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WE KEEP GUAM & THE REGION MOVING...

Guam's deep water port, sheltered within the inner reaches of Apra Harbor, offers facilities and services to ships of all registries. Dedicated to providing a combination of maritime, commercial, transportation, and recreational services in a safe, efficient, and reliable manner through the development of modern facilities, information technology, and skilled workforce, the Port Authority of Guam is striving to develop into the world-class container terminal port of the Western Pacific Region.

VISION

It is our objective to modernize the Port as a first class facility in the region providing cargo handling services in a safe, efficient & sustainable manner. To achieve this, the Port must increase capacity, execute infrastructure development and Port expansion to meet the community's organic growth and the impending military buildup, promote economic growth & opportunities for maritime related industries and address the needs of port users.

MISSION

The Port Authority of Guam is dedicated to providing full services to ocean vessels in support of loading and unloading cargo for Guam and Micronesia. The Port Authority of Guam is the main lifeline of consumer goods into the island, and as such, recognizes its responsibility to deliver these goods in a timely and efficient manner. In support of this mission the Port Authority also provides land and infrastructure to private interests to further develop the maritime industries on Guam. As a public corporation, the Port Authority dedicates all of its profit to the upgrading of equipment and facilities and the continued growth of the island's seaport.

HISTORY

Historically, Guam has served as a port of call since the 16th century, first catering to the ships of Spain and after the Spanish-American War, to American interests. By the beginning of the 20th century, the United States had established the island as its western Pacific coaling and shipping station. Except for the two-year occupation of Guam by the Japanese during World War II, the Naval Administration ran the port until 1951, when command was transferred to the Department of Commerce. After a year of civilian management, the Commercial Port of Guam became a busy center of trade and eventually recognized as one of Guam's most important economic assets.

Built by the U.S. Navy, the commercial port was originally located on 24 acres of land leased from the U.S. Navy. Following its release from the Department of Interior in 1966,

62 acres of land, now known as Cabras Island, was transferred from the Department of Navy to the Government of Guam. Thirty acres went to the commercial port and

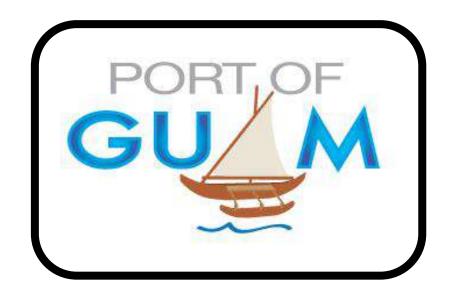
32 for the development of an industrial park. To date, over 1,000 acres of land, inclusive of Apra Harbor land, has been transferred from the federal government to the Government of Guam for the use of and control of the Port Authority.

In order to establish an organizational environment more conducive to providing efficient and reliable cargo services, Public Law 13-87 was passed on October 31, 1975, establishing the commercial port of Guam as a public corporation and autonomous instrumentality and naming it the Port Authority of Guam. On June 17, 2002, Public Law 26-106 was passed renaming the Port to Jose D. Leon Guerrero Commercial Port, after the first Commercial Port manager who was very instrumental in having the United Sates transfer the Port facilities and properties to the Government of Guam at no cost in 1968.

Today, the Port of Guam, located along major Pacific shipping and air routes, is an important transportation hub linking the Commonwealth of the Northern Marianas, the Micronesian islands, and the expanding Far East markets with the United States and the rest of the world.

Jose D. Leon Guerrero Commercial Port

FY 2026 Approved Budget



Approved by the Board of Directors

August 28, 2025 – Meeting of the Board of Directors

PORT AUTHORITY OF GUAM JOSE D. LEON GUERRERO COMMERCIAL PORT

FY-2026 APPROVED BUDGET

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FY-2026 APPROVED BUDGET GRAND SUMMARY

DESCRIPTION	FY-2026 Approved Budget	FY-2025 Approved Budget	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr	FY-26 Appr vs FY-25 Antcpd EOY
1 Cargo Revenues	43,013,305	42,487,485	38,103,901	525,820	4,909,404
2 Non Cargo Revenues	14,062,793	11,695,567	10,188,397	2,367,226	3,874,396
3 TOTAL REVENUES	57,076,099	54,183,052	48,292,298	2,893,046	8,783,800
4		34,103,032	40,232,230	2,033,040	0,700,000
5 Divisional - Salaries & Benefits	_				
6 Management & Employee Salaries	25,053,152	25,098,978	21,058,559	-45,826	3,994,593
9 Holiday Work	257,389	229,285	246,777	28,104	10,611
10 Sick Leave Used	0	0	1,122,563	0	-1,122,563
11 Annual Leave Earned		0	1,957,054	0	-1,957,054
13 Comp Time Taken	0	0	16	0	-16
14 Typhoon Salaries	0	0	0	0	0
15 Labor Cost Salaries	-2,759,394	-2,569,716	-4,723	-189,679	-2,754,672
16 Vacancy Pool	1,200,000	1,200,000	0	0	1,200,000
17 Regular Salaries	23,751,146	23,958,547	24,380,246	-207,401	-629,099
19 Night Differential/Hazard Pay	1,114,128	814,739	814,587	299,389	299,541
20 Overtime	2,031,346	1,899,956	2,068,237	131,390	-36,891
18 Labor Cost Overtime	-478,957	-250,496	-80,217	-228,461	-398,739
21 Retirement	7,606,120	6,766,684	7,292,540	839,435	313,579
22 Death & Disability	68,909	78,270	66,068	-9,361	2,841
24 Hospital	3,516,485	2,501,430	3,371,510	1,015,055	144,975
25 Life	67,421	65,950	64,642	1,471	2,780
26 Dental	130,667	105,506	125,280	25,161	5,387
27 Medicare	361,462	358,679	346,560	2,783	14,902
28 Labor Cost Benefits	-1,249,339	-863,438	-39,723	-385,901	-1,209,616
33 SUB-TOTAL	36,919,389	35,435,829	38,409,730	1,483,560	-1,490,341
34			, ,	,,	,,-
35 Other Divisional Expense					
36 Office Supplies	55,120	50,000	40,076	5,120	15,044
38 Operational Supplies	1,000,000	1,000,000	977,524	0	22,476
39 Gas, Diesel	350,000	350,000	227,884	0	122,116
40 Equipment	352,850	370,738	124,618	-17,888	228,232
41 Contractual	1,030,870	823,794	830,106	207,076	200,764
42 Miscellaneous	152,729	168,487	79,498	-15,758	73,231
43 Training (Local/Federal)	100,000	100,000	48,047	0	51,954
45 Travel (Local/Federal)	140,000	140,000	115,012	0	24,988
46 SUB-TOTAL	3,181,569	3,003,019	2,442,764	178,550	738,805
47					
48 TOTAL DIVISIONAL EXPENSE	40,100,958	38,438,848	40,852,494	1,662,110	-751,536
49					
50 General Expense					
52 OTHER BENEFITS	75,000	57,714	90,322	17,286	-15,322
53 OTHER PERSONNEL COSTS	60,000	60,000	165,098	0	-105,098
54 COMMUNICATIONS	200,100	205,650	70,958	-5,550	129,142
55 UTILITIES	2,100,000	1,546,000	1,873,340	554,000	226,660
56 GENERAL INSURANCE	5,243,971	4,720,000	4,658,155	523,971	585,816
57 REPAIRS AND MAINTENANCE	126,519	80,000	105,543	46,519	20,976
59 DEPRECIATION EXPENSE	6,294,095	5,617,421	5,721,905	676,674	572,190

FY-2026 APPROVED BUDGET GRAND SUMMARY

	DESCRIPTION	FY-2026 Approved Budget	FY-2025 Approved Budget	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr	FY-26 Appr vs FY-25 Antcpd EOY
60	DAMAGE, SHORTAGE, WRITEOFF	15,000	15,000	0	0	15,000
61	MISCELLANEOUS	117,500	152,500	44,991	-35,000	72,509
62	AGENCY & MANAGEMENT FEE'S	1,147,835	918,000	1,041,934	229,835	105,901
63	PROFESSIONAL SERVICES	932,300	1,020,100	504,197	-87,800	428,103
64	OTHER CONTRACTUAL	233,000	230,000	14,355	3,000	218,645
68	SUBTOTAL GENERAL EXPENSE	16,545,320	14,622,385	14,291,414	1,922,935	2,253,907
	GRAND TOTAL EXPENSE	56,646,278	53,061,233	55,143,908	3,585,045	1,502,370
71 73 74	OPERATING INCOME/LOSS	429,820	1,121,819	-6,851,610	-691,999	7,281,430
	OTHER INCOME/EXPENSE	-				
76	Non-Operating Expense	5,809,487	4,926,319	5,761,853	883,168	47,634
77	Federal Reimbursements	4,521,985	2,130,005	3,704,555	2,391,979	817,430
80	Miscellaneous Interest Income	5,457,239	5,457,239	4,514,929	0	942,311
81	TOTAL OTHER INCOME/EXPENSE	4,169,737	2,660,926	2,457,630	1,508,811	1,712,107
82		_				
	NET INCOME/LOSS	4,599,557	3,782,745	-4,393,980	816,812	8,993,537
84 85	CRANE NET INCOME/LOSS	8.237	767,057	0	-758,820	0
87		1,248,377	1,424,544	(1,237,285)	176,167	(11,092)
88	TOTAL NET INCOME/LOSS	5,856,171	5,974,346	-5,631,265	234,159	8,982,445

FY-2026 APPROVED BUDGET REVENUES

DESCRIPTION	FY-2026 Approved Budget	FY-2025 Approved Budget	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr	FY-26 Appr vs FY-25 Antcpd EOY
CARGO REVENUES					-
4 OT Outside a	0.4.50.4.075	0.4.000.050	04.545.040	205.040	0.070.550
1 CT-Containers 2 CT Breakbulk	24,594,875 1,165,761	24,289,856 1,363,436	21,515,316 982,025	305,019 -197,675	3,079,559 183,737
3 CT Unitized	127,804	31,405	107,660	96,399	20,143
5 CT Ro/Ro	1,065,613	1,361,385	897,661	-295,771	167,952
6 CT Devan/Stuff	17,993	21,829	15,158	-3,836	2,836
7 CT Heavylift	40,466	86,505	34,088	-46,038	6,378
8 CT Longlength	2,216	26,342	1,866	-24,126	349
9 OUT-OF-GAUGE CARGO	164,391	129,113	143,807	35,278	20,584
10 CARGO THROUGHPUT REVENUES	27,179,120	27,309,870	23,697,582	-130,750	3,481,538
12 OTHER CARGO RELATED REVENUES					
15 Transshipment Container	2,775,148	2,255,745	2,427,668	519,403	347,480
16 Overstow Container	86,453	148,894	75,628	-62,441	10,825
17 Shifted Container	4,174	2,166	3,651	2,008	523
18 Rigged Container	50,067	39,607	43,798	10,461	6,269
19 REEFER CNTR-PLUG/UNPLUG	150,079	144,610	131,287	5,469	18,792
20 Direct Labor Billed	5,000,368	4,051,195	4,291,732	949,173	708,636
21 Equipment Rental	354,232	314,883	304,031	39,349	50,201
22 Port Entry Fee&Dockage	451,335	457,937	433,976	-6,602	17,359
23 Wharfage	6,031,762	6,753,726	5,799,771	-721,965	231,991
24 Fuel Surcharge*	710,339	742,221	683,018	-31,882	27,321
25 Maritime Security Fee*	220,228	266,630	211,758	-46,402	8,470
26 OTHER CARGO RELATED REVENUES 27	15,834,186	15,177,615	14,406,319	656,570	1,427,866
28 TOTAL CARGO REVENUES	43,013,305	42,487,485	38,103,901	525,820	4,909,404
29 30 FACILITIES REVENUES					
31					
32 Facility Usage					
33 Facility-Usage-MOBIL	0	200,000	0	-200,000	0
35 Facility-Usage-TRISTAR	4,260,882	4,260,882	3,795,922	0	464,959
36 Cement Thruput 37 Facility Usage	<i>4,260,882</i>	160,000 4,620,882	3,795,922	-160,000 -360,000	464,959
38 Sales	4,200,002	4,020,002	3,793,922	-360,000	404,959
39 Space Rental	3,856,883	1,286,748	983,870	2,570,135	2,873,013
42 Lease Income-GEDA	1,545,177	1,537,126	1,532,178	8,051	12,998
44 Common Area Maintenance	33,055	33,055	33,055	0	0
45 Security Surcharge Rental	183,302	54,262	38,887	129,040	144,415
46					
47 Marina Revenues					
48 Water and Landside Activity	8,000	8,000	7,005	0	995
49 Gregorio D. Perez	65,000	65,000	0	0	65,000
50 Agat Marina 51 Marina Revenues	240,000 313,000	240,000 313,000	7,005	0 0	240,000 305,995
52 statement of the sta	313,000	313,000	7,005	U	305,995
53 Harbor of Refuge	34,098	34,098	31,899	0	2,199
54 Demurrage	3,218,144	3,218,144	3,527,497	0	-309,353
55					
56 TOTAL FACILITY REVENUES	13,444,541	11,097,315	9,950,314	2,347,226	3,494,227
57					
58 OTHER FEES & SERVICES			1	ı	
58 OTHER FEES & SERVICES 61 Materials Used	0	0	892	0	-892

