. The Vice Chairperson commented that this tariff adjustment falls in line with the Ports journey to modernization which is also ensuring the Port has accurate billing system that has been assessed by the Port's consultant OAE-WSP. She pointed out that the adjustment is really about improving the Port's billing structure to reflect actual cost, and not a tariff rate increase – its modernizing, updating what the Port should be charging. The Chairperson expressed similar sentiments and commented that the proposed adjustments do not constitute a general tariff increase, but rather an effort to fully utilize existing tariff structure by ensuring that all applicable charges are properly billed. She said it is not for the Port nor the Board to be negligent in its responsibilities in implementing prudent financial adjustments. There being no further discussion, the motion on the floor was put to a vote and was unanimously approved.

**3. Funding Request for Employee Incentive Events: *Mes CHamoru*, Liberation Day, Labor Day, Port Week, Thanksgiving, Christmas.** The General Manager mentioned that throughout the year, the Port Authority holds events as part of its employee incentive program celebrating the Port strong men and women of the Port Authority of Guam. This year especially marks a special occasion as we will be celebrating the Port's 50<sup>th</sup> year Anniversary. The theme befitting the celebration of this year's Port 50<sup>th</sup> Anniversary: *"Port Strong: 50 years of grit, resilience, and service fueling local and regional economies, partnerships, and national security."* This 'Port Strong' spirit, a testament to pushing through challenges with dedication and resilience, is the backbone of Guam's economy and an essential pillar of our national security. The Port honors each individual, past and present, whose grit has shaped a legacy that keeps Guam and our region moving forward.

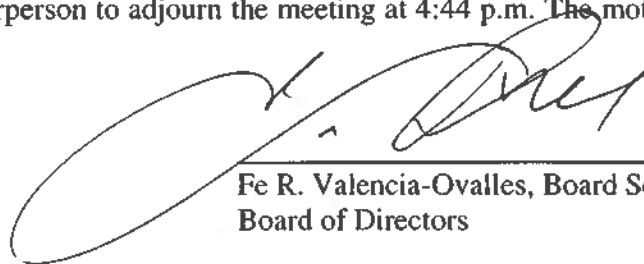
In preparation and coordination for all of this year's festive activities, Board approval is being requested to allocate funding in the amount of up to \$85K. To help subsidize and off-set expenses, the Port's PAGGMA association will continue to hold fundraising events and also looking into in-kind contributions. Any remaining balance from an event will be applied towards the next function. As practiced, PAGGMA Association will handle the disbursement of funds. A financial expense report will be submitted to the Finance Division that accounts for the expenditures. Any unused funds will be remitted back to the Port Authority.

Director Valencia-Ovalles made a motion to approve the funding request allocation in the amount of up to \$85K for employee incentive events: *Mes CHamoru*, Liberation Day, Labor Day, Port Week, Thanksgiving, Christmas, seconded by the Vice Chairperson. The motion was unanimously approved.

4. **Request for Creation of Positions – Tariff Technician II and Tariff Technician III.** Director Valencia-Ovalles made a motion to authorize management to proceed in the creation of the Tariff Series positions, seconded by the Vice Chairperson. The motion was unanimously approved.

## VII. ADJOURNMENT

There being no further business to discuss, it was moved by Director Valencia-Ovalles and seconded by the Vice Chairperson to adjourn the meeting at 4:44 p.m. The motion was unanimously passed.



Fe R. Valencia-Ovalles, Board Secretary  
Board of Directors

APPROVED BY:



Dorothy P. Harris, Chairperson  
Board of Directors





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**Lourdes A. Leon Guerrero**  
Governor of Guam  
**Joshua F. Tenorio**  
Lieutenant Governor

## General Manager's Report for Board of Directors March 27, 2025

- 1. Port Expands Fleet with Arrival of Nine New Container Yard Tractors.** On March 6, 2025, the Port continues to modernize its operations with the arrival of nine new container yard tractors. The new tractor additions are part of the \$5.7 Million grant awarded to the Port by the U.S. Department of Transportation's Maritime Administration under the America's Marine Highway Program. The grant, announced by U.S. Transportation Secretary Pete Buttigieg on October 7, 2022, aims to enhance the nation's supply chains by improving marine highway services and increasing the efficiency of cargo movement. Through the Guam Marine Transportation Enhancement Initiative, this funding has enabled the Port to significantly expand its fleet of specialized container yard equipment, bolstering operations and strengthening its ability to handle cargo efficiently. Today's arrivals bring the Port one step closer to completing its grant-funded procurement of vital equipment.

The \$5.7 Million in federal infrastructure funds has allowed the Port to procure the following equipment to date:

- 40-ton loaded container handlers (2) – Fully received, valued at \$1,247,000.
- 10-ton empty container handlers (3) – Fully received, valued at \$687,000.
- 180-foot boom lift (1) – Fully received, valued at \$517,205.41.
- Container yard tractors (9) – Arriving February 28, valued at \$1,791,327.

While the arrival of the yard tractors is a major milestone, the Port still awaits the delivery of: Five 5.5-ton forklifts, valued at \$352,015 and Two 40-plug mobile reefer generators, valued at \$920,000. The equipment procured through this grant must comply with the Build America, Buy America Act, ensuring that these investments support U.S. manufacturing and infrastructure development.

The addition of these container yard tractors will improve cargo-handling efficiency, reduce congestion, and enhance the Port's overall resilience in supply chain management. As the Port awaits the final pieces of its grant-funded fleet, these strategic investments continue to position Guam as a key player in the region's shipping and logistics network, ensuring the timely and effective movement of goods for years to come.



**2. Port Honored with 2025 Agency Chapter Service Award by AGA Guam Chapter.**

The Port is proud to announce that it has been awarded the prestigious 2025 Agency Chapter Service Award by the Association of Government Accountants (AGA) Guam Chapter. This accolade was presented during the 13th Biennial Guam Professional Development Conference (GPDC), held from March 12 to 14, 2025, at the Westin Resort Guam in Tumon.

The Agency Chapter Service Award recognizes outstanding support provided by an agency to the AGA Guam Chapter. Eligible agencies are those that have consistently made significant contributions toward the development and enhancement of AGA's mission. Both public and private organizations are eligible for this honor. The GPDC 2025, themed "Leading Change: Empower, Innovate & Excel," brought together leaders from business, academia, and government sectors to discuss financial trends, management issues, and leadership topics. Participants had the opportunity to earn up to 24 Continuing Professional Education (CPE) credits during the conference.

Receiving the 2025 Agency Chapter Service Award is a testament to the Port Authority's unwavering dedication to advancing government accountability and supporting the professional development of financial professionals in Guam. The Port remains committed to its mission of facilitating trade and economic growth while upholding the highest standards of integrity and service.

**3. Port GM Speaks to UOG Students on Port's Role in Island Economy and National Security.** On March 12, 2025, I had an opportunity through an invitation of the Honorable Senator Tina Rose Muna Barnes, to deliver a presentation to students at the University of Guam's School of Business and Public Administration (SBPA) for Professor Ronald McNinch's class. The presentation addressed the Port's critical role in Guam's economy, infrastructure resilience, and national security, entitled: "Port Mission – Importance to the Island & Economy."

Highlighted was the Port Authority's role as Guam's only commercial seaport, handling 90% of all goods entering the island and supporting both local commerce and regional military operations. Port's commitment to modernization, sustainability, and workforce development—key priorities that align with the Governor's One Guam Strategic Framework and the Indo-Pacific Strategy. Also shared was the Port's 2023 Master Plan, which focuses on critical infrastructure upgrades, including fuel pier rehabilitation, enhancements to cybersecurity and IT systems, and underscoring

the urgency of replacing 40-year-old aging gantry cranes to ensure port efficiency and prevent operational disruptions, citing a Department of Defense (DoD) analysis that warns of potential readiness delays of up to four years if replacements are not secured.

The presentation also covered the Port's initiatives in public-private partnerships (P3s) to fund critical infrastructure projects, such as the \$100 million rehabilitation of Hotel Wharf and the \$17.9 million modernization of berths F2-F6. These projects are essential to sustaining Guam's commercial and military operations while ensuring long-term economic stability.

Closing remarks emphasized the importance of succession planning and workforce development, ensuring that the next generation of professionals is ready to continue the Port's mission of economic resilience and service to the people of Guam.

4. **Second Cruise Ship Arrives at the Port Authority of Guam.** On March 13, 2025, the Port welcomed the *CS Le Jacques Cartier*, the second cruise ship to visit the island this season, carrying 116 passengers and 135 crew members.

Each cruise ship visit strengthens Guam's presence as a key destination in the Pacific, highlights ongoing efforts to promote tourism and economic growth through maritime activities. Appreciation is extended to our dedicated Port employees who work tirelessly day and night to transform our container yard into a safe terminal for cruise ship passengers. Their efforts ensure a secure and welcoming environment without compromising Port security, and their commitment is vital to Guam's success as a growing cruise destination.

5. **Farewell to our Beloved Brother.** Robert Lau retired from the Port Authority of Guam on September 30, 2021 after having served 28 years of government service. He began his employment as a Trades Helper on January 19, 1993 and rose the ranks to Crane Mechanic I, Crane Mechanic II, and has served in a detail capacity as a Crane Mechanic Leader in 2000. In his interest in exploring other positions of the Port, Robert transferred to the Safety division where he then retired as a Safety Inspector II. On March 18, 2025, a brief ceremony was held where Port employees bid final farewell to our beloved brother Robert Lau.

6. **New Workplace Violence Policy.** Effective March 24, the Port implemented Policy Memorandum No. 2025-GM01 to strengthen accountability, leadership enforcement, and employee protections. This policy is a direct response to past incidents and employee feedback. It is now in full effect.

