

PORT AUTHORITY OF GUAM

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NEWS RELEASE

Public Hearing Held on Port Master Plan 2025

Piti, Guam, March 25, 2026: The Port Authority of Guam held its public hearing on the Master Plan 2025 today, as part of the Bureau of Statistics and Plans review process. The hearing marked another milestone in the Port's long-term modernization and resiliency strategy.

Port leadership provided an overview of the Master Plan's phased capital improvements, sustainability framework, and readiness initiatives designed to support Guam's economic growth and national defense mission. Attendees were briefed on the Port Improvement Program, which integrates the Port Readiness Plan and the Sustainability Plan into a coordinated roadmap for implementation over the next five to ten years.

"The Master Plan is not a new document in substance, but it represents a renewed commitment to implementation," said General Manager Rory J. Respicio. "We have aligned our modernization efforts with sustainability goals, zero-emission and zero-waste objectives, and the operational demands of a growing regional and defense environment. This is about execution and accountability."

The Master Plan 2025 reflects the planning document originally adopted under Resolution No. 2023-04 and amended under Resolution No. 2024-18 to incorporate Zero-Emission and Zero-Waste resiliency goals. In July 2025, the Board unanimously adopted Resolution No. 2025-24 to update the title from 2023 to 2025 to reflect the active implementation period.

The Plan outlines strategic investments including Ship-to-Shore gantry crane replacement, long-term wharf and fuel pier rehabilitation, digital transformation initiatives, tariff simplification, and climate adaptation measures. These initiatives are designed to strengthen operational efficiency, financial sustainability, and infrastructure resiliency.

During the hearing, Port officials emphasized that the Plan balances commercial growth with environmental responsibility and national security readiness, particularly in support of Indo-Pacific Command's Pacific Deterrence Initiative (PDI).

PORT MASTER PLAN GOALS

- Provide a comprehensive overview of the Port's current conditions including governance, financial, operational, and physical attributes;



- Assess the current and projected cargo opportunities based on Guam's market drivers, which consist of military realignments, tourism, transshipment and organic growth;
- Determine near-term resiliency improvements and operational adjustments to accommodate the peak of the military build-up, support Indo-Pacific Command's PDI and ensure maritime posture for future deployments of military assets;
- Estimate the Port's capacity and ability to meet the projected demand and tenant requirements;
- Identify long-term port improvement efforts targeted towards continuing operational and economic sustainability;
- Establish optimal requirements for operations, maintenance and repair, and capital improvement projects;
- Validate the efficient and effective use of the Port's resources and assets;
- Present commercial strategies for the Port to diversify its revenue base and enhance its financial self-sufficiency including a comprehensive tariff simplification and associated benefits to the Port and port users;
- Assess the impact of the recommended strategies on Guam's economic conditions; and
- Prepare implementation programs to support a coordinated approach of continuous Port improvements balanced with sustainability.

PORT MASTER PLAN KEY ELEMENTS

- Ship-to-Shore Gantry Crane Replacement
- Rehabilitation of Area A Fuel Storage Facility
- In-Water Infrastructure Study
- Wharves and Fuel Piers Long Term Replacement
- Financial Management System
- Guam Customs Inspection Facility
- Solar Power Study
- Tariff Simplification
- Terminal Operating System
- Information Technology Study
- Port Users Group Initiative for System Integration
- Financial Feasibility Analysis
- Economic Impact

With the public hearing completed, the Master Plan will proceed through the remaining BSP review process before recommendation to the Governor of Guam for submission to the Guam Legislature pursuant to law.

The Master Plan 2025 is available for public review on the Port's website.