FY-2026 APPROVED BUDGET REVENUES

		FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
	DESCRIPTION	Approved	Approved	Antcpd	vs	vs
		Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
						EOY
64	Bunker Services	23,271	23,271	34,671	0	-11,400
	Special Services	67,827	67,827	106,188	0	-38,361
	Elect. Power	20,735	20,735	20,735	0	0
67	TOTAL OTHER FEES & SERVICES	276,657	276,657	186,651	0	90,006
68						
	ADMINISTRATIVE FEES & SERVICES					
	PAG Documentation	375	375	0	0	375
	I.D. Badges	1,005	1,005	1,238	0	-233
	Police Reports	5_	5	0	0	5
	Violation of Regulation Penalty	210	210	316	0	-106
	TOTAL ADMINISTRATIVE FEES & SERVICES	1,595	1,595	1,554	0	-334
79	OTUED INCOME (EVENING	_				
	OTHER INCOME/EXPENSE	_				
85	OTHER REIMBURGEMENTS					
	OTHER REIMBURSEMENTS OAE Technical Services	200,000	200,000	40.070		050 404
	Office of Highway Safety - A Dai He Hao	300,000 40,000	300,000 20,000	49,879 0	20,000	250,121 40,000
	TOTAL OTHER REIMBURSMENTS	340,000	320,000	49,879	20,000	290,121
93	TOTAL OTHER REIMBURSMENTS		320,000	49,079	20,000	290,121
	TOTAL OTHER INCOME/EXPENSE	340,000	320,000	49,879	20,000	290,121
100	TOTAL OTTLER INCOME/EXPENSE		320,000	43,073	20,000	290,121
	TOTAL NON CARGO REVENUES	14,062,793	11,695,567	10,188,397	2,367,226	3,874,021
102	TOTAL NON GARGO REVENUES	14,002,133	11,030,007	10,100,001	2,501,220	0,014,021
	TOTAL CARGO/NON-CARGO REVENUES	57,076,099	54,183,052	48,292,298	2,893,046	8,783,425
104			0 1,100,002	10,202,200	_,000,010	0,7 00, 120
	REIMBURSEMENTS	-				
106	FEDERAL REIMBURSEMENT					
107	Miscellaneous Expense	0	0	34,673	0	-34,673
	MARAD	2,242,750	0	2,620,372	2,242,750	-377,623
	Fed Reim-DOI MAP 2022	0	0	56,562	0	-56,562
	Fed Reim-EPA	0	0	49,397	0	-49,397
	Fed Reim-EDA	2,026,996	0	0	2,026,996	2,026,996
	Fed Reim-HS 2021 PSGP		42,225	0	-42,225	0
	Fed Reim-HS 2022 PSGP		0	17,652	0	-17,652
	Fed Reim-HS 2023 PSGP		0	112,581	0	-112,581
	Fed Reim-OEA Owners	172.960	300,000	765,727	-300,000	-765,727
	Fed Reim-OIA Eng. Anal. Fed Reim-FEMA	172,869 79,370	241.476	<i>0</i> <i>47,590</i>	172,869 -162,106	172,869 31,780
	OIA		241,476 98,450	47,590	-162,106 -98,450	31,780
	EDA .	0	1,447,855	0	-1,447,855	0
	FEDERAL REIMBURSEMENT	4,521,985	2,130,005	3,704,555	2,391,979	817,430
139		.,021,030	2,700,000	5,7 5 7,000	_,001,010	011,400
	TOTAL REIMBURSEMENTS	4,521,985	2,130,005	3,704,555	2,391,979	817,430
141		, ,	, - >,	-,,	,,	, . 30
	MISCELLANEOUS INCOME					
	Interest Income-Billing	109,293	109,293	69,457	0	39,836
	Interest Income-Bond	4,151,172	4,151,172	3,378,162	0	773,010
146	Interest Income-Investment	1,180,761	1,180,761	1,076,753	0	104,008
	Miscellaneous Income	16,014	16,014	-9,443	0	25,457
150	MISCELLANEOUS INCOME	5,457,239	5,457,239	4,514,929	0	942,311
151						
152						
153	GRAND TOTAL REVENUES	67,055,322	61,770,297	56,511,782	5,285,026	10,543,166
			T			

FY-2026 APPROVED BUDGET GENERAL EXPENSE

DESCRIPTION	FY-2026 Approved Budget	FY-2025 Approved Budget	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr	FY-26 Appr vs FY-25 Antcpd EOY
GENERAL EXPENSE					
1 OTHER BENEFITS	_				
2 Recognition Awards	75,000	57,714	90,322	17,286	-15,322
5 TOTAL OTHER BENEFITS	75,000	57,714	90,322	17,286	-15,322
6 7 OTHER PERSONNEL COSTS					
8 Workmen's Compensation	50,000	50.000	161,736	0	-111,736
9 Drug Program	10,000	10,000	3,362	0	6,638
10 TOTAL OTHER PERSONNEL COSTS	60,000	60,000	165,098	0	-105,098
11					
12 COMMUNICATIONS	400	650	41	550	50
13 Long Distance 14 Telephone	100 50,000	50,000	48,439	-550 0	59 1,561
15 Telephone System Maintenance	0	5,000	0,109	-5,000	7,567
16 Internet Access	150,000	150,000	22,478	0,000	127,522
18 TOTAL COMMUNICATIONS	200,100	205,650	70,958	-5,550	129,142
19					
20 UTILITIES	500,000	0.40.000	500.475	054000	00.475
21 Water 22 Power	500,000 1,500,000	246,000 1,200,000	526,475 1,239,803	254,000 300,000	-26,475 260,197
23 Trash Removal	100,000	100,000	107,063	300,000	-7,063
24 TOTAL UTILITIES	2,100,000	1,546,000	1,873,340	554,000	226,660
25		1,010,000	1,010,010		,
26 GENERAL INSURANCE					
27 Insurance	5,123,971	4,600,000	4,658,155	523,971	465,816
28 Workmen's Compensation Insurance	120,000	120,000	0	502.074	120,000
29 TOTAL GENERAL INSURANCE 30	5,243,971	4,720,000	4,658,155	523,971	585,816
31 REPAIRS AND MAINTENANCE					
33 Maintenance-PAG F1 Pier	121,519	75,000	57,600	46,519	63,919
34 Building Maintenance	5,000	5,000	47,943	0	-42,943
36 TOTAL REPAIRS AND MAINTENANCE 37	126,519	80,000	105,543	46,519	20,976
38 DEPRECIATION EXPENSE					
39 Depreciation	6,294,095	5,617,421	5,721,905	676,674	572,190
40 TOTAL DEPRECIATION EXPENSE	6,294,095	5,617,421	5,721,905	676,674	572,190
41					
42 DAMAGE, SHORTAGE, WRITEOFF					
43 Inventory Loss/Writ 47 Claims Cargo Shortage	0 15 000	15,000	0	0	15,000
50 TOTAL DAMAGE, SHORTAGE, WRITEOFF	15,000 15,000	15,000 15,000	0 0	<i>0</i>	15,000 15,000
51	10,000	10,000		•	10,000
52 MISCELLANEOUS					
53 Contingencies	50,000	50,000	0	0	50,000
54 Natural Disaster Emergency Fund	15,000	15,000	0	0	15,000
55 Board of Director's Expense	6,500	6,500	1,575	0	4,925
57 I.D. TWIC	14,000	14,000	12,441	0	1,559
58 Pump Out Station 59 GPS/IT&E MiFleet	2,000 30,000	2,000 65,000	30,975	-35,000	2,000 -975
60 TOTAL MISCELLANEOUS	117,500	152,500	30,975 44,991	-35,000 - 35,000	-975 72,509
61	117,500	102,000	77,331	-30,000	12,509
62 AGENCY & MANAGEMENT FEE'S					
63 Agency Fees	8,000	8,000	8,774	0	-774
64 Mobil Manager's Fee	0	0	0	0	0
65 Tristar Manager's Fee	1,139,835	910,000	1,033,161	229,835	106,674
66 TOTAL AGENCY & MANAGEMENT FEE'S 67	1,147,835	918,000	1,041,934	229,835	105,901

FY-2026 APPROVED BUDGET GENERAL EXPENSE

		FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
	DESCRIPTION	Approved	Approved	Antcpd		
	DESCRIPTION	Budget	Budget	EOY	vs FY-25 Appr	vs FY-25 Antcpd
		Buugei	Бийдег	EOT	F1-25 Appi	EOY
		-				EUT
68	PROFESSIONAL SERVICES					
	Audit & Accounting Fees	57,500	56,600	83,640	900	-26,140
	Bond Annual Fees	43,500	43,500	14,500	0	29,000
71		76,800	120,000	58,938	-43,200	17,862
72	TOS Maintenance & Service	240,000	350,000	217,997	-110,000	22,003
75	Owner's Agent Engineer (WSP)	250,000	225,000	0	25,000	250,000
79	PUC Consultant/Legal	50,000	50,000	16,163	0	33,838
80	PUC Assessment Fee	110,000	110,000	108,000	0	2,000
84	Legal Counsel	50,000	50,000	798	0	49,202
85	Bank Service Fee - BOG	4,500	2,000	4,162	2,500	338
86	Bank Service Fee - BOG CC	0	6,500	0	-6,500	0
89	Fire Sprinkler/Alarm Certification	50,000	50,000	0	0	50,000
90	TOTAL PROFESSIONAL SERVICES	932,300	1,020,100	504,197	-131,300	428,103
91						
92	OTHER CONTRACTUAL					
93	Temporary Staffing	200,000	200,000	0	0	200,000
95	Medical Exams	33,000	30,000	14,355	3,000	18,645
96	TOTAL OTHER CONTRACTUAL	233,000	230,000	14,355	3,000	218,645
102						
103	TYPHOON/EMERGENCY EXPENSE					
107	Typhoon Preparation & Cleanup	0	0	616	0	-616
110	TOTAL TYPHOON/EMERGENCY EXPENSE	0	0	616	0	-616
111						
112	TOTAL GENERAL EXPENSE	16,545,320	14,622,385	14,291,414	1,879,435	2,253,907
113						
114	NON-OPERATING EXPENSE					
119						
120	INTEREST EXPENSE					
121	Miscellaneous Expense	10,000	10,000	-3,590	0	13,590
122	Bond Interest General Expense	1,830,138	1,920,000	1,776,858	-89,862	53,281
126	TOTAL INTEREST EXPENSE	1,840,138	1,973,500	1,773,267	-89,862	66,871
127						
128	RETIREMENT GOVT CONTRIBUTION					
129	Retirement COLA Benefits	765,900	660,000	765,900	105,900	0
130	Retirees Gov't Contribution (Med,Den,Life)	2,820,209	1,800,000	2,820,209	1,020,209	0
131	Retirement Supplemental Benefits	313,240	447,819	313,240	-134,579	0
133	TOTAL RETIREMENT GOVT CONTRIBUTION	3,899,349	2,907,819	3,899,349	991,530	0
134			-	-	-	
	FEDERAL EXPENSES					
	Homeland Security	0	0	42,152	0	-42,152
	DOI-MaintAsstncProgr	0	0	30,866	0	-30,866
	FEMA PSGP	0	0	0	0	0
	U.S. DOH-FEMA EMI	20,000	20,000	0	0	20,000
	OAE Technical Services	0	.,	0	0	0
	Office of Highway Safety - A Dai He Hao	40,000	15,000	13,972	25,000	26,028
	TOTAL FEDERÁL EXPENSES	60,000	35,000	86,991	25,000	-26,991
143			·	-	-	•
	GAIN (LOSS) OM ASSET					
	Loss on Asset Disposals/Impairement	10,000	10,000	2,246	0	7,754
	TOTAL GAIN (LOSS) OM ASSET	10,000	10,000	2,246	0	7,754
147			,	_,,_		-,
	TOTAL NON-OPERATING EXPENSE	5,809,487	4,926,319	5,761,853	926,668	47,634
149			.,==3,0.0	2,. 21,000	1_0,000	.,,,,,,,
		22 25 4 222	19,548,704	20.052.267	0.000.400	0.004.544
	TOTAL NON DIVISIONAL/GENERAL EXPENSE	22,354,808	19.040.704	20,053,267	2,806,103	2,301,541