Key points:

- Zero tolerance for workplace violence, harassment, and harmful behaviors including gossip and passive-aggressiveness.
  - All levels of leadership, including the General Manager, are accountable for prevention, intervention, and consistent enforcement.
  - Clear consequences for failure to report or act, including disciplinary action
  - Formal reporting process with HR and Port Police oversight.
  - Weapons strictly prohibited on Port property, with exceptions only for law enforcement.
7. **Zero Trust Policy – HR Recruitment.** The Port has adopted a “Zero Trust” approach to its hiring process to ensure integrity, fairness, and compliance with Personnel Rules and Regulations. This policy is now in effect and applies retroactively to all current recruitments.

Key components:

- Panel-based resume evaluations.
  - Applicant name redactions prior to interviews.
  - Internal pre-audits before certification of eligibilities.
  - Mandatory conflict-of-interest disclosures from raters.
  - Strict limits on who may participate in recruitment actions.
8. **Honorable Peter Brian Hegseth, Secretary of the Department of Defense.** Honorable Peter Brian Hegseth, Secretary of the Department of Defense. On March 27, 2025, Secretary Hegseth visited Guam, underscoring the island’s strategic importance in the Indo-Pacific. He toured military facilities and received briefings on regional capabilities, reaffirming Guam’s role in U.S. national defense. Governor Lou Leon Guerrero and Lt. Governor Josh Tenorio provided him with a White Paper urging Department of Defense support to improve operational efficiency, resiliency, and security at the Port of Guam. The Port’s modernization needs were presented within the Governor’s broader strategic framework for the military buildup, which also includes key priorities such as the development of a new medical complex to serve

both civilian and military communities, and addressing other critical areas in need of mitigation to fully support Guam's role in national security and the defense of our nation.

Specifically in relation to the Port of Guam, here are the key infrastructure challenges:

- **Aging Gantry Cranes** – The Port of Guam's three (3) Ship-To-Shore Gantry Cranes are over 40 years old, creating operational and safety risks. Full replacement is critical for sustained cargo throughput and contingency response. If one crane goes down, port operations are immediately crippled and sets the military readiness program back by four years. Lead times for new cranes exceed 18 months, making preemptive investment a national defense imperative.
- **Hotel Wharf Rehabilitation** – This deep-draft wharf, due to its aging and deteriorating condition, is currently inoperable. As a key facility for both commercial and defense logistics, immediate dredging and structural upgrades are essential to maintaining the Port's maritime functionality to support U.S. military operations.
- **Fuel Pier Vulnerabilities** - The Port operates two fuel piers, Golf Pier and F1 Pier, handling 100% of Guam's fuel imports. Golf Pier is inoperable due to damages incurred during Typhoon Mawar, leaving F1 Pier to handle Guam's and the region's fuel needs. These facilities are in critical condition and need to be modernized to meet safety, redundancy, and military logistics standards.
- **Resilience Gaps** – Much of the Port's infrastructure are over 40 years old requiring hardening and mitigation against typhoons, seismic events, and cyber threats – heightened by Guam's "Tip of Spear" frontline position.

Strategic Relevance:

- **Force Sustainment** - As a U.S. forward operating base, Guam plays an indispensable role in projecting U.S. power and maintaining military readiness in the Indo-Pacific. Designated by MARAD and TRASCOM as one of the nation's strategic seaport, the Port of Guam is integral to the logistics and support of U.S. military operations, including rapid deployments, defense exercises, and humanitarian assistance missions.
- **Homeland Defense** - The Port's strategic significance is amplified as the single point of failure to the sustainment of critical goods, fuel, and DOD cargo. Its capability to move military personnel, equipment, and supplies efficiently is crucial to deterring adversaries and maintaining regional security.

- **Supply Chain Resilience** - With distributed operations expanding in the Indo-Pacific, Guam's Port must be prepared for the anticipated surge.

Action Requested:

- Engage with the Secretary of Transportation to prioritize the Port's upcoming grant request for STS gantry crane replacement, recognizing its dual importance to national defense and commerce.
- Ensure the Port of Guam's strategic seaport designation is matched by federal investment to support operational readiness.
- Incorporate the Port into Indo-Pacific posture planning and resilience initiatives in coordination with TRANSCOM, MARAD, and other relevant agencies.

In conclusion, the Governor and Lt. Governor emphasized that the Port of Guam is a critical component of the broader infrastructure needed to support the U.S. military's strategic operations in the Indo-Pacific. Without urgent intervention, its aging infrastructure will continue to limit efficiency, compromise security, and weaken national defense readiness. Within the context of Guam's overall priorities tied to the military buildup, the Department of Defense was urged to support the Port's modernization, resiliency, and sustainability—ensuring it remains a reliable asset in advancing U.S. interests and maintaining regional security.

9. **Bill No. 87-38 (COR)**. Introduced by Senator V. Anthony Ada on March 10, 2025, the bill proposes adding § 12130 to Article 1, Chapter 12 of the Guam Code Annotated.

Purpose:

- Allow minimal or no-cost short-term leases (not to exceed 5 years) for construction project staging, storage, and related purposes.
- Applies to agencies with PUC-approved lease rates.
- Aims to reduce project costs and promote more efficient use of government land.

This is provided as an FYI. We are seeking policy guidance from our Board so we can present a formal position to the Governor and the Legislature through our oversight chair, Senator Jesse Lujan.

10. **Hotel Wharf Claim – \$18.5M Recovery Effort.** The Port is pursuing a \$18.5 million claim against Cabras Marine Corporation for damages tied to the 2018 collapse of Hotel Wharf during Typhoon Mangkhut.

The case is in litigation, and the Port is respecting the judicial process.

“We remain hopeful for an outcome that serves the best interests of the Port,” said General Manager Rory J. Respicio. “The Port Authority remains focused on ensuring accountability and maintaining uninterrupted operations in support of commerce and national security—for Guam, our region, and our nation.”

11. **Port Unveils 50th Anniversary Logo: A Symbol of Legacy, Progress, and Unity.** The Port proudly unveils its official 50th Anniversary logo, marking the beginning of a yearlong celebration of five decades of service to the island and region. The new commemorative logo is the result of a spirited employee-driven campaign that reflects the Port's commitment to honoring its history while embracing its future.

In the true spirit of unity and collaboration, the Marketing Division facilitated a logo selection process that engaged the Port's entire workforce. A majority of employees, including our board members, responded to the internal survey—a remarkable show of participation and pride in the agency's milestone. With three design options to choose from, the final winning logo emerged ahead by just two votes, showcasing the diversity of opinion and the collective care put into this momentous decision.

Having our employees select the 50th anniversary logo underscores who we are as an agency—united, dedicated, and proud of our shared journey. This logo is more than a design; it's a symbol of the heart and soul of all of our employees and the progress we've made together. The logo will serve as the visual centerpiece of the Port's 50th Anniversary celebration, which is being commemorated under the theme: “Port Strong: 50 Years of Grit, Resilience, and Service Fueling Local and Regional Economies, Partnerships, and National Security.”

Since its establishment in 1975, the Port Authority of Guam has grown into a modern, vital lifeline for Guam and the region. As the island's only commercial seaport, the Port handles approximately 90% of all incoming goods, playing a critical role in the daily lives of every resident and business. Over the decades, the agency has achieved numerous milestones, including:

- Launching major capital improvement projects to modernize terminal operations and increase capacity;
- Receiving multiple national awards for financial reporting, safety, and sustainability;
- Strengthening security and disaster readiness as a designated Strategic Seaport;
- Navigating the challenges of the COVID-19 pandemic without disruption to essential supply chains.

Throughout it all, the Port has remained rooted in its mission: "To provide efficient, cost-effective and reliable services in the import and export of cargo and the movement of passengers." The unveiling of the 50th Anniversary logo is just the beginning. Throughout 2025, the Port will host a series of commemorative events and employee recognitions to celebrate the achievements of the past five decades and chart a course for the next 50 years. This logo reflects our story: one of resilience, innovation, and service. As we celebrate 50 years, we're not just looking back—we're moving forward, together.

12. **General Manager's Notes for YTD Finances.** We are providing the following summary for February 28, 2025:

**REVENUES AND CARGO THROUGHPUT:**

- The Port's total operating revenue as of February 28, 2025 (5 months), is \$23.3 million, which is 10.3% or \$2.7M lower than the YTD revenue budget of \$26.0 million as of February 2025.
- The total number of containers handled as of February (5 months) is 34,723, which is higher by 0.2% or 61 containers compared to last year's YTD total of 34,662 containers. The total tonnage for non-containerized cargo stands is 68K revenue tons, a 21% decrease from last year's February total of 86K revenue tons.

**OPERATING EXPENSES:**

- The total operating expenses as of February 28, 2025 is \$25.0 million, which is 4.2%, or \$1.1M higher than the February FY25 budget of \$23.9 million. Some of the expenses that are high in the first five months are General Insurance, Depreciation, Utilities, and Repairs and Maintenance.

**OVERTIME EXPENSE AND DIRECT LABOR REVENUE:**

- Overtime for all the divisions for the month of February is \$814K, which is 25%, or \$161K, higher than the FY25 overtime budget of \$653K.
- The total Direct Labor revenue as of February is \$1.8 million, 6% or \$101K higher than the FY25 budget of \$1.7 million.

**YTD OPERATING REVENUES MINUS YTD EXPENSES:**

- Operating revenues minus operating expenses resulted in an operating loss of \$1.7M. After adding the net Other Income/Expenses totaling -\$231K, the final result for YTD February is a net loss of \$1.9 million. The federal reimbursements booked year to date is \$589K.

**13. Status of Ongoing Awarded Grant Activities and Updates on Planned Grant Acquisitions.**

- **U.S. Economic Development Administration (EDA) Fuel Pipeline Connectivity Project.**

*Update:* Planning and Engineering Divisions met with the EDA Project Officer and Economic Development Representative (EDR) to discuss the remaining project scope and funding options moving forward. Project Officer will work with PAG on a possible amendment to grant scope and expend remaining grant funds.