FY-2026 APPROVED BUDGET CRANES

	DESCRIPTION	FY-2026 Approved Budget	FY-2025 Approved Budget	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr	FY-26 Appr vs FY-25 Antcpd EOY
	CRANE REVENUES	_				
1	Crane Surcharge*	6,090,807	6,046,744	5,639,636	44,062	451,171
	TOTAL CRANE REVENUES	6,090,807	6,046,744	5,639,636	44,062	451,171
3						
	GANTRY GENERAL EXPENSE					
	Insurance	378,377	335,000	343,979	43,377	34,398
8	TOTAL GENERAL EXPENSE	378,377	335,000	343,979	43,377	34,398
	REPAIRS AND MAINTENANCE- SUB					
	Crane Maintenance Division	2,721,506	2,484,687	3,061,283	236,819	-339,777
	GANTRY 4, 5 & 6 Corrosion	40,000	50,000	7,801	-10,000	32,199
	GANTRY 4, 5 & 6 Fuel	300,000	348,000	259,732	-48,000	40,268
	GANTRY 4, 5 & 6 Materials/Parts	190,000	260,000	120,787	-70,000	69,213
	GANTRY 4, 5 & 6 Outside Labor/Services	90,000	150,000	51,624	-60,000	38,376
24	Professional Services	10,000	10,000	9,036	0	964
	Machine Shop	15,000	15,000	13,200	0	1,800
	Rewinding Motors & Generators	10,000	10,000	0	0	10,000
	Trolley Wheels 8 ea	14,000	22,000	0	-8,000	14,000
	TOTAL REPAIRS AND MAINTENANCE- SUB	3,390,506	3,349,687	3,523,462	40,819	-132,957
30						
	DEPRECIATION EXPENSE	_				
	Depreciation	1,803,686	1,000,000	1,653,351	803,686	150,335
	TOTAL DEPRECIATION EXPENSE	1,803,686	1,000,000	1,653,351	803,686	150,335
34	PROFESSIONAL SERVICES	_				
	PMC Management Fee-Cranes	120,000	150,000	12 155	-30,000	106 945
	Caterpillar Service Contract	20,000	20,000	13,155	-30,000	106,845 20,000
	Crane Certification	20,000	25,000	18,900	-5,000	1,100
	TOTAL PROFESSIONAL SERVICES	160,000	195,000	32,055	-35,000	127,945
40			100,000	02,000	33,333	121,010
41	TOTAL GENERAL EXPENSE-CRANE	5,732,569	4,879,687	5,552,848	852,882	179,721
42	WITEDEST EVENUE	_				
	INTEREST EXPENSE	250,000	400,000	254.052	F0 000	4.052
	Bond Interest Crane Expense TOTAL INTEREST EXPENSE	350,000 350,000	400,000 400,000	354,853 354,853	-50,000 -50,000	-4,853 -4,853
46	TOTAL INTEREST EXPENSE		400,000	334,633	-50,000	-4,000
	TOTAL NON-OPERATING EXPENSE	350,000	400,000	354,853	-50,000	-4,853
48	TOTAL NON OF ENAMES EXICE		400,000	004,000	00,000	4,000
	TOTAL NON DIVISIONAL/GENERAL EXPENSE	6,082,569	5,279,687	5,907,702	802,882	174,868
50			5,215,551	2,001,102	55_,552	,
	TOTAL NET INCOME/LOSS	8,237	767,057		-758,820	
53	Crane Reserve Fund 9.5%	578,627	574,441		-	
	GANTRY 3, 4, 5 & 6 CIP's					Funding
	DESCRIPTION: FY-2025					
	Install fence around shop area	1				CRANES
	,		<u> </u>	+		
	Crane Office Renovations Overhang side of warehouse 1					CRANES CRANES

FY-2026 APPROVED BUDGET CRANE DIVISION

BUSINESS UNIT: 411	SECTION: CRANE	IAINTENANCE			
				=	
00.1507	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	VS	VS
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
					EOY
PERSONNEL SERVICES					
	644,953	625,905	570,052	19,048	74,901
Management & Employee Salaries Holiday Work				490	74,901 254
Sick Leave Used	6,167	5,677	5,913		
		0	21,062	0	-21,062
Annual Leave Earned		0	47,298	0	-47,298
Comp Time Taken		0	0	0	
Typhoon Salaries	127.421	2 820	709	122 502	100.71
Labor Cost Salaries	-137,421	-3,839	-708	-133,582	-136,714
Regular Salaries	513,699	627,743	643,617	-114,045	-129,918
Night Differential/Hazard Pay	64,387	41,441	61,732	22,946	2,654
Overtime	130,000	92,423	163,529	37,577	-33,529
Labor Cost Overtime	-77,902	-2,794	0	-75,109	-77,902
TOTAL PERSONNEL SERVICES	630,183	758,813	868,878	-128,630	-238,695
PERSONNEL BENEFITS					
Retirement	211,371	168,744	202,656	42,627	8,714
Death & Disability	1,186	793	1,137	393	49
Hospital Insurance	121,247	89,281	116,248	31,966	4,999
Life Insurance	1,982	1,600	1,900	382	82
Dental Insurance	3,584	3,157	3,436	427	148
Medicare	12,126	10,552	11,626	1,574	500
Labor Cost Benefits	-101,643	-1,727	-53	-99,916	-101,591
TOTAL PERSONNEL BENEFITS	249,852	272,398	336,952	-22,546	-87,099
MATERIALS & SUPPLIES					
Operational Supplies	20,000	20,000	7,921	0	12,079
Operational Supplies Shop Use	20,000	20,000	50,978	0	-30,978
TOTAL MATERIALS & SUPPLIES	40,000	40,000	58,899	0	-18,899
Furnishing & Equipment					
Office Equipment	500	800	387	-300	113
Power & Hand Tools	2,000	1,500	0	500	2,000
Safety Equipment	3,000	2,500	2,196	500	804
Shop Equipment	2,000	2,500	0	-500	2,000
TOTAL FURNISHING & EQUIPMENT	7,500	7,300	2,583	200	4,917
Overhead Allocation					
OH-Benefits	575,489	436,829	575,489	138,660	C
OH-Overtime	283,690	165,296	283,690	118,394	C
OH-Salaries & Wages	934,792	804,051	934,792	130,741	(
TOTAL OVERHEAD ALLOCATION	1,793,971	1,406,175	1,793,971	387,795	(
DEPARTMENT TOTAL	2,721,506	2,484,687	3,061,283	236,819	-339,777

FY-2026 APPROVED BUDGET FACILITY MAINTENANCE FEE

		FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
	DESCRIPTION	Approved	Approved	Antcpd	vs	vs
		Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
						EOY
	FMF REVENUES					
1	Facility Maintenance Fee	2,038,408	2,145,044	1,923,026	-106.636	115,382
	TOTAL FMF REVENUES	2,038,408	2,145,044	1,923,026	-106,636	115,382
3		_,,,,,,,,	2,110,011	.,020,020	100,000	,
4	FMF GENERAL EXPENSE					
	2018 Bond Int Exp-FMF	504,306	500,000	458,460	4,306	45,846
6	Insurance-FMF	285,725	220,500	227,281	65,225	58,444
7	Other FMF Small Projects		0	0	0	0
8	TOTAL REPAIRS AND MAINTENANCE	790,031	720,500	685,742	69,531	104,290
9						
10	TOTAL FMF GENERAL EXPENSE	790,031	720,500	685,742	69,531	104,290
11						
12	TOTAL NET INCOME/LOSS	1,248,377	1,424,544	-1,237,285	176,167	-11,092
	5.00.1574			T DDA (5070		
	<u>FACILII Y M</u>	AINTENANCE CAPI	ITAL IMPROVEMEN	I PROJECTS		
	A.) The following are list of projects that are currently ongo	ning in the planning a	and design stage and	future		
	construction projects. Please note they are not in any order		ana acoigii ciago ana	Tatar 0		
	eracing and the state of the st	o. p.ronty				
	DESCRIPTION: FY-2024 Approved Ongoing					Funding
						-
	Improve Storm Drainage Runoff Along the Reefer Receptate	ele				FMF
	Installation of Light Poles/ Light Fixtures in Reefer Outlet Ar					FMF
	LC-2 and LC-3 Switch Gear Replacement					FMF
	Replace All Interior Fluorescent Lights in all Buildings to LE	D Lights				FMF
	Replace all Metal Hallide and Any High-Pressure Sodium	Ŭ				FMF
	Retrofit 11 Existing Outfall Pipes Handling					FMF
	F-3 to F-6 Bulkhead Repair					FMF
			I			

FY-2026 APPROVED BUDGET MARINAS

	DESCRIPTION	FY-2026 Approved Budget	FY-2025 Approved Budget	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr	FY-26 Appr vs FY-25 Antcpd EOY
1	MARINA REVENUES GDP Marina-General Revenue	51,028		51,028	51.028	0
2		226,990		226,990	226,990	0
	TOTAL FMF REVENUES	278,018	0	278,018	278,018	<i>0</i>
4		270,010	U	270,010	276,016	U
	GDP MARINA GENERAL EXPENSE					
6		27,236		26,966	27,236	270
7		19,249		19,059	19,249	191
8		207,422		205,368	207,422	2,054
9		1,442		1,428	1,442	14
10	OH-Benefits	61,536		61,536	61,536	0
11	OH-Salaries & Wages	130,291		130,291	130,291	0
12	TOTAL GDP MARINA GENERAL EXPENSE	447,177	0	444,649	447,177	2,528
13		_		,	,	,
14	AGAT MARINA GENERAL EXPENSE					
15	Water	24,756		24,511	24,756	245
16	Power	58,826		58,244	58,826	582
17	Insurance-Agana Marina	129,703		128,419	129,703	1,284
18	Maintenance-General	3,402		3,368	3,402	34
19	OH-Benefits	65,017		65,017	65,017	0
20	OH-Salaries & Wages	137,660		137,660	137,660	0
	TOTAL AGAT MARINA GENERAL EXPENSE	419,364	0	417,218	419,364	2,145
28	TOTAL MADINA OFNEDAL EVENIOR	200 544		004.007	202 544	4.074
30	TOTAL MARINA GENERAL EXPENSE	866,541	0	861,867	866,541	4,674
	TOTAL NET INCOME/LOSS	-588,522	0	-583,848	-588,522	-4,674
		MARINA CAPITAL IMPR	ROVEMENT PROJEC	CTS		
	A.) The following are list of projects that are currently of construction projects. Please note they are not in any or		nd design stage and	future		_
	construction projects. Flease note they are not in any of	uer or priority				
	DESCRIPTION: FY-2026 Proposed					Funding
	DECORAL FICH. F 1-2020 FT0p03eu					runung
			+			

FY-2026 APPROVED BUDGET DIVISIONAL SUMMARY

OF OTION	DUONEOO	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
SECTION	BUSINESS	Approved	Approved	Antcpd	vs	VS
	UNIT	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
						EOY
General Mgr/Deputy Gen. Mgr	101	1,511,597	1,363,654	1,458,864	147,943	52,733
Harbor Master	121	1,145,376	1,229,690	1,226,262	99,940	-80,886
Port Police	122	4,576,034	3,703,817	4,314,705	-241,125	261,329
Ocupational & Safety	123	920,246	946,772	926,114	119,249	-5,868
Strategic Planning	145	792,128	667,795	939,394	191,708	-147,266
Public Relations/Marketing	150	514,859	535,867	509,236	45,863	5,624
Operations Manager	300	973,384	923,440	852,713	92,131	120,671
Stevedoring	310-313	4,837,781	4,794,210	4,614,388	134,481	223,393
Terminal	320	4,160,298	4,122,937	4,100,567	440,047	59,732
Transportation	330-333	6,140,553	5,796,207	5,814,100	-24,531	326,453
Maintenance	400-414,430	2,431,266	3,899,978	5,229,789	171,465	-2,798,523
Facility Maintenance	420-423	2,348,170	1,538,902	2,537,545	-279,032	-189,375
Corporate Services	600	326,039	568,514	492,787	19,599	-166,748
Administrative Services	610	430,431	426,920	419,713	82,219	10,718
Human Resources	620	1,023,047	951,728	927,914	81,854	95,133
Procurement/Supply	630-632	1,292,904	1,079,915	1,184,771	-129,539	108,133
Engineering/CIP	640	309,661	377,432	439,153	-105,437	-129,492
Commercial	650	1,055,697	734,526	751,040	32,584	304,657
Information Technology	670	1,484,440	1,268,387	1,540,354	1,361	-55,915
Finance	675-685,140	2,627,047	2,308,157	2,573,085	153,649	53,962
Vacancies/Benefits		1,200,000	1,200,000	0	0	1,200,000
TOTAL DIVISION/SECTION EXPENSE		40,100,958	38,438,848	40,852,494	1,034,428	-751,536

BUSINESS UNIT: 101	SECTION: GENERAL	MANAGER'S OFF	ICF		
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
					EOY
PERSONNEL SERVICES					
Management & Employee Salaries	1,038,816	974,337	896,480	64,479	142,335
Holiday Work	0	0	0	0	0
Sick Leave Used	0	0	30,584	0	-30,584
Annual Leave Earned	0	0	87,023	0	-87,023
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	1,038,816	974,337	1,014,087	64,479	24,729
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	0	10	0	-10	0
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	1,038,816	974,347	1,014,087	64,469	24,729
PERSONNEL BENEFITS					
Retirement	319,923	262,681	306,734	57,242	13,190
Death & Disability	1,035	1,372	992	-337	43
Hospital Insurance	78,798	55,259	75,550	23,539	3,249
Life Insurance	1,340	1,204	1,284	136	55
Dental Insurance	3,497	2,735	3,353	761	144
Medicare	13,829	13,139	13,259	690	570
Labor Cost Benefits	0	0	0	0	0
TOTAL PERSONNEL BENEFITS	418,422	336,390	401,172	82,032	17,250
MATERIALS & SUPPLIES	_				
Office Supplies	3,130	3,130	1,534	0	1,596
TOTAL MATERIALS & SUPPLIES	3,130	3,130	1,534	0	1,596
CONTRACTUALS					
Professional Services	100	100	0	0	100
TOTAL CONTRACTUALS	100	100	0	0	100
Miscellaneous					
Dues & Subscriptions	43,629	42,187	42,071	1,442	1,558
Miscellaneous Others	7,500	7,500	42,077	1,442	7,500
TOTAL MISCELLANEOUS	51,129	49,687	42,071	1,442	9,058
IOTAL MIGGELLANEOUS	31,129	43,007	42,071	1,442	9,036
DEPARTMENT TOTAL	1,511,597	1,363,654	1,458,864	147,943	52,733

BUSINESS UNIT: 121	SECTION: HARBOR	MASTER DIVISION	I		
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	VS	VS
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
					EOY
PERSONNEL SERVICES					
Management & Employee Salaries	670,527	792,359	697,622	-121,831	-27,094
Holiday Work	32,325	24,832	30,992	7,493	1,333
Sick Leave Used	0	0	20,636	0	-20,636
Annual Leave Earned		0	63,536	0	-63,536
Comp Time Taken		0	0	0	00,000
Typhoon Salaries		0	0	0	0
Labor Cost Salaries		0	0	0	0
Regular Salaries	702,852	817,190	812,786	-114,338	-109,934
Night Differential/Hazard Pay	24,190	20,026	23,192	4,164	997
Overtime	14,000	12,000	14,069	2,000	-69
Labor Cost Overtime	14,000	0	0	2,000	-09
TOTAL PERSONNEL SERVICES	741,041	849,216	850,048	-108,175	-109,006
TOTAL FERSONNEL SERVICES	741,041	043,210	850,048	-100,173	-109,000
PERSONNEL BENEFITS					
Retirement	244,069	213,620	234,006	30,449	10,062
Death & Disability	517	1,612	496	-1,095	21
Hospital Insurance	111,045	78,911	106,467	32,134	4,578
Life Insurance	2,067	2,026	1,982	42	85
Dental Insurance	3,957	2,891	3,794	1,066	163
Medicare	11,430	11,154	10,958	275	471
Labor Cost Benefits	0	0	0	0	0
TOTAL PERSONNEL BENEFITS	373,085	310,214	357,703	62,871	15,381
MATERIALS & SUPPLIES	4.000	4.470	0.00		000
Office Supplies	1,200	1,170	262	30	938
Operational Supplies	550	550	695	0	-145
TOTAL MATERIALS & SUPPLIES	1,750	1,720	956	30	794
CONTRACTUALS					
Communication Maintenance	9,000	9,000	5,110	0	3,890
Professional Services	13,500	12,540	0	960	13,500
Underwater Diving Services	0	40,000	12,445	-40,000	-12,445
TOTAL CONTRACTUALS	22,500	61,540	17,555	-39,040	4,945
Furnishing & Equipment					
Communication Equipment	4,000	4,000	0	0	4,000
Office Equipment	3,000	3,000	0	0	3,000
TOTAL FURNISHING & EQUIPMENT	7,000	7,000	<i>0</i>		7,000
TOTAL I UNNIGHING & EQUIPMENT	7,000	7,000	0	0	7,000
DEPARTMENT TOTAL	1,145,376	1,229,690	1,226,262	-84,314	-80,886
DEPARTMENT TOTAL	1,145,376	1,229,690	1,226,262	-84,314	

BUSINESS UNIT: 122	SECTION: PORT P	OLICE DIVISION			
	_				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
	_				EOY
PERSONNEL SERVICES					
Management & Employee Salaries	2,645,133	2,390,506	2,379,186	254,627	265,947
Holiday Work	100,766	71,853	96,612	28,914	4,154
Sick Leave Used	0	0	95,167	0	-95,167
Annual Leave Earned	0	0	216,448	0	-216,448
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	2,745,899	2,462,359	2,787,412	283,541	-41,513
Night Differential/Hazard Pay	342,136	69,551	74,423	272,585	267,713
Overtime	130,000	130,000	126,945	0	3,055
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	3,218,036	2,661,910	2,988,780	556,126	229,256
PERSONNEL BENEFITS	-				
Retirement	804,422	644,480	771,257	159,941	33,164
Death & Disability	6,230	8,558	5,973	-2,328	257
Hospital Insurance	398,880	247,617	382,435	151,263	16,445
Life Insurance	6,761	6,424	6,482	337	279
Dental Insurance	15,784	11,697	15,133	4,087	651
Medicare	39,222	36,430	37,605	2,792	1,617
Labor Cost Benefits		0	0	0	0
TOTAL PERSONNEL BENEFITS	1,271,298	955,207	1,218,886	316,091	52,412
MATERIALS & SUPPLIES	-				
Office Supplies	2,000	2,000	4,931	0	-2,931
Operational Supplies	31,700	31,700	88,260	0	-56,560
TOTAL MATERIALS & SUPPLIES	33,700	33,700	93,191	0	-59,491
CONTRACTUALS					
Professional Services	45,000	45,000	13,848	0	31,152
TOTAL CONTRACTUALS	45,000	45,000	13,848	0	31,152
Furnishing & Equipment					
Office Equipment	2,000	2,000	0	0	2,000
Safety Equipment	6,000	6,000	0	0	6,000
TOTAL FURNISHING & EQUIPMENT	8,000	8,000	0	0	8,000
		2,200			2,300
DEPARTMENT TOTAL	4,576,034	3,703,817	4,314,705	872,217	261,329

SECTION: OCCUPA	ATIONAL HEALTH	AND SAFETY DIVI	SION	
FY-2026			FY-26 Appr	FY-26 Appr
	• •		vs	vs
Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
				EOY
448,842	545.148	461,233	-96.306	-12,391
	·			114
	0		0	-21,969
0	0		0	-38,080
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
451,619	549,425	523,944	-97,806	-72,324
6,725	8,144	6,448	-1,419	277
35,000	23,000	24,716	12,000	10,284
0	0	0	0	0
493,345	580,569	555,108	-87,224	-61,763
_				
166,448	146,972	159,586	19,476	6,862
3,108	2,236	2,980	872	128
120,888	82,361	115,904	38,527	4,984
1,690	1,474	1,621	217	70
3,911	2,804	3,749	1,107	161
7,907	7,407	7,581	500	326
0	0	0	0	0
303,951	243,252	291,420	60,699	12,531
1,800	1,800	645	0	1,155
3,550	3,550	1,411	0	2,139
17,600	17,600	5,197	0	12,403
22,950	22,950	7,253	0	15,697
100,000	100,000	72,333	0	27,667
100,000	100,000	72,333	0	27,667
920,246	946,772	926,114	-26,525	-5,868
	FY-2026 Approved Budget 448,842 2,777 0 0 0 451,619 6,725 35,000 0 493,345 166,448 3,108 120,888 1,690 3,911 7,907 0 303,951 1,800 3,550 17,600 22,950 100,000 100,000	FY-2026 Approved Budget Approved Budget Budget Approved Budget Budget Approved Budget Budget Approved Budget Budg	FY-2026 Approved Budget Budget FY-2025 Approved Budget FY-2025 Approved Budget FY-2025 Approved Budget FOY Antcpd Budget FOY 448,842 545,148 461,233 2,777 4,277 2,663 0 0 0 0 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Approved Budget

BUSINESS UNIT: 145	SECTION: STRATE		/ISION		
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
	_ ·	Ŭ.			EOY
PERSONNEL SERVICES					
Management & Employee Salaries	838,018	798,672	592,401	39,346	245,617
Holiday Work	0	0	002,707	0	2 10,017
Sick Leave Used		0	29,298	0	-29,298
Annual Leave Earned		0	58,461	0	-58,461
Comp Time Taken		0	0	0	00,101
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	-251,405	-319,469	0	68,063	-251,405
Regular Salaries	586,612	479,203	680,160	107,409	-93,547
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	0	0	0	0	0
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	586,612	479,203	680,160	107,409	-93,547
PERSONNEL BENEFITS					
Retirement	211,354	215,322	202,640	-3,968	8,714
Death & Disability	1,286	1,089	1,233	197	53
Hospital Insurance	44,587	37,110	42,749	7,477	1,838
Life Insurance	1,362	1,195	1,306	167	56
Dental Insurance	2,573	2,193	2,467	381	106
Medicare	8,799	7,909	8,437	891	363
Labor Cost Benefits	-66,046	-77,793	0	11,747	-66,046
TOTAL PERSONNEL BENEFITS	203,916	187,024	258,832	16,892	-54,916
MATERIALS & SUPPLIES					
Office Supplies	1,000	630	402	370	598
Operational Supplies	600	600	0	0	600
TOTAL MATERIALS & SUPPLIES	1,600	1,230	402	370	1,198
Furnishing & Equipment					
Safety Equipment	0	338	0	-338	0
TOTAL FURNISHING & EQUIPMENT	0	338	0	-338	O
DEPARTMENT TOTAL	792,128	667,795	939,394	124,333	-147,266