- **MARAD Marine Highway Program.**

*Update:*

- **PO 20412-OS** - PAG Maintenance Division certified the equipment to be in working condition on March 7, 2025. Planning processed the recommendation for payment on March 11, 2025; Finance subsequently processed full payment to the vendor.
- **PO 19902-OS** - PAG Transportation and Maintenance Divisions provided acceptance letter of nine (9) terminal yard tractors on March 10, 2025. Final 25% installment payment has been made to the vendor.
- **Office of Local Defense Community Cooperation.** The PAG's recent grant application totaling \$1.45 million for its Owner's Agent/Engineer to conduct a Port Resiliency and Sustainability Study was granted by OLDCC through the Office of the Governor.



**Update:** Pending reimbursement payments from Department of Administration and close out notification from OLDCC.

- **EPA Diesel Emissions Reduction Act (DERA) Program. Status Quo:** Grant application status pending review by US EPA.
- **US DOT Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant Program.** The USDOT Office of the Secretary, through MARAD, approved the Port's no-cost modification, reallocating funds from Pier F-1 to support repairs for Wharves F-2 through F-6.

**Update:**

- The environmental assessment remains active, with progress guided by consultants and pre-NEPA consultations. Monthly updates are provided to Team MARAD.
- The Port's OAE confirmed that the sub-consultants developed the photos in early March and have since completed the labeling and packaging process. The Port anticipates submitting the final letter to NPS by April 2025.
- **Office of Insular Affairs Maintenance Assistance Program (MAP).**
  - **Port Welding Shop Phase 1 & 2 Project.** The contract and PO have been signed. Notice to Proceed (NTP) commenced on December 10, 2024. Work commenced on January 22, 2025. **Update:** Work is ongoing. Roof repairs are 85% complete and exterior spall repairs are 30% complete.
  - **Generator Maintenance Program.** Maintenance services are ongoing with the awarded contract to Hawthorne Pacific Corp. **Status Quo:** On January 23, 2025, the PAG received approval for its no-cost extension request to September 30, 2026. This will allow the Port to fully execute Year 3 of the technical service contract. The PAG Facilities Maintenance Division has also begun the procurement for needed generator parts.
- **U.S. EPA Clean Ports Program: Climate and Air Quality Planning Competition.** The U.S. EPA Clean Ports Program aims to reduce air pollution and greenhouse gas emissions at ports by supporting projects that adopt cleaner technologies and practices.

- December 19, 2024, PAG received the Notice of Award/Grant Agreement of \$2,410,415 to fund the PAG Net Zero Emissions Strategy Update and Implementation Plan project.
- On January 16, 2025, PAG planning staff, along with its Subawardee, WSP, and Board Co-chairperson, Conchita Taitano, attended the Clean Ports Program Kick-Off meeting with U.S. EPA program staff.
- PAG is awaiting the draft Task Order from WSP by the week of January 20, 2025.

*Update:* The draft Task Order #16 is being finalized. PAG is scheduled to meet with the EPA Program Office the week of the 24th to discuss progress and drawdowns on advancing approved activities, outlined in the established work plan and budget.

- **New Grant Opportunity – U.S. EPA Environmental and Climate Justice Community Change Grants Program / Inflation Reduction Act Community Change Grants Program.**

*Status Quo:* Award notifications are ongoing through Spring 2025.

- The three projects selected are (1) the PAG Installation of a Solar Photovoltaic (PV) System and Batteries Project, (2) the PAG Microgrid Feasibility Study Project, and (3) the PAG Route 11 Seawall Improvement Project.
- **New Grant Opportunity - 2024 NOAA Marine Debris Program- BoatUS Foundation Abandoned and Derelict Vessel (ADV) Removal Grant Program.** The Port submitted its application on November 21, 2024, for the PAG Harbor Restoration and Resilience Initiative (PAGHRR) Project, which would remove thirteen (13) abandoned and/or sunken vessels from PAG properties. The proposed project total is \$859,720.00.

*Status Quo:* The Port awaits BoatUS Foundation's notice of selection.

- **New Grant Opportunity – Dept. of Commerce National Telecommunications and Information Administration (NTIA) Digital Equity Competitive Grant Program.** *Update:* Unfortunately, the PAG's application was not among the projects recommended for award.

- **Sport Fish Restoration and Sport Fishing and Boating Safety Act Program Maintenance of Public Boat Ramp at Agat Marina and Harbor of Refuge Improvements.** On October 1, 2024, PAG was awarded \$120,000 for the Agat Marina Southern Walkway Repairs under the assistance title 15.605 Sport Fish Restoration. Additionally, PAG received \$275,000 for the Pre-construction Planning Grant for a Gangway and Courtesy Dock at the Guam Harbor of Refuge under the assistance title 15.622 Sport fishing and Boating Safety Act. Both grants were provided by the U.S. Fish and Wildlife Service through the Guam Department of Agriculture.

*Status Quo:* The draft MOU is currently under development by DOAg and is anticipated to be finalized in Q2 2025.

- **New Grant Opportunity - U.S.DOT Federal Highway Administration (FHWA) Low-Carbon Transportation Materials Program (LCTM).** § On November 26, 2024 (and revised on Jan. 23, 2025), the PAG submitted an application, PAG Low-Carbon Transportation Materials Study, which proposes activities to identify and test locally sourced low-carbon recycled waste materials to determine suitability for use in eligible Federal-aid projects and incorporation into future transportation plans or updates for Guam. The total project cost is \$ \$7,216,910.00.

*Status Quo:* PAG awaits FHWA's notice of selection.

- 14. Port Revenue Bonds Project Status.** As of March 25, 2025, the attachment provides information on the status of the revenue bond projects, which include the rehabilitation of the hotel wharf, repairs and improvements to the golf pier, waterline replacement/relocation, upgrades to the EQMR building, repairs and upgrades to warehouse one, construction of a new admin annex building, and other priority projects.

Respectfully submitted,

  
Rory J. Respicio  
General Manager

**2018 Port Revenue Bonds Status Report  
As of March 25, 2025**

Bond Project	Total Award Amount	Total Draw Down	Total Remaining Balance	PROCUREMENT IFB/RFP/PO Number	Status
Rehabilitation of "H" Wharf	\$46,331,895.00	\$1,740,053.86	\$44,591,831.14	PO No. 17043-0F for \$2,249,945.54 awarded to GHD Inc. New Contract Amount: \$2,656,621.37 I PO No. 18140-05 was issued to Sumitomo Mitsui Construction Company, Ltd. for \$46,331,895.00	Resolution No. 2024-01 authorized the PAG GM to temporarily pause H-Wharf construction, procure additional gantry cranes, and establish comprehensive strategic measures for port operational enhancement and financial reallocation. WSP finalized the design to ensure compliance with the latest engineering codes. UPDATE: Status Quo
Golf Pier Repairs and Improvements	\$2,000,000.00	\$372,147.93	\$1,627,852.07	RFP No. 2019-02: A&E Design for \$484,000.17 awarded to NC Macario	Golf Pier was rendered inoperable after Typhoon Mawar. The PAG along with its OAE have developed cost estimates that are currently under review by FEIMA. This review is ongoing. UPDATE: FEMA recently published the BRIC NOFO where there is a ceiling of \$2M per applicant under the State/Territory Allocation program. The other 2 programs are the Tribal States (which also has a \$2M cap) and the National Competition Program which has a cap of up to \$50M for Hazard Mitigation projects and capacity building activities.
Waterline Replacement and Relocation	\$6,000,000.00	\$3,763,577.30	\$2,236,422.70	PO No. 1779005 for \$4,856,568.91 awarded to BME & Sons Inc.	Pipe installation along wharves F4 to F5 is ongoing. The first section of the new waterline near the fire water tank has been connected. Work has begun near the main gate to connect the new waterline and additional work that includes the installation of new fire hydrants to meet fire code standards. A change order has been conditionally approved for the new fire hydrants. UPDATE: Installation of the waterline has progressed to LC3. The project is estimated at 76% complete.
EQMR Building Repairs and Upgrades	\$3,628,800.00	\$2,936,123.65	\$692,676.35	PO No. 1800705 for \$3,980,000.00 awarded to JI Global Service	The repair & paint work as well as lead based paint abatement has been completed. Electrical work is ongoing. The next step is installation of the fire sprinkler system. UPDATE: Electrical work is 58% complete. Materials for the fire sprinkler system are now onsite.
Warehouse 1 Repairs	\$2,000,000.00	\$510,715.68	\$1,489,284.32	RFP No. 2019-03: A&E Design for \$1,406,427.48 awarded to NC Macario	The Construction IFB was published on November 25, 2024. The bid opening was held on February 5, 2025. UPDATE: The contract is currently pending Board approval. The next step is to appear before the PUC.
Other Priority Projects 1. Repair of F-1 Fuel Pier and wharves F-2, F-3, F-4, F-5, and F-6 waterfront facilities 2. Upgrade of the Port's IT System	\$4,980,745.00	\$222,668.79	\$4,758,076.21	See status	1. Please refer to MARAD RAISE - Wharves Service Life Extension Hardening of Wharves F1-F6 for more information. 2. The TOS Upgrade scope of services is under Procurement and Legal review. UPDATE: Status Quo
Other Priority Projects - EnterpriseOne Financial Management System	\$2,500,000.00	\$2,497,129.65	\$2,870.35	See status	Module updates are ongoing for vessels and SSRS. An RFP for joint comprehensive support services with GPA, GIAA, and the lead agency GWA is ongoing. The PAG is also exploring additional applications such as employee self serve and dashboards. The PAG is also exploring preventative maintenance modules and content management. UPDATE: Status Quo
New Admin. Annex Building	\$10,445,000.00	\$0.00	\$10,445,000.00	See status	Project is currently on hold pending Management decision. Engineering has been instructed to develop Scope of Work to repair concrete cracks and spalling and made a priority. UPDATE: Status Quo
<b>Grand Total</b>	<b>\$77,886,440.00</b>	<b>\$12,042,426.86</b>	<b>\$65,844,013.14</b>		

**BOARD OF DIRECTORS**  
*Dorothy P. Harris, Chairperson*  
*Conchita S.N. Taitano, Vice Chairperson*  
*Fe R. Valencia-Ovalles, Board Secretary*



**Resolution No. 2025-10**

**RELATIVE TO PETITIONING THE PUBLIC UTILITIES COMMISSION (PUC) FOR THE APPROVAL OF THE AWARD TO BME AND SONS, INC. FOR THE WAREHOUSE NO. 1 MAINTENANCE PROJECT.**

**BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE PORT AUTHORITY OF GUAM:**

**WHEREAS**, the Port Authority of Guam publicly announced the solicitation for IFB-PAG-CIP-024-004 Warehouse No. 1 Maintenance Project on November 25, 2024 in the Guam Daily Post. A prebid conference was held on December 3, 2024 at the Port's Board of Directors conference room, followed by several site inspections of Warehouse No. 1 facility; and

**WHEREAS**, Twenty-Two (22) prospective bidders expressed their interest by registering online and downloading the bid packet from the Port's website. Five (5) bidders submitted their bid packets prior to the established deadline; and

**WHEREAS**, on February 5, 2025, the bid opening was conducted. The results of the bid opening revealed the lowest responsible and responsive bidder was BME and Sons, Inc. with a bid amount submitted at Four Million Eight Hundred Thirty-Seven Thousand Two Hundred Twenty-Three Dollars and Eighteen Cents (\$4,837,223.18). BME and Son's, Inc. has submitted their 100% Performance and 100% Labor and Material Bonding for this project. The period of performance for this contract is Five Hundred and Forty (540) calendar days from the issuance of the Notice to Proceed; and

**WHEREAS**, the Ports Attorney has been involved in every phase of this procurement project and all required documents and notices for procurement over the \$500,000.00 have been filed with the Office of the Attorney General; and

**WHEREAS**, this project is funded with Port Authority of Guam Bond Financing Program. The original government estimate for this project was \$4,215,000.00 with the lowest responsible and responsive bid at \$4,837,223.18, a difference of \$622,223.18; and

**WHEREAS**, it is determined that the responsible and responsive bidder for the Warehouse No. 1 Maintenance Project is BME and Sons, Inc. with a price of Four Million Eight Hundred Thirty-Seven Thousand Two Hundred Twenty-Three Dollars and Eighteen Cents (\$4,837,223.18); and

**WHEREAS**, the Port Authority Board of Directors at its regular meeting of March 27, 2025 approved the contract award to BME and Sons, Inc.; now therefore, be it

**RESOLVED**, that the Port Authority Board of Directors authorizes Management to petition the Public Utilities Commission (PUC) to review and approve the contract award to BME and Sons, Inc. in accordance with PAG Docket 09-01 Contract Review Protocol for the Port Authority of Guam; and be it further

**RESOLVED**, that the Chairperson certify to, and the Secretary attest to, the adoption hereof, and that a copy of this resolution be sent to the Public Utilities Commission.

**PASSED AND ADOPTED UNANIMOUSLY BY THE BOARD OF DIRECTORS THIS 27<sup>th</sup> DAY OF MARCH, 2025.**

  
\_\_\_\_\_  
**DOROTHY P. HARRIS**  
CHAIRPERSON, BOARD OF DIRECTORS  
PORT AUTHORITY OF GUAM

  
\_\_\_\_\_  
**FE R. VALENCIA-OVALLES**  
SECRETARY, BOARD OF DIRECTORS  
PORT AUTHORITY OF GUAM



**BOARD OF DIRECTORS**

*Dorothy P. Harris, Chairperson  
Conchita S.N. Taitano, Vice Chairperson  
Fe R. Valencia-Ovalles, Board Secretary*



**Resolution No. 2025-11**

**RELATIVE TO AUTHORIZING THE RELEASE OF THE PORT READINESS PLAN TO THE DEPARTMENT OF DEFENSE (DOD), DEPARTMENT OF TRANSPORTATION (DOT), FEDERAL EMERGENCY MANAGEMENT AGENCY (FEMA), GOVERNMENT OF GUAM AGENCIES, PORT USERS, AND STAKEHOLDERS TO STRENGTHEN EMERGENCY PREPAREDNESS, REGIONAL SECURITY, AND ECONOMIC STABILITY, AND TO SECURE INVESTMENTS FOR INFRASTRUCTURE, MODERNIZATION, AND OPERATIONAL RESILIENCE.**

**BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE PORT AUTHORITY OF GUAM.**

**WHEREAS**, the Port Authority of Guam ("Port") is a designated strategic seaport that plays a critical role in the movement of military, commercial, and emergency response cargo throughout Guam and the broader Indo-Pacific region, handling over 90% of all imports into Guam and serving as the primary logistics hub for the CNMI and neighboring Western Pacific; and

**WHEREAS**, the Port supports both civilian supply chains and military logistics, and is essential to U.S. force sustainment, homeland defense, and supply chain resilience in the Indo-Pacific; and

**WHEREAS**, the Port Readiness Plan was developed under contract with WSP USA, with financial support from the Office of Local Defense Community Cooperation (OLDCC), to assess and enhance the Port's ability to respond to natural disasters, security threats, and operational disruptions while maintaining the continuity of critical supply chain functions; and

**WHEREAS**, the Plan identifies key infrastructure, operational, and logistical strategies necessary to sustain the Port's mission in support of military readiness, regional commerce, and disaster response efforts, and highlights critical vulnerabilities such as aging gantry cranes, an inoperable deep-draft wharf, fuel pier damages, and outdated infrastructure that collectively threaten operational continuity and security; and

**WHEREAS**, immediate federal investment, including Department of Defense support, is necessary to modernize these facilities and address resilience gaps heightened by Guam's frontline strategic position; and

**WHEREAS**, the dissemination of the Port Readiness Plan to key federal agencies, local government entities, port users, and stakeholders will enhance coordination, improve emergency response capabilities, and reinforce the Port's role in supporting national security, regional commerce, and humanitarian efforts; and

**WHEREAS**, making the Port Readiness Plan available to these entities will facilitate collaborative engagement and position the Port's for critical funding and investment opportunities to modernize infrastructure, expand operational capacity, and enhance long-term resilience; and

**WHEREAS**, ensuring that all relevant stakeholders are informed and aligned with the Port's readiness strategies will strengthen Guam's economic and strategic security, benefiting both military and civilian operations; and

**WHEREAS**, access to the Port Readiness Plan will be limited and controlled, subject to classification under applicable law and approved by the General Manager based on what statute defines as a public document; and

**WHEREAS**, the Port Readiness Plan aligns with broader national security, defense, and Indo-Pacific regional strategies aimed at strengthening logistics, mobility, and resilience across key strategic locations; now therefore, be it

**RESOLVED**, that the Board of Directors of the Port Authority of Guam hereby authorizes the release of the Port Readiness Plan to the Department of Defense (DOD), Department of Transportation (DOT), Federal Emergency Management Agency (FEMA), Government of Guam agencies, port users, and other relevant stakeholders to promote emergency preparedness, regional security, and economic stability; and be it further



**RESOLVED**, that the Port will actively pursue funding and investment opportunities from federal agencies, grant programs, and strategic partnerships to support infrastructure enhancements, operational improvements, and modernization efforts aligned with the objectives outlined in the Port Readiness Plan, and urges federal agencies to prioritize these investments in recognition of the Port's critical role in national defense and regional resilience; and be it further

**RESOLVED**, that the Chairperson certify to, and the Secretary attest to, the adoption hereof.

**PASSED AND ADOPTED UNANIMOUSLY BY THE BOARD OF  
DIRECTORS THIS 27<sup>th</sup> DAY OF MARCH, 2025.**

**DOROTHY P. HARRIS  
CHAIRPERSON, BOARD OF DIRECTORS  
PORT AUTHORITY OF GUAM**

**FE R. VALENCIA-OVALLES  
SECRETARY, BOARD OF DIRECTORS  
PORT AUTHORITY OF GUAM**



**BOARD OF DIRECTORS**  
*Dorothy P. Harris, Chairperson*  
*Conchita S.N. Taitano, Vice Chairperson*  
*Fe R. Valencia-Ovalles, Board Secretary*



**Resolution No. 2025-12**

**RELATIVE TO EXPANDING AND PROMOTING IN-SOURCED PORT SERVICES THROUGH THE SPECIAL SERVICE REQUEST PROCESS BY ESTABLISHING CLEAR GUIDELINES, ENHANCING STAKEHOLDER ENGAGEMENT, STREAMLINING REQUESTS, AND MAXIMIZING REVENUE OPPORTUNITIES.**

**BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE PORT AUTHORITY OF GUAM.**

**WHEREAS**, the Port Authority of Guam ("Port") provides a range of specialized maritime, logistics, and operational services that support both public and private sector needs; and

**WHEREAS**, these services are made available through the Special Service Request (SSR) process, allowing for efficient, transparent, and responsive access to the Port's expertise and resources; and

**WHEREAS**, expanding the availability and awareness of in-sourced services will strengthen the Port's role as a strategic partner for government agencies, military operations, and commercial enterprises, while optimizing resource utilization and operational efficiency; and

**WHEREAS**, a structured approach to establishing clear service guidelines, improving stakeholder engagement, and streamlining the SSR process will enhance service delivery, reduce administrative delays, and create new revenue opportunities for the Port; and

**WHEREAS**, maximizing the utilization of the Port's workforce and infrastructure through in-sourced services aligns with the Port's mission to support economic development, enhance operational capacity, and ensure financial sustainability; and

**WHEREAS**, SSR offerings shall be consistent with the Port's approved tariff and applicable rules to ensure compliance, fairness, and accountability; and

**WHEREAS**, expanded SSR services will provide opportunities to better align existing workforce capabilities with service demand, supporting both operational readiness and employee development; now therefore, be it

**RESOLVED**, that the Board of Directors of the Port Authority of Guam fully supports the expansion and promotion of in-sourced services through the Special Service Request process, ensuring that clear guidelines, streamlined procedures, and proactive stakeholder engagement are implemented to optimize service accessibility and efficiency; and be it further