BUSINESS UNIT: 150	SECTION: MARKETI				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
CEACON ICATION, I Em	Budget	Budget	201	1 1 20 Αρρί	EOY
PERSONNEL SERVICES					
Management & Employee Salaries	357,362	387,553	277,692	-30,191	79,669
Holiday Work	0	0	0	0	(
Sick Leave Used	0	0	52,326	0	-52,326
Annual Leave Earned	0	0	32,080	0	-32,080
Comp Time Taken	0	0	0	0	
Typhoon Salaries	0	0	0	0	(
Labor Cost Salaries	0	0	0	0	
Regular Salaries	357,362	387,553	362,098	-30,191	-4,737
Night Differential/Hazard Pay	0	0	0	0	.,. 0.
Overtime		0	0	0	
Labor Cost Overtime		0	0	0	
TOTAL PERSONNEL SERVICES	357,362	387,553	362,098	-30,191	-4,737
TOTAL PERSONNEL SERVICES	337,302	307,333	302,090	-30,191	-4,737
PERSONNEL BENEFITS					
Retirement	110,155	104,484	105,614	5,671	4,541
Death & Disability	0	371	0	-371	C
Hospital Insurance	18,752	15,802	17,979	2,950	773
Life Insurance	574	554	550	21	24
Dental Insurance	1,289	1,029	1,236	260	53
Medicare	4,328	4,145	4,150	183	178
Labor Cost Benefits	0	0	0	0	C
TOTAL PERSONNEL BENEFITS	135,098	126,384	129,528	8,713	5,570
MATERIALS & SUPPLIES					
Office Supplies	2,000	1,530	1,827	470	173
Operational Supplies	1,000	1,000	571	0	429
TOTAL MATERIALS & SUPPLIES	3,000	2,530	2,397	470	603
CONTRACTUALS	_				
Advertising	5,000	5,000	2,021	0	2,979
Other Contractual Services	7,000	7,000	4,350	0	2,650
TOTAL CONTRACTUALS	12,000	12,000	6,371	0	5,629
Furnishing & Equipment					
Office Equipment	1,000	1,000	6,597	0	-5,597
TOTAL FURNISHING & EQUIPMENT	1,000	1,000	6,597	0	-5,597
Miscellaneous					
Dues & Subscriptions	6,400	6,400	2,244	0	4,156
TOTAL MISCELLANEOUS	6,400	6,400	2,244	0	4,156 4,156
DEPARTMENT TOTAL	514,859	535,867	509,236	-21,008	5,624
DEFARIMENTIOTAL	514,639	333,007	309,230	-21,008	5,024

BUSINESS UNIT: 300	SECTION: OPERAT	TIONS MANAGER			
	_				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
			-		EOY
PERSONNEL SERVICES					
Management & Employee Salaries	625,081	611,543	547,483	13,537	77,598
Holiday Work	0	0	0	0	0
Sick Leave Used	0	0	21,973	0	-21,973
Annual Leave Earned	0	0	58,534	0	-58,534
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	625,081	611,543	627,989	13,537	-2,908
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	5,000	5,000	0	0	5,000
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	630,081	616,543	627,989	13,537	2,092
DEDOGNALE DEVICE					
PERSONNEL BENEFITS	400.450	404070	405.400	20.000	7.000
Retirement	193,152	164,872	185,189	28,280	7,963
Death & Disability	0	0	07.400	7.400	1 100
Hospital Insurance	28,618	21,215	27,438	7,403	1,180
Life Insurance	1,148	1,107	1,101	41	47
Dental Insurance	1,268	995	1,216	274	52
Medicare	8,116	7,927	7,782	189	335
Labor Cost Benefits	0	106 116	0	0	0.577
TOTAL PERSONNEL BENEFITS	232,303	196,116	222,726	36,187	9,577
MATERIALS & SUPPLIES	-				
Office Supplies	1,000	780	380	220	620
TOTAL MATERIALS & SUPPLIES	1,000	780	380	220	620
			330		320
Furnishing & Equipment					
Office Equipment	10,000	10,000	1,284	0	8,716
Safety Equipment	100,000	100,000	334	0	99,666
TOTAL FURNISHING & EQUIPMENT	110,000	110,000	1,618	0	108,382
DEPARTMENT TOTAL	973,384	923,440	852,713	49,945	120,671

DUONIEGO UNIT. 040 040	OFOTION, OTEVED				
BUSINESS UNIT: 310-313	SECTION: STEVED	ORING DIVISON			
	-				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
	- Dadgot	<u> </u>		20 /	EOY
	_				
PERSONNEL SERVICES					
Management & Employee Salaries	2,705,632	2,848,285	2,344,946	-142,653	360,686
Holiday Work	37,135	41,465	35,604	-4,329	1,531
Sick Leave Used	0	0	66,997	0	-66,997
Annual Leave Earned	0	0	197,540	0	-197,540
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	2,742,767	2,889,750	2,645,088	-146,983	97,680
Night Differential/Hazard Pay	168,013	168,279	161,086	-265	6,927
Overtime	600,000	563,600	537,999	36,400	62,001
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	3,510,781	3,621,629	3,344,173	-110,848	166,608
PERSONNEL BENEFITS	_				
Retirement	816,643	767,898	782,975	48,746	33,668
Death & Disability	7,202	11,441	6,905	-4,239	297
Hospital Insurance	430,897	321,020	413,133	109,878	17,765
Life Insurance	9,135	9,155	8,758	-20	377
Dental Insurance	14,154	12,173	13,570	1,981	584
Medicare	44,969	46,895	43,115	-1,926	1,854
Labor Cost Benefits	0	0	0	0	0
TOTAL PERSONNEL BENEFITS	1,323,001	1,168,582	1,268,457	154,419	54,544
MATERIALS & SUPPLIES					
Office Supplies	1,000	1,000	805	0	195
Operational Supplies	2,000	2,000	953	0	1,047
TOTAL MATERIALS & SUPPLIES	3,000	3,000	1,758	0	1,242
Furnishing & Equipment					
Safety Equipment	1,000	1,000	0	0	1,000
TOTAL FURNISHING & EQUIPMENT	1,000	1,000	0	0	1,000
DEPARTMENT TOTAL	4,837,781	4,794,210	4,614,388	43,571	223,393
DEL ANIMENT TOTAL	4,037,761	7,137,210	7,017,300	40,071	223,33

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BUSINESS UNIT: 320	SECTION: TERMINA	AL DIVISION			
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	VS	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
OLAGON TOATION/TIEM	Dauger	Buuget	LOT	1 1-23 Αρρι	EOY
	-				LOT
PERSONNEL SERVICES					
Management & Employee Salaries	2,458,109	2,669,605	2,192,767	-211,496	265,342
Holiday Work	28,168	26,855	27,007	1,313	1,161
Sick Leave Used	0	0	72,548	0	-72,548
Annual Leave Earned	0	0	201,236	0	-201,236
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	2,486,277	2,696,460	2,493,558	-210,183	-7,281
Night Differential/Hazard Pay	142,706	123,398	136,822	19,308	5,883
Overtime	304,000	286,000	293,047	18,000	10,953
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	2,932,983	3,105,858	2,923,428	-172,875	9,555
DEDOGNALE DEVELTO					
PERSONNEL BENEFITS	770 000	740 700	744.044	50,004	04.000
Retirement	776,006	719,726	744,014	56,281	31,993
Death & Disability	11,529	9,726	11,054	1,803	475
Hospital Insurance Life Insurance	369,618	225,263	354,380	144,355 534	15,238
Dental Insurance	6,977	6,443	6,689		288
Medicare	13,068 38,847	9,118 35,832	12,529 37,245	3,949 3,015	539 1,602
Labor Cost Benefits		35,632	37,245	3,013	1,002
TOTAL PERSONNEL BENEFITS		1,006,109	1,165,911	209,937	50,134
TOTAL PERSONNEL BENEFITS		1,000,109	1,100,911	209,937	30,134
MATERIALS & SUPPLIES	-				
Office Supplies	4,000	3,800	3,908	200	92
Operational Supplies	6,270	6,270	7,007	0	-737
TOTAL MATERIALS & SUPPLIES	10,270	10,070	10,915	200	-645
Furnishing & Equipment	-				
Safety Equipment	1,000	900	312	100	688
TOTAL FURNISHING & EQUIPMENT	1,000	900	312	100	688
DEPARTMENT TOTAL	4 460 200	4 422 027	4 100 567	27.264	50 722
DEFAKTWENT TOTAL	4,160,298	4,122,937	4,100,567	37,361	59,732

### Approved #### Approved #### Budget 3,283,543 37,765 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	### ST4,069 ### ST4,069	FY-2025 Antcpd EOY	FY-26 Appr vs FY-25 Appr 41,447 -3,113 0 0 0 0 38,334 5,680 55,000 0 99,013	FY-26 Appr vs FY-25 Antcpd EOY 540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175	Approved Budget 3,242,096 40,879 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 3,187,761 237,648 593,121 0 4,018,530	vs FY-25 Appr 41,447 -3,113 0 0 0 0 38,334 5,680 55,000 0 99,013	vs FY-25 Antcpd EOY 540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175	Approved Budget 3,242,096 40,879 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 3,187,761 237,648 593,121 0 4,018,530	vs FY-25 Appr 41,447 -3,113 0 0 0 0 38,334 5,680 55,000 0 99,013	vs FY-25 Antcpd EOY 540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175	3,242,096 40,879 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 3,187,761 237,648 593,121 0 4,018,530	### FY-25 Appr ##################################	FY-25 Antcpd EOY 540,101 1,557 -153,239 -254,855 -16 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175	3,242,096 40,879 0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	41,447 -3,113 0 0 0 0 0 38,334 5,680 55,000 0 99,013	540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	3,242,096 40,879 0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	41,447 -3,113 0 0 0 0 0 38,334 5,680 55,000 0 99,013	540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	3,242,096 40,879 0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	41,447 -3,113 0 0 0 0 0 38,334 5,680 55,000 0 99,013	540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
3,283,543 37,765 0 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	3,242,096 40,879 0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	2,743,442 36,208 153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	41,447 -3,113 0 0 0 0 0 38,334 5,680 55,000 0 99,013	540,101 1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
37,765 0 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	40,879 0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	36,208 153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	-3,113 0 0 0 0 0 38,334 5,680 55,000 0 99,013	1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
37,765 0 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	40,879 0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	36,208 153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	-3,113 0 0 0 0 0 38,334 5,680 55,000 0 99,013	1,557 -153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
0 0 0 0 0 3,321,308 247,867 585,000 0 4,154,175 993,798 12,305	0 0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	153,239 254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	0 0 0 0 0 38,334 5,680 55,000 0 99,013	-153,239 -254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
247,867 585,000 0 4,154,175 993,798 12,305	0 0 0 0 3,282,975 242,187 530,000 0 4,055,162	254,855 16 0 0 3,187,761 237,648 593,121 0 4,018,530	0 0 0 0 38,334 5,680 55,000 0 99,013	-254,855 -16 0 0 133,547 10,219 -8,121 0 135,645
247,867 585,000 0 4,154,175 993,798 12,305	0 0 0 3,282,975 242,187 530,000 0 4,055,162	16 0 0 3,187,761 237,648 593,121 0 4,018,530	0 0 0 38,334 5,680 55,000 0 99,013	-16 0 0 133,547 10,219 -8,121 0 135,645
247,867 585,000 0 4,154,175 993,798 12,305	0 0 3,282,975 242,187 530,000 0 4,055,162	0 0 3,187,761 237,648 593,121 0 4,018,530	0 0 38,334 5,680 55,000 0 99,013	0 0 133,547 10,219 -8,121 0 135,645
247,867 585,000 0 4,154,175 993,798 12,305	0 3,282,975 242,187 530,000 0 4,055,162 874,069	0 3,187,761 237,648 593,121 0 4,018,530	38,334 5,680 55,000 0 99,013	10,219 -8,121 0 135,645
247,867 585,000 0 4,154,175 993,798 12,305	3,282,975 242,187 530,000 0 4,055,162 874,069	3,187,761 237,648 593,121 0 4,018,530	38,334 5,680 55,000 0 99,013	10,219 -8,121 0 135,645
247,867 585,000 0 4,154,175 993,798 12,305	242,187 530,000 0 4,055,162 874,069	237,648 593,121 0 4,018,530	5,680 55,000 0 99,013	10,219 -8,121 0 135,645
585,000 0 4,154,175 993,798 12,305	530,000 0 4,055,162 874,069	593,121 0 4,018,530	55,000 0 99,013	-8,121 0 135,645
993,798 12,305	0 4,055,162 874,069	<i>4,018,530</i>	99,013	0 135,645
993,798 12,305	4,055,162 874,069	4,018,530	99,013	
993,798 12,305	874,069			
12,305		952,827	110 720	40.070
12,305		952,827	110 720	40.070
12,305		002,027		40 972
_		11,798	-72	507
538,948	415,551	516,728	123,397	22,219
9,637	10,232	9,239	-595	397
19,450	17,336	18,648	2,113	802
54,700	56,440	52,445	-1,739	2,255
0	0	0	0	0
1,628,838	1,386,005	1,561,685	242,833	67,152
_				
	4.040	07.1		
1,040	1,040	971	0	69
1,000	1,000	317	0	683
50,000	100,000	33,892	-50,000	16,108
	-	· · · · · · · · · · · · · · · · · · ·		106,008
352,040	352,040	229,173	0	122,867
0	0	0	0	0
_	-	0	0	500
		_		288
	3,000	4,712	2,500	788
5,500	•		,	
5,500				
	300,000 352,040	300,000 250,000 352,040 352,040 0 0 500 500 5,000 2,500	300,000 250,000 193,992 352,040 352,040 229,173 0 0 0 500 500 0 5,000 2,500 4,712	300,000 250,000 193,992 50,000 352,040 352,040 229,173 0 0 0 0 0 500 500 0 0 5,000 2,500 4,712 2,500

BUSINESS UNIT: 400-414,430	SECTION: MAINTEN	NANCE DIVISION			
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	VS VS	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
OLAGON TOATTON/TTEN/	Budget	Buaget	LOT	1 1-23 Αρρι	EOY
	-				EOT
PERSONNEL SERVICES	0.004.700	0.040.005	0.050.054	10.017	000.054
Management & Employee Salaries	2,861,708	2,910,325	2,259,354	-48,617	602,354
Holiday Work	7,241	10,893	6,942	-3,652	299
Sick Leave Used		0	195,985	0	-195,985
Annual Leave Earned		0	213,445	0	-213,445
Typhoon Salaries		0	0	0	0
Labor Cost Salaries	-1,725,411	-804,051	16,489	-921,360	-1,741,900
Regular Salaries	1,143,539	2,117,167	2,692,216	-973,629	-1,548,678
Night Differential/Hazard Pay	158,676	164,292	152,134	-5,616	6,542
Overtime	117,846	117,846	335,750	0	-217,904
Labor Cost Overtime	-367,357	-165,296	-80,217	-202,061	-287,139
TOTAL PERSONNEL SERVICES	1,052,704	2,234,009	3,099,883	-1,181,305	-2,047,179
PERSONNEL BENEFITS					
Retirement	882,796	784,624	846,401	98,173	36,395
Death & Disability	8,759	10,707	8,398	-1,948	361
Hospital Insurance	475,483	338,662	455,880	136,821	19,603
Life Insurance	9,239	8,920	8,858	319	381
Dental Insurance	18,020	15,006	17,278	3,015	743
Medicare	41,132	42,750	<i>39,436</i>	-1,617	1,696
Labor Cost Benefits	-948,898	-436,829	-30,121	-512,069	-918,777
TOTAL PERSONNEL BENEFITS	486,532	763,839	1,346,130	-277,307	-859,598
MATERIALS & SUPPLIES	_				
Office Supplies	10,000	9,400	6,556	600	3,444
Operational Supplies	437,530	437,530	353,239	0	84,291
Operational Supplies Shop Use	60,000	60,000	105,651	0	-45,651
Operational Supplies Toplifter	300,000	300,000	266,074	0	33,926
TOTAL MATERIALS & SUPPLIES	807,530	806,930	731,519	600	
CONTRACTUALS	_				
Air Conditioning Repair	8,000	8,000	2,456	0	5,544
Hydraulic Hose Replacement	10,000	10,000	11,315	0	-1,315
Machine Shop Services	4,000	4,000	0	0	4,000
Starter & Alternator Services	2,000	2,000	0	0	2,000
Tire Repairs	10,000	10,000	12,518	0	-2,518
Windshield Glass Repairs	5,000	5,000	2,996	0	2,004
TOTAL CONTRACTUALS	39,000	39,000	29,285	0	9,715
Furnishing & Equipment					
Office Equipment	6,500	11,200	0	-4,700	6,500
Power & Hand Tools	12,000	12,500	8,292	-500	3,708
Safety Equipment	15,000	14,500	11,296	500	3,708
Shop Equipment	12,000	18,000	3,384	-6,000	8,616
TOTAL FURNISHING & EQUIPMENT	45,500	56,200	22,972	-10,700	22,528
			-		
DEPARTMENT TOTAL	2,431,266	3,899,978	5,229,789	-1,468,712	-2,798,523

BUSINESS UNIT: 420-423	SECTION: FACILITY	DIVISION			
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
	Zauget	Zuagot		20 / 1,010	EOY
PERSONNEL SERVICES					
Management & Employee Salaries	1,604,713	1,467,346	1,325,175	137,367	279,539
Holiday Work	10,694	5,406	10,253	5,288	441
Sick Leave Used	0	0	42,468	0	-42,468
Annual Leave Earned	0	0	108,582	0	-108,582
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	-226,809	-733,673	-21,265	506,864	-205,545
Regular Salaries	1,388,598	739,079	1,465,213	649,519	-76,615
Night Differential/Hazard Pay	22,992	18,552	22,044	4,441	948
Overtime	125,000	121,000	131,670	4,000	-6,670
Labor Cost Overtime	-37,500	-15,000	0	-22,500	-37,500
TOTAL PERSONNEL SERVICES	1,499,090	863,631	1,618,927	635,460	-119,837
PERSONNEL BENEFITS	_				
Retirement	467,839	395,596	448,552	72,243	19,288
Death & Disability	8,049	7,635	7,718	414	332
Hospital Insurance	264,253	216,438	253,359	47,815	10,894
Life Insurance	5,140	5,077	4,928	64	212
Dental Insurance	9,793	8,035	9,389	1,758	404
Medicare	22,127	21,819	21,214	307	912
Labor Cost Benefits	-107,122	-165,000	-9,628	57,878	-97,494
TOTAL PERSONNEL BENEFITS	670,080	489,601	735,532	180,479	-65,452
MATERIALS & SUPPLIES					
Office Supplies	1,500	1,170	2,022	330	-522
Operational Supplies	110,000	110,000	142,740	0	-32,740
TOTAL MATERIALS & SUPPLIES	111,500	111,170	144,762	330	-33,262
CONTRACTUALS					
Equipment Rental	15,000	20,000	7,314	-5,000	7,686
Professional Services	40,000	40,000	28,518	0	11,482
TOTAL CONTRACTUALS	55,000	60,000	35,832	-5,000	19,168
Furnishing & Equipment					
Office Equipment	1,000	1,000	0	0	1,000
Power & Hand Tools	4,000	4,500	1,049	-500	2,952
Safety Equipment	2,500	3,000	95	-500	2,405
Shop Equipment	5,000	6,000	1,349	-1,000	3,652
TOTAL FURNISHING & EQUIPMENT	12,500	14,500	2,492	-2,000	10,008
DEPARTMENT TOTAL	2,348,170	1,538,902	2,537,545	809,268	-189,375

BUSINESS UNIT: 600	SECTION: CORPOR	ATE SERVICES M	ANAGER		
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
CLACON TOATION TEM	Budget	Buuger	LOT	1 1-25 Appi	EOY
PERSONNEL SERVICES					
Management & Employee Salaries	177,474	424,243	266,500	-246,769	-89,026
Holiday Work	0	0	0	0	(
Sick Leave Used	0	0	50,681	0	-50,681
Annual Leave Earned	0	0	34,742	0	-34,742
Comp Time Taken	0	0	0	0	(
Typhoon Salaries	0	0	0	0	(
Labor Cost Salaries	0	0	0	0	C
Regular Salaries	177,474	424,243	351,923	-246,769	-174,449
Night Differential/Hazard Pay	0	0	0	0	
Overtime	0	0	0	0	C
Labor Cost Overtime	0	0	0	0	C
TOTAL PERSONNEL SERVICES	177,474	424,243	351,923	-246,769	-174,449
PERSONNEL BENEFITS	_				
Retirement	111,705	114,376	107,100	-2,671	4,605
Death & Disability	517	998	496	-481	21
Hospital Insurance	26,859	18,525	25,751	8,333	1,107
Life Insurance	574	738	550	-164	24
Dental Insurance	1,071	902	1,027	169	44
Medicare	4,987	5,881	4,782	-894	206
Labor Cost Benefits	0	0	0	0	C
TOTAL PERSONNEL BENEFITS	145,714	141,421	139,707	4,293	6,007
MATERIALS & SUPPLIES					
Office Supplies	2,550	2,550	1,157	0	1,393
TOTAL MATERIALS & SUPPLIES	2,550	2,550	1,157	0	1,393
Furnishing & Equipment					
Office Equipment	300	300	0	0	300
TOTAL FURNISHING & EQUIPMENT	300	300	0	0	300
DEPARTMENT TOTAL	326,039	568,514	492,787	-242,475	-166,748

BUSINESS UNIT: 610	SECTION: GENERA	L ADMINISTRATIO	N DIVISION		
	SECTION. GENERA				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	VS
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
				••	EOY
PERSONNEL SERVICES					
Management & Employee Salaries	261,379	298,500	232,705	-37,121	28,675
Holiday Work	0	0	0	0	(
Sick Leave Used	0	0	8,856	0	-8,856
Annual Leave Earned	0	0	21,645	0	-21,645
Comp Time Taken	0	0	0	0	,,,,,,
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	(
Regular Salaries	261,379	298,500	263,206	-37,121	-1,827
Night Differential/Hazard Pay	0	0	0	0	,-
Overtime	0	0	0	0	(
Labor Cost Overtime	0	0	0	0	(
TOTAL PERSONNEL SERVICES	261,379	298,500	263,206	-37,121	-1,827
PERSONNEL BENEFITS	_				
Retirement	83,947	80,476	80,486	3,472	3,461
Death & Disability	865	670	830	195	36
Hospital Insurance	64,128	31,735	61,485	32,393	2,644
Life Insurance	905	638	868	267	37
Dental Insurance	2,020	1,200	1,937	820	83
Medicare	3,616	3,047	3,467	568	149
Labor Cost Benefits	0	0	0	0	(
TOTAL PERSONNEL BENEFITS	155,481	117,766	149,071	37,716	6,410
MATERIALS & SUPPLIES					
Office Supplies	4,200	4,200	4,201	0	-1
TOTAL MATERIALS & SUPPLIES	4,200	4,200	4,201	0	-1
CONTRACTUALS					
Professional Services	6,070	6,454	3,235	-384	2,835
TOTAL CONTRACTUALS	6,070	6,454	3,235	-384	2,835
Furnishing & Equipment					
Office Equipment	3,300	0	0	3,300	3,300
TOTAL FURNISHING & EQUIPMENT	3,300	0	0	3,300	3,300
DEPARTMENT TOTAL	430,431	426,920	419,713	3,511	10,718

BUSINESS UNIT: 620	SECTION: HUMAN	RESOURCES DIVIS	SION		
	_				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
	_	3 2 3	-		EOY
PERSONNEL SERVICES					
Management & Employee Salaries	539,292	518,230	438,053	21,062	101,239
Holiday Work	0	0	0	0	0
Sick Leave Used	0	0	46,322	0	-46,322
Annual Leave Earned	0	0	47,988	0	-47,988
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	539,292	518,230	532,363	21,062	6,929
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	0	1,000	0	-1,000	0
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	539,292	519,230	532,363	20,062	6,929
PERSONNEL BENEFITS					
Retirement	165,651	139,715	158,821	25,936	6,829
Death & Disability	1,213	1,041	1,163	173	50
Hospital Insurance	62,230	39,036	59,664	23,194	2,566
Life Insurance	1,111	912	1,065	199	46
Dental Insurance	2,620	1,761	2,512	859	108
Medicare	7,131	5,934	6,837	1,196	294
Labor Cost Benefits	0	0	0	0	0
TOTAL PERSONNEL BENEFITS	239,956	188,399	230,063	51,557	9,893
MATERIALS & SUPPLIES					
Office Supplies	2,100	2,100	1,835	0	265
TOTAL MATERIALS & SUPPLIES	2,100	2,100	1,835	0	265
TRAINING & TRAVEL					
Training (Local/Federal)	100,000	100,000	48,047	0	51,954
Travel (Local/Federal)	140,000		115,012	0	24,988
TOTAL TRAINING & TRAVEL	240,000	240,000	163,058	0	76,942
Furnishing & Equipment					
Office Equipment	500	500	596	0	-96
TOTAL FURNISHING & EQUIPMENT	500	500	596	0	-96
Miscellaneous					
Dues & Subscriptions	1,200	1,500	0	-300	1,200
TOTAL MISCELLANEOUS	1,200	1,500	0	-300	1,200
DEPARTMENT TOTAL	1,023,047	951,728	927,914	71,319	95,133