**RESOLVED**, that the General Manager is directed to take necessary actions to:

1. Develop and publish comprehensive service guidelines outlining available offerings, pricing structures, and request procedures.
2. Strengthen outreach efforts to inform government agencies, port users, and industry partners of available in-sourced services.
3. Enhance the efficiency of the SSR process to ensure timely responses and seamless service execution.
4. Monitor and assess service utilization and financial impact to identify areas for growth and optimization.
5. Leverage workforce capacity to meet service demands, where operationally feasible, to maximize internal resources and employee engagement; and be it further

**RESOLVED**, that the Chairperson certify to, and the Secretary attest to, the adoption hereof.

**PASSED AND ADOPTED UNANIMOUSLY BY THE BOARD OF DIRECTORS THIS 27<sup>th</sup> DAY OF MARCH, 2025.**

**DOROTHY P. HARRIS**  
CHAIRPERSON, BOARD OF DIRECTORS  
PORT AUTHORITY OF GUAM

**FE R. VALENCIA-OVALLES**  
SECRETARY, BOARD OF DIRECTORS  
PORT AUTHORITY OF GUAM





**Status as of March 26, 2025**

Fact Sheet No. **132**

**Project Status  
Post-Award Projects**

Project Title	EQMR Building Maintenance
Project Number	IFB-PAG-CIP-021-010
Project Amount	\$ 2,500,000.00
Work in Progress (WIP)	83%
Funding Source	PAG
Contractor	JJ Global Services
Designer of Record	NC Macario and Associates
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	January 3, 2023
Project Completion Date	05/26/2025
<p>Current Status: Removal and Installation of Electrical Components – Ongoing Retrofit of EQMR Canopy Approved. Design Completed Construction In Progress. Fire Protection Installation forth coming.</p>	

Project Title	PAG Waterline Replacements
Project Number	IFB-PAG-CIP-021-005
Project Amount	\$ 4,856,569.00
Work in Progress (WIP)	67%
Funding Source	PAG
Contractor	BME & Sons
Designer of Record	NC Macario and Associates
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	March 21, 2022
Project Completion Date	01/29/26
<p>Current Status: Installation of New waterline is on-going.</p>	

Project Title	Design, Demolition, Removal & Proper Disposal of 5 Inoperable Cranes and Optional Removal/Disposal on one Barge YFN816
Project Number	IFB-PAG-CIP-021-002
Project Amount	\$ 2,573,155.00
Work in Progress (WIP)	85% Complete
Funding Source	PAG
Contractor	Guam Shipyard (Guam Industrial Services, Inc.)
Designer of Record	PAG In-House
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	September 13, 2021
Project Completion Date	November 15, 2024
<p>Current Status:  <b>Project Terminated</b></p> <p>Demolition of All Cranes and YFN-816 has been completed.  The entirety of YFN-816 Barge has been containerized. Disposal Pending.  Disposal of Gantry #3 is ongoing. Concrete counter weights will require demolition in order to dispose of sill beam.  Repair of pavement and concrete at Wharf F4 is needed.  Remaining Material at the designated Route 11 laydown area remains to be disposed.</p> <p><b>GSY has Begun to Demobilize as of March 24, 2025.</b></p>	

Project Title	Rehabilitation of H-Wharf and Access Road
Project Number	IFB-PAG-CIP-022-002
Project Amount	\$ 46,331,895.00 (Original Amount: \$23,000,000.00)
Work in Progress (WIP)	30% Complete
Funding Source	TIGER Grant and PAG Revenue Bond
Contractor	Sumitomo Mitsui Construction Co. LTD (SMCC)
Designer of Record	WSP
Construction Manager	GHD Engineering
Notice to Proceed Issued	TBD (On-Hold)
Project Completion Date	TBD
<p>Current Status:  On-Hold</p>	

Project Title	Yard Poles/Signage Replacement Project (34 EA.)
Project Number	IFB-PAG-CIP-024-005
Project Amount	\$324,000
Work in Progress (WIP)	95%
Funding Source	PAG Funds (FEMA Reimbursable)
Contractor	Guam Evergreen Corp.
Designer of Record	N/A
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	August 19, 2024
Project Completion Date	May 5, 2025
Current Status: All 36 Signage Poles have been Installed. Close-Out Process has been initiated.	

Project Title	Warehouse 1 Roof Vents Replacement Project
Project Number	IFB-PAG-CIP-024-003
Project Amount	\$225,000
Work in Progress (WIP)	95% Complete
Funding Source	PAG Funds (FEMA Reimbursable)
Contractor	Guam Evergreen
Designer of Record	N/A
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	September 4, 2024
Project Completion Date	March 5, 2025
Current Status:  WH1 Roof Vents have been installed. Close-Out Process has been initiated.	

Project Title	Repainting of Misc. PAG Buildings
Project Number	IFB-PAG-CIP-024-006
Project Amount	\$85,999.15
Work in Progress (WIP)	Complete
Funding Source	PAG Funds (FEMA Reimbursable)
Contractor	Surface Solutions
Designer of Record	N/A
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	October 7, 2024
Project Completion Date	July 4, 2024
Current Status: Complete	

Project Title	Welding Shop Maintenance and Repair Project
Project Number	IFB-PAG-CIP-024-002
Project Amount	\$386,370
Work in Progress (WIP)	26%
Funding Source	OIA Grant + PAG funds
Contractor	Guam Evergreen Corp.
Designer of Record	N/A
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	12/10/24
Project Completion Date	12/10/25
Current Status: Contractor has begun Construction.	

Project Title	F3 – F6 Bulkhead Repair
Project Number	IFB-PAG-CIP-024-007
Project Amount	\$289,600
Work in Progress (WIP)	0% Complete
Funding Source	PAG Funds (FEMA Reimbursable)
Contractor	Guam Evergreen Corp
Designer of Record	
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	02/17/25
Project Completion Date	11/14/2025
Current Status: Notice to Proceed issued on 2/14/25. Contractor has begun submitted documentation for review and approval as of March 17, 2025.	

## Pre-Award Project

Project Title	Warehouse 1 Building Maintenance
Project Number	IFB-PAG-CIP-022-009
Project Amount	\$ 4,215,000.00
Work in Progress (WIP)	0% Complete
Funding Source	PAG Bonded Project
Contractor	TBD
Designer of Record	NC Macario & Associates
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	TBD
Project Completion Date	TBD
<p>Current Status:            Bid Opening Complete.            BME &amp; Sons was identified as the Lowest Bidder.            Award Pending.</p>	

Project Title	Harbor Master Office + Admin Structural Repairs
Project Number	TBD
Project Amount	\$ 250,000 (Estimate)
Work in Progress (WIP)	0% Complete
Funding Source	PAG Funds
Contractor	TBD
Designer of Record	TBD
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	TBD
Project Completion Date	TBD
<p>Current Status:            SOW drafted and Cost Estimate developed, will request account number after comments are addressed.</p>	

Project Title	Golf Pier Replacement Project
Project Number	TBD
Project Amount	\$ 82.0 M
Work in Progress (WIP)	0% Complete
Funding Source	FEMA PA/HMGP
Contractor	TBD
Designer of Record	TBD
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	TBD
Project Completion Date	TBD
<p>Current Status:            TS Mawar damages resulted in the pier's inoperability. Discussion with FEMA and USACE on-going with respect to design and construction cost.</p>	

Project Title	New Administration Building
Project Number	TBD
Project Amount	\$15-20 M (Current Estimate)
Work in Progress (WIP)	TBD
Funding Source	TBD
Contractor	TBD
Designer of Record	TBD
Construction Manager	PAG Engineering Division
Notice to Proceed Issued	TBD
Project Completion Date	TBD
Current Status: Project is Pending fund allocation.	

PORT AUTHORITY OF GUAM  
CONTRACT SUMMARY UPDATE

No.	Consultant/Vendor	Type of Service	Solicitation Method Reference No.	Division	Contract Term	Initial Term	Expiration After Options	Next Renewal Due Date	Annual Amount (Comments / Notes)
<b>PROFESSIONAL SERVICES</b>									
1	A1 - Guam WEBZ	Web Development, Hosting, Support and Maintenance Srvcs	IFB-002-20	IT	3 years w/2 1 yr options	04/01/2020 to 03/31/2023 w/ 2 1yr options	03/31/25		New RFP issued, submittal date is 2/26/25
2	Allied Human Resources	Temporary Staffing Services	RFP 024-002	HR					Currently in Negotiations
3	AM Insurance	Insurance Coverages	GSA/PAG-015-22	Finance	5 years	10/01/2022 to 09/30/2023	09/30/27	09/30/24	Premium Based/Annual renewal
4	AM Insurance	Workers Compensation Coverages	IFB-PAG-011-23	Finance/Safety	3-years				No Coverage
5	Matson	PMC for Gantry Cranes	RFP-020-005	EQMR	5 years with options to 20 years	11/05/21 to 11/05/26		11/05/26	\$200K per annum
6	Bank of Guam	Banking Services	RFP 020-004	Finance	5 years	5/14/21 to 5/13/26	05/14/26	05/14/26	
7	Mobil Oil Guam	Management and Operations of Golf Pier	RFP-PAG-021-002	Commercial	5 years	Month to Month Lease Agreement			Golf Pier Damaged from Typhoon Mawar
8	Island CERTS Corp.	OSHA Training & Certification Services for Maritime Terminal Operations	RFP-024-001	Human Resources	5 years	05/24/24 to 05/23/29			
9	Pacific Human Resources, Inc.	Drug Free Workplace Program	RFP-020-003	Human Resources	Initial 3yr term with 2 add'l one year options, not to exceed 5 yrs	06/15/20 to 6/14/2023	06/15/25	06/15/24	Final Year
10	Milo Appraisals	Real Estate Appraisal Services	RFP-021--004	Commercial	3yrs w/ 2 option	10/06/21 to 10/05/24	10/05/26	10/05/25	Task Order based
11	International Health Providers IHP	Medical Examination Services	RFP-022-005	Human Resources	3 yr. w/ 2 options NTE 5 years	06/14/23 to 06/13/26 w/ Two 1yr options NTE 5yrs	06/13/28	06/13/26	Fees based on rates
12	Tristar Terminal Guam	M & O of F-1 Fuel Pier Facility	RFP-019-004	Commercial	5 years	04/01/21 to 03/31/26	04/01/21	03/31/26	
13	Ernst & Young	Annual Independent Audit Services	RFP 022-004	Fiscal	3 years w/2 1 yr option	FY22, FY23, FY24, (FY25 Option)	2025	2024	
14	WSP USA Inc.	OAE - Owner Agent Engineer	RFP-021-003	Planning	2 yr w/ 3 options NTE 5 yrs	10/22/21 to 10/21/23	10/22/26	10/23/25	\$1.5M