DUCINESS UNIT. 620 622	SECTION, PROCUE	EMENT/CURRY V DI	VISION		
BUSINESS UNIT: 630-632	SECTION: PROCUR				
	EV 0000	EV 000E	F)/ 000F	EV 00 A	EV 00 A
00.1507	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	VS TV 07.4	VS
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
					EOY
PERSONNEL SERVICES	044.000	200.00.4	200 200	101050	475 770
Management & Employee Salaries	814,380	680,024	638,608	134,356	175,772
Holiday Work		1,239	0	-1,239	0
Sick Leave Used		0	20,131	0	-20,131
Annual Leave Earned	0	0	60,543	0	-60,543
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	814,380	681,262	719,282	133,117	95,098
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	2,500	2,500	0	0	2,500
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	816,880	683,762	719,282	133,117	97,598
PERSONNEL BENEFITS					
Retirement	230,066	183,334	220,581	46,732	9,485
Death & Disability	1,545	1,665	1,481	-120	64
Hospital Insurance	113,154	80,899	108,489	32,255	4,665
Life Insurance	2,123	1,981	2,036	143	88
Dental Insurance	3,866	3,334	3,706	531	159
Medicare	9,270	9,439	8,888	-170	382
Labor Cost Benefits	0	0	0	0	0
TOTAL PERSONNEL BENEFITS	360,024	280,652	345,181	79,372	14,843
MATERIALS & SUPPLIES	_				
Office Supplies	2,000	2,000	1,719	0	281
TOTAL MATERIALS & SUPPLIES	2,000	2,000	1,719	0	281
		_,	1,1.10	-	
CONTRACTUALS					
Advertising	17,000	17,000	16,341	0	659
Equipment Rental	82,000	79,000	87,922	3,000	-5,922
TOTAL CONTRACTUALS	99,000	96,000	104,263	3,000	-5,263
Furnishing & Equipment					
Office Equipment	5,000	7,500	7,299	-2,500	-2,299
TOTAL FURNISHING & EQUIPMENT	5,000	7,500	7,299	-2,500	-2,299
					_,
Miscellaneous					
Drinking Water	10,000	10,000	7,027	0	2,973
TOTAL MISCELLANEOUS	10,000	10,000	7,027	0	2,973
DEPARTMENT TOTAL	1,292,904	1,079,915	1,184,771	212,989	108,133
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BUSINESS UNIT: 640	SECTION: ENGINE				
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
		Budget	201	7 7 20 Appr	EOY
DEDOMNEL CERVICE					
PERSONNEL SERVICES	COO 550	F70 000	200 450	440.700	400.000
Management & Employee Salaries	698,552	578,830	269,459	119,722	429,093
Holiday Work	145	355	139	-210	5,000
Sick Leave Used		0	5,238	0	-5,238
Annual Leave Earned		0	21,657	0	-21,657
Comp Time Taken		0	0	0	0
Typhoon Salaries	0_	0	0	0	0
Labor Cost Salaries	-488,986	-347,298	53	-141,688	-489,039
Regular Salaries	209,710	231,887	296,546	-22,176	-86,836
Night Differential/Hazard Pay	822	274	788	548	34
Overtime	78,000	78,000	703	0	77,297
Labor Cost Overtime	-74,100	-70,200	0	-3,900	-74,100
TOTAL PERSONNEL SERVICES	214,432	239,961	298,038	-25,528	-83,606
PERSONNEL BENEFITS					
Retirement	97,706	156,052	93,678	-58,347	4,028
Death & Disability	517	974	496	-457	21
Hospital Insurance	31,669	35,860	30,363	-4,192	1,306
Life Insurance	892	1,049	855	-158	37
Dental Insurance	2,102	1,956	2,016	147	87
Medicare	3,875	4,770	3,715	-895	160
Labor Cost Benefits	-95,732	-73,390	26	-22,342	<i>-95,75</i> 8
TOTAL PERSONNEL BENEFITS	41,029	127,272	131,148	-86,243	-90,119
MATERIALS & SUPPLIES					
Office Supplies	1,000	1,000	382	0	618
TOTAL MATERIALS & SUPPLIES	1,000	1,000	382	0	618
CONTRACTUALS					
Blue Print Services	200	200	0	0	200
Underwater Diving Services	40,000	0	0	40,000	40,000
TOTAL CONTRACTUALS	40,200	200	0	40,000	40,200
Furnishing & Equipment					
Office Equipment	2,000	2,000	0	0	2,000
TOTAL FURNISHING & EQUIPMENT	2,000	2,000	0	0	2,000
Miscellaneous					
Dues & Subscriptions	11,000	7,000	9,585	4,000	1,415
TOTAL MISCELLANEOUS	11,000	7,000	9,585	4,000	1,415
DEPARTMENT TOTAL	309,661	377,432	439,153	-67,771	-129,492

BUSINESS UNIT: 650	SECTION: COMME	RCIAL DIVISION			
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
					EOY
PERSONNEL SERVICES					
Management & Employee Salaries	574,330	448,886	418,150	125,444	156,180
Holiday Work	0	0	0	0	0
Sick Leave Used	0	0	35,693	0	-35,693
Annual Leave Earned	0	0	47,691	0	-47,691
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	0	0	0	0	0
Regular Salaries	574,330	448,886	501,534	125,444	72,796
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	10,000	0	0	10,000	10,000
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	584,330	448,886	501,534	135,444	82,796
PERSONNEL BENEFITS	_				
Retirement	159,736	121,020	153,151	38,717	6,585
Death & Disability	1,552	1,500	1,488	52	64
Hospital Insurance	83,371	57,614	79,934	25,757	3,437
Life Insurance	1,023	1,102	981	-79	42
Dental Insurance	2,927	2,295	2,806	632	121
Medicare	6,758	7,109	6,479	-351	279
Labor Cost Benefits	0	0	0	0	0
TOTAL PERSONNEL BENEFITS	255,367	190,640	244,839	64,727	10,528
MATERIALS & SUPPLIES	_				
Office Supplies	5,000	2,500	1,708	2,500	3,292
TOTAL MATERIALS & SUPPLIES	5,000	2,500	1,708	2,500	3,292
CONTRACTUALS					
Appraisal Services	140,000	60,000	0	80,000	140,000
Equipment Rental	5,000	5,000	0	0	5,000
Printing Services	15,000	8,500	2,440	6,500	12,560
Surveyor Services	40,000	10,000	0	30,000	40,000
TOTAL CONTRACTUALS	200,000	83,500	2,440	116,500	197,560
Furnishing & Equipment					
Office Equipment	7,000	5,000	519	2,000	6,481
Power & Hand Tools	4,000	4,000	0	0	4,000
TOTAL FURNISHING & EQUIPMENT	11,000	9,000	519	2,000	10,481
DEPARTMENT TOTAL	1,055,697	734,526	751,040	321,171	304,657

BUSINESS UNIT: 670	SECTION: INFORM	ATION TECHNOLO			
	FY-2026	FY-2025	FY-2025	FY-26 Appr	FY-26 Appr
OBJECT	Approved	Approved	Antcpd	vs	vs
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd
	_				EOY
PERSONNEL SERVICES					
Management & Employee Salaries	644,844	709,277	502,046	-64,432	142,799
Holiday Work	0	0	0	0	0
Sick Leave Used	0	0	90,889	0	-90,889
Annual Leave Earned	0	0	55,238	0	-55,238
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	-21,104	-184,412	0	163,308	-21,104
Regular Salaries	623,741	524,865	648,172	98,876	-24,431
Night Differential/Hazard Pay	0	0	0	0	0
Overtime	15,000	20,000	9,635	-5,000	5,365
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	638,741	544,865	657,807	93,876	-19,066
PERSONNEL BENEFITS	_				
Retirement	199,617	191,221	191,387	8,396	8,230
Death & Disability	0	183	0	-183	0
Hospital Insurance	88,388	60,863	84,744	27,525	3,644
Life Insurance	1,340	1,470	1,284	-131	55
Dental Insurance	2,636	2,294	2,528	342	109
Medicare	7,936	9,000	7,608	-1,065	327
Labor Cost Benefits	-9,967	-5 8,010	0	48,043	-9,967
TOTAL PERSONNEL BENEFITS	289,949	207,023	287,552	82,927	2,397
MATERIALS & SUPPLIES					
Office Supplies	800	400	72	400	728
Operational Supplies	28,200	28,200	5,411	0	22,789
TOTAL MATERIALS & SUPPLIES	29,000	28,600	5,483	400	23,517
CONTRACTUALS	_				
Computer Maintenance	400,000	350,000	420,832	50,000	-20,832
General Service & Maintenance	0	0	150,023	0	-150,023
Professional Services	20,000	0	0	20,000	20,000
TOTAL CONTRACTUALS	420,000	350,000	570,854	70,000	-150,854
Furnishing & Equipment					
Office Equipment	5,000	1,000	0	4,000	5,000
Power & Hand Tools	5,000	5,000	0	0	5,000
Safety Equipment	750	0	0	750	750
Computer Equipment	25,000	40,000	3,566		21,434
TOTAL FURNISHING & EQUIPMENT	35,750	46,000			32,184
Miscellaneous					
Dues & Subscriptions	71,000	91,900	15,093	-20,900	55,907
TOTAL MISCELLANEOUS	71,000	91,900	15,093	-20,900	55,907
DEPARTMENT TOTAL	1,484,440	1,268,387	1,540,354	216,052	-55,915
- ANTIMENT TOTAL	1,-104,440	1,200,307	1,040,004	210,032	55,315

DUCINESS UNIT. CZE COE 440	CECTION, FINANC	F DIVICION			
BUSINESS UNIT: 675-685, 140	SECTION: FINANC				
	FY-2026	FY-2025	FY-2025	EV 26 Appr	EV 26 Appr
OBJECT	Approved			FY-26 Appr	FY-26 Appr
CLASSIFICATION/ITEM		Approved	Antcpd	vs FY-25 Appr	VS FV 25 Antond
CLASSIFICATION/ITEM	Budget	Budget	EOY	FY-25 Appr	FY-25 Antcpd EOY
	_				EUT
PERSONNEL SERVICES					
Management & Employee Salaries	1,805,417	1,803,214	1,575,258	2,203	230,159
Holiday Work	372	1,233	357	-861	15
Sick Leave Used	0	0	61,564	0	-61,564
Annual Leave Earned	0	0	137,729	0	-137,729
Comp Time Taken	0	0	0	0	0
Typhoon Salaries	0	0	0	0	0
Labor Cost Salaries	-45,679	-180,813	0	135,134	-45,679
Regular Salaries	1,760,109	1,623,633	1,774,907	136,476	-14,798
Night Differential/Hazard Pay	0	36	0	-36	0
Overtime	10,000	10,000	582	0	9,418
Labor Cost Overtime	0	0	0	0	0
TOTAL PERSONNEL SERVICES	1,770,109	1,633,669	1,775,489	136,440	-5,380
		•		,	,
PERSONNEL BENEFITS					
Retirement	571,085	486,146	547,541	84,938	23,544
Death & Disability	2,677	4,115	2,567	-1,438	110
Hospital Insurance	165,919	121,689	159,079	44,230	6,840
Life Insurance	4,384	4,249	4,203	134	181
Dental Insurance	6,661	5,752	6,387	909	275
Medicare	22,485	21,652	21,558	833	927
Labor Cost Benefits	-21,574	-52,416	0	30,842	-21,574
TOTAL PERSONNEL BENEFITS	751,637	591,188	741,334	160,449	10,303
MATERIALS & SUPPLIES					
Office Supplies	7,800	7,800	4,761	0	3,039
TOTAL MATERIALS & SUPPLIES	7,800	7,800	4,761	0	3,039
CONTRACTUALS					
Communication Maintenance	92,000	70,000	46,422	22,000	45,578
TOTAL CONTRACTUALS	92,000	70,000	46,422	22,000	45,578
Furnishing & Equipment					
<u> </u>	3,500	0.500	4.004		4 000
Office Equipment		3,500	1,601	0	1,899
TOTAL FURNISHING & EQUIPMENT	3,500	3,500	1,601	0	1,899
Miscellaneous					
Dues & Subscriptions	2,000	2,000	3,479	0	-1,479
TOTAL MISCELLANEOUS	2,000	2,000	3,479	0	-1,479
DEPARTMENT TOTAL	2,627,047	2,308,157	2,573,085	318,889	53,962
- · · · · · ·		.,,.	,,	212,200	,
				l .	l .