PORT AUTHORITY OF GUAM  
CONTRACT SUMMARY UPDATE

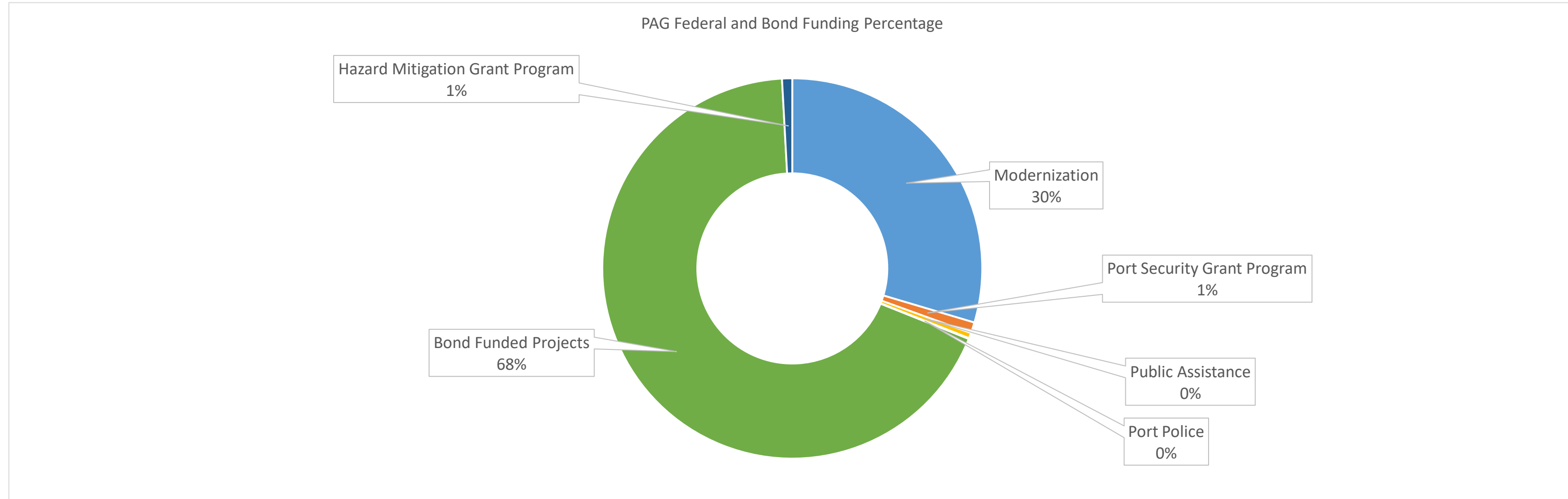
No.	Consultant/Vendor	Type of Service	Solicitation Method Reference No.	Division	Contract Term	Initial Term	Expiration After Options	Next Renewal Due Date	Annual Amount (Comments / Notes)
15	N.C. Macario & Associates	A/E Design and Consulting Services Golf Pier	RFP 019-002	Engineering	3 years w/2 1 yr options	11/20/19 to 11/19/22	11/19/2024	11/20/2022	Did not renew
16	N.C. Macario & Associates	A/E Design and Consulting Services EQMR, Warehouse No.1, Waterline Relocation	RFP 019-003	Engineering	3 years w/2 1 yr options	02/05/20 to 02/04/23	2/5/2025 final year		\$1,406,427.48
17	GHD	Construction Management Services	RFP 020-002	Engineering	Initial 2 years with 3 add'l One year options not to exceed 5 yrs	3/15/21 to 3/14/23	3/15/2025	3/14/2024	Did not renew
18	AM Orient	A&E Design of Fuel Pipeline System	RFP 022-003	Planning/CIP		6/28/23 to 6/27/25 w/ 1 option	6/27/2026	6/27/2025	\$471,588.55

**CONSTRUCTION CONTRACTS**

No.	Consultant/Vendor	Type of Service	Solicitation Method Reference No.	Division	Contract Term	Contract signed	Expiration After Options	Next Renewal Due Date	Annual Amount (Comments / Notes)
1	Sumitomo Mitsui Construction Company	Re-bid - Construction Rehab of H-Wharf and Hwy 11 Roadway Reconstruction	IFB-022-002	CIP/Planning	790 Calendar days from NTP	8/9/2022			\$47M approx.
2	Guam Shipyard	Design Demolition of 5 inoperable Port Cranes and One Barge at F-6	MS IFB 021-002	CIP/EQMR	410 calendar days	9/10/2021			\$2,573,155.00
3	BME and Sons	Waterline Replacement Project	IFB -021-005	CIP	365 calendar days from NTP. Amended to Extend to 12/31/24	3/9/2022			\$4.8M
4	Cabras Marine Corp	Supply/ Install New 11 ea. Cylindrical Fendering System at F3 & F5 Rubber Leg Arch Fenders at F4 to F6	IFB 022-008	CIP	243 calendar days from NTP. Amended to Extend to 12/31/24	12/22/2022			\$301,077.47
5	JJ Global	EQMR Building Repair & Maintenance Project	IFB 021-010	CIP	540 days from NTP Amended to Extend to 09/30/24	5/10/2022			\$2,798,009.83
6	Guam Evergreen Construction Corp	Welding Shop Repairs & Upgrades	IFB-024-002	CIP/Planning	365 calendar days from NTP	Pending 100% Bonding			
7	Guam Evergreen Construction Corp	Yard Pole Signage	IFB-024-005	CIP	274 calendar days from NTP signed 8/19/24	8/14/2024			\$324,000.00
8	Guam Evergreen Construction Corp	Roof Vent Repairs WH1	IFB-024-003	CIP	182 Calendar Days from NTP	9/4/2024			\$225,000.00
9	Surface Solutions	Painting of Various PAG Buildings	IFB-024-006	CIP	270 calendar days from NTP				\$85,999.15
10	Guam Evergreen Construction Corp	F3-F6 Bulkhead Repairs	IFB-024-007	CIP	270 Calendar Days from NTP				\$289,600.00
11	BME and Sons	WH1 Maintenance Project	IFB 024-004	CIP	540 Calendar days from NTP	PUC Approval Required			\$4,838,000.00



**FY 2025 Port Grant/Bond - Monthly Update  
As of March 25, 2025**



Grant Funded Projects	Total Award Amount	Total Draw Down	Total Remaining Balance	PROCUREMENT IFB/RFP/PO Number	Status
<b>Modernization</b>	<b>\$33,853,222.00</b>	<b>\$6,502,239.85</b>	<b>\$27,350,982.15</b>		
GR882-21-08 - PAG Construction Technical Oversight Services	\$1,500,000.00	\$1,462,112.43	\$37,887.57	P.O. No. 17424-OS for \$1,500,000.00	Close out report and deliverables submitted to Community Defense Liason Office. <b>NO UPDATES</b>
GR882-22-02 Growth Port Authority of Guam In-Water Infrastructure Study	\$1,200,000.00	\$1,117,713.00	\$82,287.00		<b>UPDATE:</b> All invoices have been paid and reimbursement requests submitted to the Community Defense Liason Office, along with the grant closeout report and final deliverables. Tasks were completed under budget.
GR882-23-04 Port Owner's Agent Engineer Services	\$1,450,000.00	\$1,175,132.33	\$274,867.67		Grant award notification was recieved on August 1, 2023. MOA signed by Governor - October 4, 2023; TO #14 signed by GM - January 1, 2024. The POP concluded on November 30, 2024. <b>UPDATE:</b> Deliverables and final close out report were submitted to the CDLO on February 20, 2025. Pending submission of final reimbursement request in the amount of \$269,054.77.
07-79-07614 - F1 Pier to Golf Pier Fuel Connectivity Project	\$2,413,091.00	\$0.00	\$2,413,091.00	RFP-PAG-022-003 - A&E DESIGN CONSULTING SERVICES For The Installation of a Fuel Pipeline System for F1 Pier and Golf Pier Connectivity	<b>UPDATE:</b> Amorient submitted the 100% Design Submittal; including the basis of design, drawings, and specifications on February 14, 2025. Amorient to submit pending items, to include BSP Federal Consistency Concurrence, cathodic protection stamped drawings and site certificate form. <b>Planning and Engineering Divisions met with the EDA Project Officer and Economic Development Representative (EDR) to discuss the remaining project scope and funding options moving forward. Project Officer will work with PAG on a possible amendment to grant scope and expend remaining grant funds.</b>
D20AP00136 - Phase 1: Port Authority of Guam - Welding Shop	\$240,325.00	\$91,872.90	\$148,452.10	PO No 20385OS for \$386,379.00 to Guam Evergreen Corp.	The Notice to Proceed (NTP) was issued on December 6, 2024 and commenced on December 10, 2024. Work began on January 22, 2025. <b>UPDATE:</b> Work is ongoing. Roof repairs are 85% complete and exterior spall repairs are 30% complete. The grantor also approved the PAG's request to expend federal funding prior to local funding.
D21AP10142 - Phase 2: Port Authority of Guam - Welding Shop	\$151,850.00	\$0.00	\$151,850.00		The procurement packet is being developed for the specialized welding equipment. <b>UPDATE:</b> Status Quo

**FY 2025 Port Grant/Bond - Monthly Update  
As of March 25, 2025**

Grant Funded Projects	Total Award Amount	Total Draw Down	Total Remaining Balance	PROCUREMENT IFB/RFP/PO Number	Status
D22AP00124- Generator Maintenance & Sustainment Program	\$165,375.00	\$20,291.04	\$145,083.96	PO#18867OS -1st year contract services for \$65,000.00 to Hawthorne Pacific Corp. PO#20005OS- 2nd year contract services for \$65,000.00 to Hawthorne Pacific Corp.  Generator Parts POs: PO#193080OS and PO#19311OS Landscape Management Systems Inc. \$4,314.00; PO#19310OS, PO#19313OS, PO#19315OS Far East Equipment Co. LLC. \$9,346.11; PO#19309OS, PO#19312OS, PO#19314OS Hawthorne Pacific Corp. \$11,046.35	Grant award notification was received on June 29, 2022. POP: May 19, 2022 - September 30, 2025. <b>UPDATE:</b> On Jan. 23, 2025, the PAG received approval for its no-cost extension request to September 30, 2026. This will allow the Port to fully execute Year 3 of the technical service contract. The PAG Facilities Maintenance Division has also begun the procurement for needed generator parts.
98T27101/98T34801/98T77501 - Diesel Emissions Reduction Act (DERA) - Tractor Replacement	\$676,609.00	\$376,609.00	\$300,000.00		PAG Procurement issued PO no. 20063-OS on August 27, 2024 for the purchase of two units under grant 98T77501. Delivery is anticipated within 250 days. PAG submitted final reports for grants 98T27101 and 98T34801 on October 30, 2024. An application to replace two additional terminal yard tractors was submitted under the FY2024 DERA Territory Grant on December 6, 2024. <b>UPDATE: STATUS QUO - FY 2024 Grant application status pending review by US EPA. FY2022 DERA grant no. 98T77501 - pending delivery of equipment (2 tractors), AMH (PO 20063-OS). Estimated Delivery Date: May 1, 2025</b>
MARAD AMHP - Acquisition of Specialized Container Yard Equipment	\$5,703,560.00	\$2,242,500.00	\$3,461,060.00	PO Nos. 19083/84-OS for \$2,689,408.00 and 2,205,723.00, respectively.	The Grant Agreement for MARAD FY 2022 America's Marine Highway (AMH) Grant No. 693JF72340007 was effectuated on August 4, 2023. The telescopic boom lift, reefer generators, and nine (9) terminal yard tractors are anticipated to be delivered November 2024 (boom lift) and March 2025 (generators and tractors). 180-ft telescopic boom lift was delivered November 22, 2024. On December 11, 2024, MARAD Senior Grants Management Specialist notified the PAG of its approval to purchase five 5.5-ton forklifts under the BABA waiver for Pacific Island Territories. Contract and purchase order were issued on December 13, 2024. <b>UPDATE: PO 20412-OS - PAG Maintenance Division certified the equipment to be in working condition on March 7, 2025. Planning processed the recommendation for payment on March 11, 2025; Finance subsequently processed full payment to the vendor. PO 19902-OS - PAG Transportation and Maintenance Divisions provided acceptance letter of nine (9) terminal yard tractors on March 10, 2025. Final 25% installment payment has been made to the vendor.</b>
MARAD RAISE - Wharves Service Life Extension Hardening of Wharves F1-F6	\$17,941,997.00	\$0.00	\$17,941,997.00	PAG's OAE Task Order 11, Subtask 11.9 - P.O. was issued to WSP to conduct the HABS/HAER Study mandated by State Historic Preservation Officer (SHPO).   Task Order 15 - P.O. 19948-OS was issued to WSP to conduct an Environmental Assessment. <b>Amendment approved to change period of performance from February 18, 2025 to August 18, 2025. Total billed to date \$133,151.57</b>	On August 22, 2024, the Office of the Secretary approved a no-cost scope modification request to address damages to berths F2 through F6. Before finalizing the grant agreement, pre-NEPA field surveys must be completed. To ensure project success, public scoping meetings were held with federal and local agencies to discuss the project details and benefits. On November 26, 2024, PAG requested Historic American Engineering Record (HAER) numbers for Pier F-1 and Berths F2 to F6 from the National Park Service (NPS) and is awaiting their assignment, along with feedback on the review of the HAER Mitigation Report and Photo Scans. The environmental assessment remains active, with progress guided by consultants and pre-NEPA consultations. Monthly updates are provided to Team MARAD. <b>UPDATE: The Port's OAE confirmed that the sub-consultants developed the photos in early March and have since completed the labeling and packaging process. The Port anticipates submitting the final letter to NPS by April 2025. Status: Ongoing.</b>
U.S. EPA Clean Ports Program - Net Zero Emissions Strategy Update and Implementation Plan	\$2,410,415.00	\$16,009.15	\$2,394,405.85		On Dec. 19, 2024, PAG received the Notice of Grant Award/Grant Agreement to fund the PAG Net Zero Emissions Strategy Update and Implementation Plan project.  <b>UPDATE: The draft Task Order #16 is being finalized. The PAG is scheduled to meet with the Program Office the week of the 24th to discuss progress and drawdowns on advancing approved activities, outlined in the established work plan and budget.</b>

**FY 2025 Port Grant/Bond - Monthly Update  
As of March 25, 2025**

Grant Funded Projects	Total Award Amount	Total Draw Down	Total Remaining Balance	PROCUREMENT IFB/RFP/PO Number	Status
<b>Port Security Grant Program</b>	<b>\$1,055,248.00</b>	<b>\$935,188.71</b>	<b>\$120,059.29</b>		
EMW-2021-PU-00230-S01 - Acquisition of Vessel Tracking/Radar Intrusion System	\$267,773.00	\$267,773.00	\$0.00	PO No. 187300S- G4S Security System \$347,000.00	IFB-PAG-013-22 published on August 15, 2022. Bid opening held on 10/24/2022 with one (1) submission. A budget request to utilize portion of remaining IJ #2 funding to cover any shortfall of IJ #1 was reviewed and approved FEMA on 2/4/2023. Awarded to G4S Security Systems. Project was completed on November 6, 2023 and warranty is for one (1) year up to November 6, 2024. <b>UPDATE:</b> Project Completed.
EMW-2021-PU-00230-S01 - Acquisition of Transportation Worker Identification Credentialing (TWIC) System	\$98,478.00	\$96,338.50	\$2,139.50	PO No. 182120S- ComPacific \$61,012.00 PO No. 190190S- ComPacific \$58,178.00 PO No. 178270S- DMR \$6,542.00	Award issued to ComPacific and equipment was delivered on September 29, 2022. Project Completed. A budget request to use remaining balance to purchase additional units was reviewed and approved by FEMA on 2/4/2023. On July 7, 2023 a second purchase order #190190S was cut for 6 additional TWIC handhelds and accessories as well as to cover the third year subscription service. The remaining TWIC handhelds and accessories were delivered on September 21, 2023. The remaining funds will be used to purchase a monitor to be used at Port Police's dispatch center to access the TWIC system. <b>UPDATE:</b> Procurement is currently ongoing for the monitor.
EMW-2022-PU-00149 - Acquisition of Unmanned Aerial Vehicles (UAV)	\$74,290.00	\$0.00	\$74,290.00		Revised DRAFT policy resubmitted to FEMA Program Manager on Nov. 14, 2024. Revisions made were based on FEMA's comments on first draft. This policy must be approved by FEMA prior to commencing the procurement process. Port Police re-submitted its revised UAV Policy and Procedures to FEMA for review and concurrence. Currently waiting on notification. <b>UPDATE:</b> On March 6 and March 25, 2025, follow up inquiries were sent to
EMW-2022-PU-00149 - Primary Communications Replacement of Motorola Radio Units	\$405,478.00	\$404,107.16	\$1,370.84		Grant was awarded on September 1, 2022. On July 12, 2023 Procurement issued purchase order #190230S to Motorola and Port Police recieved the units on November 28, 2023. Port Police worked with Guam Police Dept. for radio programming and is working with Finance on tagging the assets. Distribution of radio units is in progress. <b>UPDATE:</b> Radio distribution to respective individuals and as determined by Port General Manager was completed.
EMW-2022-PU-00149- Integrated Digital Enhanced Network (iDEN) Technology Redundant Interoperable Communications System Service	\$84,450.00	\$48,790.79	\$35,659.21	PO No. 18297-OS IT&E \$35,013.36 PO No. 19528-OS IT&E \$47,058.00 PO No. 201610S IT&E \$48,174.00	Grant was awarded on September 1, 2022. iDEN Services are ongoing provided by IT&E (Period of October 1, 2022 - September 30, 2023.) Third year purchase order issued for the period of October 1, 2024- September 30, 2025. <b>UPDATE:</b> Status Quo. Communication service ongoing. For FY2025 PSGP, the Port will apply to ensure continuity of service.
EMW-2023-PU-00298 - Acquisition of Two (2) Port Police Boat Trailers	\$42,003.00	\$35,751.26	\$6,251.74		Guam Home Center was awarded Purchase Order #197420S on March 19, 2024. <b>UPDATE:</b> Project Complete. Trailers have been delivered to the Port.
EMW-2023-PU-00298 - Acquisition of Port Police Durabooks and Accessories	\$43,378.00	\$43,125.00	\$253.00		MD Wholesale was awarded Purchase Order #197770S on April 1, 2024. Laptops delivered to PAG IT and are currently being configured and distributed to Port Police. <b>UPDATE:</b> Project complete.
EMW-2023-PU-00298 - Port Police Division Acquisition of Personal Protection Equipment (PPE)	\$39,398.00	\$39,303.00	\$95.00	PO NO. 202110S Code 1 Law Enforcement Equip. & Supply \$39,303.00	Notice of award - August 25, 2023. <b>UPDATE:</b> Project Complete. PPEs delivered Jan. 5, 2025
<b>Public Assistance</b>	<b>\$530,517.90</b>	<b>\$310,216.07</b>	<b>\$220,301.83</b>		
4398DR - Typhoon Mangkhut #66352	\$530,517.90	\$310,216.07	\$220,301.83		Fendering project was completed on September 30, 2022. Requested no-cost time extension for the Management & Admin. project (CAT Z) Project #99994 up to March 1, 2023. All work was completed between December 2018 through September 30, 2022. The final reimbursement payment from GHS/OCD was recieved by the PAG on October 13, 2023. <b>UPDATE:</b> Project Completed and Reimbursed.
<b>Hazard Mitigation Grant Program</b>	<b>\$989,564.00</b>	<b>\$537,824.38</b>	<b>\$451,739.62</b>		
Fendering System Hardening Project	\$603,689.00	\$151,949.38	\$451,739.62		IFB-PAG-CIP-022-008 posted on August 26, 2022. Pre-bid conference held on Sept. 7, 2022 and Site visit conducted on Sept. 9, 2022. Bid opening held on Oct. 27, 2022, 2:00 pm. Contract awarded to Cabras Marine. Notice to Proceed was given to Cabras Marine on January 10, 2023. Original project scope was 15 arch fenders and 11 cylindrical fenders. After Typhoon Mawar, a request was submitted to descope the damaged fenders from this HMGP project and add rubber arch fenders not included in original SOW. PAG received notification that FEMA approved the amendment on August 28, 2024. POP end date is May 15, 2025. <b>UPDATE:</b> Grant POP end date has been extended to November 3, 2025. Amendment No. 5 currently being reviewed by PAG legal counsel.

**FY 2025 Port Grant/Bond - Monthly Update  
As of March 25, 2025**

Grant Funded Projects	Total Award Amount	Total Draw Down	Total Remaining Balance	PROCUREMENT IFB/RFP/PO Number	Status
Warehouse 1 Hardening Project	\$385,875.00	\$385,875.00	\$0.00		IFB-PAG-CIP-022-009 posted on Sept. 13, 2022. Pre-bid conference held on Sept. 20, 2022 and Site visit scheduled for Sept. 23, 2022. Bid opening was completed on October 20, 2022. There were two (2) bid submissions received by the deadline. Both bids were opened and the documents were reviewed by the Port Staff Attorney as well as the Procurement and Engineering divisions. Meeting held on December 7, 2022 with lowest bidder to discuss submission and specifications. Awarded to IAN Corporation. Notice to Proceed was given to IAN Corp on April 16, 2023. Grant Period of Performance end date is March 18, 2024. Project date of completion is March 1, 2024 with a one (1) year warranty period through March 2, 2025. <b>UPDATE:</b> Project Complete.
<b>Port Police</b>	<b>\$80,000.00</b>	<b>\$0.00</b>	<b>\$80,000.00</b>		
PT24-03-03PPD - Operation A'dai He'Hao	\$80,000.00	\$0.00	\$80,000.00		OHS has authorized the PAG to begin grant activities. Speed enforcement activities will be scheduled as soon as possible. <b>UPDATE:</b> The PAG was able to send Port Police representatives to the 2025 Lifesavers Conference in Long Beach, CA.
<b>Bond Funded Projects</b>	<b>\$77,886,440.00</b>	<b>\$12,042,426.86</b>	<b>\$65,844,013.14</b>		
New Administration Building	\$10,445,000.00	\$0.00	\$10,445,000.00		Project is currently on hold pending Management decision. Engineering has been instructed to develop Scope of Work to repair concrete cracks and spalling and made a priority. <b>UPDATE:</b> Status Quo
Waterline Replacement and Relocation	\$6,000,000.00	\$3,763,577.30	\$2,236,422.70	PO No. 177900S for \$4,856,568.91 awarded to BME & Sons Inc.	Pipe installation along wharves F4 to F5 is ongoing. The first section of the new waterline near the fire water tank has been connected. Work has begun near the main gate to connect the new waterline and additional work that includes the installation of new fire hydrants to meet fire code standards. A change order has been conditionally approved for the new fire hydrants. <b>UPDATE:</b> Installation of the waterline has progressed to LC3. The project is estimated at 76% complete.
EQMR Building Repairs and Upgrades	\$3,628,800.00	\$2,936,123.65	\$692,676.35	PO No. 180070S for \$3,980,000.00 awarded to JJ Global Service	The repair & paint work as well as lead based paint abatement has been completed. Electrical work is ongoing. The next step is installation of the fire sprinkler system. <b>UPDATE:</b> Electrical work is 58% complete. Materials for the fire sprinkler system are now onsite.
Warehouse 1 Repairs and Upgrades	\$2,000,000.00	\$510,715.68	\$1,489,284.32	RFP No. 2019-03 - A&E Design awarded to NC Macario	The Construction IFB was published on November 25, 2024. The bid opening was held on February 5, 2025. <b>UPDATE:</b> The contract is currently pending Board approval. The next step is to appear before the PUC.
Golf Pier Repairs and Improvements	\$2,000,000.00	\$372,147.93	\$1,627,852.07	RFP No. 2019-02 - A&E design for \$484,000 awarded to NC Macario	Golf Pier was rendered inoperable after Typhoon Mawar. The PAG along with its OAE have developed cost estimates that are currently under review by FEMA. This review is ongoing. <b>UPDATE:</b> FEMA recently published the BRIC NOFO where there is a ceiling of \$2M per applicant under the State/Territory Allocation program. The other 2 programs are the Tribal States (which also has a \$2M cap) and the National Competition Program which has a cap of up to \$50M for Hazard Mitigation projects and capacity building activities.
Rehabilitation of "H" Wharf	\$46,331,895.00	\$1,740,063.86	\$44,591,831.14	PO No. 17043-OF for \$2,249,945.54 awarded to GHD Inc. New Contract Amount: \$2,656,621.37   PO No. 18140-OS was issued to Sumitomo Mitsui Construction Company, Ltd. for \$46,331,895.00	Resolution No. 2024-01 authorized the PAG GM to temporarily pause H-Wharf construction, procure additional gantry cranes, and establish comprehensive strategic measures for port operational enhancement and financial reallocation. WSP finalized the design to ensure compliance with the latest engineering codes. <b>UPDATE:</b> Status Quo
Other Priority Projects	\$4,980,745.00	\$222,668.79	\$4,758,076.21		1. Please refer to MARAD RAISE - Wharves Service Life Extension Hardening of Wharves F1-F6 for more information.  2. The TOS Upgrade scope of services is under Procurement and Legal review. <b>UPDATE:</b> Status Quo
Other Priority Projects - EnterpriseOne Financial Management System	\$2,500,000.00	\$2,497,129.65	\$2,870.35		Module updates are ongoing for vessels and SSRs. An RFP for joint comprehensive support services with GPA, GIAA, and the lead agency GWA is ongoing. The PAG is also exploring additional applications such as employee self serve and dashboards. The PAG is also exploring preventative maintenance modules and content management. <b>UPDATE:</b> Status Quo.
<b>Grand Total</b>	<b>\$114,394,991.90</b>	<b>\$20,327,895.87</b>	<b>\$94,067,096.03</b>		

Port Authority of Guam  
Operations Division Report  
FEBRUARY 2025

I. **OVERVIEW**

Vessel Calls	18
Cans Handled	5,938
Special Service(s)	84

a. **Productivity**

Vessel Op	Avg NMPH	TOP GANG	M/Hr
Matson:			
Domestics	27.3	2	30.7
Feeders	19.8	3	23.6
MSA:			
Barges/Merdian	14.2	3	20.0
Mariana	15.6	2	15.6
Triton	0.0		
Kyowa	19.8	1	20.4
MELL:			
Kotas	26.2	4	32.5
APL:			
OCEANIA/ISLANDER/PRES	25.7	4	28.4

b. **Equipment Status**

As of : 02/28/2025	ON HAND	UP	RM	Repair
GANTRYS	3	3		0
TOP LIFTERS	11	4		7
SIDELOADERS	3	2		1
20T FORKLIFT	2	1		1
10T FORKLIFT	4	2		2
5T FORKLIFT	8	4		4
TRACTORS	27	11		16

II. **YEAR TO DATE**

a. 

Vessels_YTD	115
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b. Can\_Cnt YTD

FEBRUARY	FY24		FY25		Variance	
	I	E	I	E	I	E
Local	14393	13816	13507	13430	-6%	-3%
TS	2404	2385	2923	2930	22%	23%
TSMT	843	821	913	1020	8%	24%
Others (OS/Sh/Reh)	519	519	197	208	-62%	-60%
TTL	18159	17541	17540	17588	-3%	0%

**FY-25 WORK INJURY REPORT**  
**(01/01/25 to 12/31/25)**

<b><u>Divisions</u></b>	<b><u>*Lost-time</u></b>	<b><u>**Recordable</u></b>	<b><u>*** Refused Treatment</u></b>
<b>Stevedoring</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transportation</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Terminal</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EQMR</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>Port Police</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>Admin</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total:</b>	<b>0</b>	<b>3</b>	<b>0</b>

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**Work Injury Summary for this reporting period: 3/24/2025**

**Total Injuries for FY-25 to date: 3–Injury**

**0-- Lost-time**

**3– Recordable**

**0– Refused Medical Attention**

**Last disabling work injury was on: 3/21/25**

**Number of days since last work injury: 3-days**

**Note: PAG best record was 222 days or 7 months w/o a disabling work injury**

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**\*Lost-time** = If an employee was injured on the job and medical doctor sent him/her home, his/her injury is considered a lost-time.

**\*\*Recordable** = If an employee was injured on the job and medical doctor treated him/her and released him/her back to work on the same day (Recordable because of medical charges).

**\*\*\*Refused Medical Attention:** Filed WC Forms 201 & 202 for record purposes only.

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