FY-2026 APPROVED BUDGET CAPITAL IMPROVEMENT PROJECTS

A.) The following list of projects are currently ongoing or in the planning and design stages. Please note they are not in any order of priority and is Subject to Cash Availability and will go through the processes of being Certified and Approved by the Chief Financial Officer and the General Manager of the Port Authority of Guam

BOND Plaused 10/20/203 93/00/206 44.591.831 46.33		proved by the Chief Financial Officer and the General Manager of the Port Authority of G Description	Category	Status	Start Date	End Date	Balance	Bid Amount
Robbits Register Robbits Rob		i ·	Gategory	Otatus	Juil Date	LIIG Date	Dalance	Dia Amount
2 COMP Building Registral and Upgrades								
Financial Manigement System (Emergene L Upgrapos) 50ND 09poing 90,0002116 1297/2022 2,270 5,344 5,074	1							46,331,895
Got Per Requires and Improvements Service	2							3,980,000
5 Now Administrator Bulling 80N0 Purpose 1,044,500 1,045,000 1,045,000 1,045,000 1,788,776 7 7 Warnbrontons I Regions and Upgrades 160N0 Origing 616,2025 1,128,003 1,478,907 4,578,607 1,148,000 4,788,707 1,148,000 4,788,707 1,148,000 4,788,707 1,148,000 4,788,707 1,148,000 4,788,707 4,148,000	3							0
6 P. 13-54 Regrognammed Fartes (Other Pricity Projects) SOND Organicy 6162025 12902026 1490234 4.358 Material Registering and Upgrades SOND Organicy 6162025 12902026 1490202 149020 1490202 14902	4				1/1/2023	6/30/2024		5,345,000
7 Waterlone Register and Upgrades SOND Orgonica 61780702 129170203 1,793-26 4,885 1,985	_	<u> </u>						0
Bond		PL 35-44 Reprogrammed Funds (Other Priority Projects)						0
Description Category Status Start Date End Date Fed Share PAG Sh								4,837,223
19		Waterline Replacement and Relocation	BOND	Ongoing	8/1/2022	12/31/2023	1,979,526	4,856,569
Description							65,458,409	65,350,687
15								
EPA Compression of Two Unmanned Aerial Vehicles (Port Police Drones) PY 2022 FEMA PSGP PASE PAS	12	Description	Category	Status	Start Date	End Date	Fed Share	PAG Share
19	13	Federal Funded CIP Projects:						
20 Agriculture Study GR882-22-02 (Task Order 11) Character Study Graphed For Police Division Acquisition of Personal Protection Equipment (PPE) Shallback Tractacles Briss and Hardening Project (HMGP) FEMA HMGP FeMA Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears and Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Blash Active Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Bears (Id) Hardening Project (HMGP) FEMA HMGP Female Bears (Id) Hardening Project (HMGP) FEMA HMGP	14	F1 to Golf Pier Fuel Connectivity Project	EDA	Ongoing	6/1/2023	12/31/2024	2,413,091	603,272
DEN Services		Association of Two Harmond Assist Validate (Bort Belling Benne)	FY 2022 FEMA	Requesting Grant Extension up to	0/4/0000	0/04/0005		
PSCP Ongoing M17/202 043/2016 044,450 224 19 19 19 19 19 19 19 1	15	Acquisition of Two Unmanned Aerial Venicles (Port Police Drones)	PSGP	August 2026	9/1/2022	8/31/2025	74,290	24,763
Passe : Welding Shop Repairs and Upgrades		Inchia di	FY 2022 FEMA		0/4/0000	0/04/0005		
17	16	IDEN Services	PSGP	Ongoing	9/1/2022	8/31/2025	84,450	28,150
16 Phase 2-Welding Shop Repairs and Upgrades OIA	17	Phase 1: Welding Shop Repairs and Upgrades	OIA		8/5/2020	9/30/2026		241,950
Generator Maintenance and Sustainment Program								151,850
Name							.5.,000	.51,000
### Wharves Service Life Extension: Wharves F2 - F6 Hardening Project ### Panding NEPA, Pending Agreement, and as of March 2025, WSPs updated cost estimate is \$25,502,148-Million 17,941,997 4,485	19	Generator Maintenance and Sustainment Program	OIA MAP 22		12/1/2022	9/30/2026	165 375	165,375
21 PMC Construction Technical Oversight Services (Read-2x1-bit (Task Order 11) OLDCC 2021 document on June 10, 2025 37/2021 4/30/2024 150,000,000	20	Wharves Service Life Extension: Wharves F2 - F6 Hardening Project	MARAD	Agreement, and as of March 2025, WSPs updated cost estimate is \$25,502,148-Million	1/1/2026	1/7/2027	17,941,997	4,485,499
22 Completed	21	PAG Construction Technical Oversight Services GR882-21-08 (Task Order 11)	OLDCC 2021	document on June 10, 2025	3/1/2021	4/30/2024	150,000,000	0
PAG Owner Agent Engineer GR882-23-04 (Task Order 14)	22	In-Water Infrastructure Study GR882-22-02 (Task Order 12)	OI DCC 2022		8/1/2022	9/30/2024	1 200 000	0
Port Police Division Acquisition of Personal Protection Equipment (PPE) Shellback Tactical Banshee Elite 3.0 Active Shooter Kit with Plates and Helmets	23	PAG Owner Agent Engineer GR882-23-04 (Task Order 14)			6/1/2023	11/30/2024		0
Tactical Banshee Elite 3.0 Active Shooter Kit with Plates and Helmets PSGP Completed Silvator Silvat		·		·			,,	-
EEMA HMGP November 2025 12/1/2021 11/1/2025 603,689 20/1/2025 20	24			Completed	9/1/2023	8/31/2026	39,398	0
174,366,090 5,902	25	Fendering System Hardening Project (HMGP)	FEMA HMGP		12/7/2021	11/1/2025	603,689	201,230
PAG Funded CIP Projects: Start Date PAG								
PAG Funded CIP Projects:	28						174,366,090	5,902,089
PAG Funded CIP Projects:								
F-3 to F-6 General Bulkhead Repair of Concrete Cracks and Spalls Project Ongoing 2/17/2025 285 33 EQMR Window Vent Installation Ongoing 7/22/2025 9 9 9 9 9 9 9 9 9			Priority	Status	Start Date			PAG
Section Sect								
34 Demolition of Engineering, Safety, and Riggers Offices at WH-1 35 Administration Building Including Harbor Master Repairs 1 approved pending proc 6/27/2025 1,852 36 Admin Annex (Old Horizon) Roof Repair 1 Priority 9/27/2025 1,852 37 Admin Annex (Old Horizon) Roof Coating 1 Priority 9/27/2025 1,852 38 Crane Office Renovation 2 Priority 9/27/2025 39 Restriping of Dockside F-4 thru F-6 3 Priority 3 Priority 4 Priority 5 Priority 5 Priority 5 Priority 6 Priority 7 Priority 6 Priority 7 Priority 7 Priority 8 Peplace All Interior Fluorescent Lights in all Buildings to LED Lights 6 Priority 7 Priority 8 Priority 8 Priority 9 Priority 9 Priority 9 Priority 9 Priority 10 Priority 10 Priority 11 Priority 12 Priority 13 Priority 14 Priority 15 Priority 16 Priority 17 Priority 18 Priority 19 Priority 10 Priority 10 Priority 10 Priority 11 Priority 12 Priority 13 Priority 14 Priority 15 Priority 16 Priority 17 Priority 18 Priority 19 Priority 10							ļ	289,600
Admin Annex (Old Horizon) Roof Repair Admin Annex (Old Horizon) Roof Repair Admin Annex (Old Horizon) Roof Coating Priority Priority Priority Priority Priority Priority Restriping of Dockside F-4 thru F-6 Replace all burnt out bulbs in the yard Replace all burnt out bulbs in the yard Replace all burnt out bulbs in the yard Replace All Interior Fluorescent Lights in all Buildings to LED Lights Replacement of Load Center No. 1 (LC1) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replace Replace Renoration Replace Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Replacement Of Load Center No. 5 (LC5) Metering Cabinet Repl					7/22/2025			9,800
36 Admin Annex (Old Horizon) Roof Repair 1 Priority 9/27/2025 144 37 Admin Annex (Old Horizon) Roof Coating 1 Priority 9/27/2025 8 8 Crane Office Renovation 2 Priority 2 1 39 Restriping of Dockside F-4 thru F-6 3 Priority 3 415 40 Replace all burnt out bulbs in the yard 4 Priority 4 4 294 41 LC-2 and LC-3 Switch Gear Replacement 5 Priority 5 5 25 42 Replace All Interior Fluorescent Lights in all Buildings to LED Lights 6 Priority 6 133 43 Replacement of Load Center No. 1 (LC1) Metering Cabinet 7 Priority 7 9 9 44 Replacement of Load Center No. 5 (LC5) Metering Cabinet 8 Priority 8 6 6 45 Operations Divisions Office Renovations 9 Priority 9 5 6 46 Repair/replace of chassis trailer parking stalls 10 Priority 10 10 10 47 Priority 9 Priority 9 10 10 10 48 Prior	-		.		0/07/222	1	1	89,700
37 Admin Annex (Old Horizon) Roof Coating 1 Priority 9/27/2025 84 84 85 86 87 87 87 87 87 87 87						1	1	1,852,186
38 Crane Office Renovation 2 Priority 2						1	1	144,650
39 Restriping of Dockside F-4 thru F-6 3 Priority 3 415		, ,	· · · · · · · · · · · · · · · · · · ·					84,750
40 Replace all burnt out bulbs in the yard 4 Priority 4 9 296 41 LC-2 and LC-3 Switch Gear Replacement 5 Priority 5 256 42 Replace All Interior Fluorescent Lights in all Buildings to LED Lights 6 Priority 6 130 43 Replacement of Load Center No. 1 (LC1) Metering Cabinet 7 Priority 7 9 96 44 Replacement of Load Center No. 5 (LC5) Metering Cabinet 8 Priority 8 9 9 9 9 45 Operations Divisions Office Renovations 9 Priority 9 9 9 9 46 Repair/replace of chassis trailer parking stalls 10 Priority 10 9 48 9 9 9 9 9 49 9 9 9 9 9 40 9 9 9 9 41 9 9 9 9 42 9 9 9 9 43 9 9 9 9 44 9 9 9 9 9 45 9 9 9 9 46 9 9 9 9 47 9 9 9 9 48 9 9 9 9 49 9 9 9 40 9 9 9 41 9 9 9 9 42 9 9 9 44 9 9 9 9 45 9 9 9 46 9 9 9 47 9 9 9 48 9 9 9 49 9 9 9 40 9 9 9 41 9 9 9 42 9 9 9 43 9 9 9 44 9 9 9 9 45 9 9 9 46 9 9 9 47 9 9 9 48 9 9 9 49 9 9 9 40 9 9 9 41 9 9 9 42 9 9 9 43 9 9 9 44 9 9 9 45 9 9 9 46 9 9 9 47 9 9 9 48 9 9 9 49 9 9 9 40 9 9 9 41 9 9 9 42 9 9 9 43 9 9 9 44 9 9 9 9 45 9 9 9 46 9 9 9 47 9 9 9 48 9 9 9 49 9 9 9 40 9 9 40 9 9 9 41 9 9 42 9 9 43 9 9 44 9 9 9 45 9 9 46 9 9 47 9 9 48 9 9 49 9 9 40 9 9 40 9 9 40 9 9 41 9 9 42 9 9 43 9 9 44 9 9 45 9 9 46 9 9 47 9 9 48 9 9 49 9 9 40 9 9 40 9 9 40 9			_				-	115.000
41 LC-2 and LC-3 Switch Gear Replacement 42 Replace All Interior Fluorescent Lights in all Buildings to LED Lights 43 Replacement of Load Center No. 1 (LC1) Metering Cabinet 44 Replacement of Load Center No. 5 (LC5) Metering Cabinet 45 Operations Divisions Office Renovations 46 Repair/replace of chassis trailer parking stalls 47 Priority 48 Priority 49 Priority 40 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Operations Divisions Office Renovations 46 Repair/replace of chassis trailer parking stalls 47 Priority 48 Priority 49 Priority 40 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Priority 46 Priority 47 Priority 48 Priority 49 Priority 40 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Priority 46 Priority 47 Priority 48 Priority 49 Priority 40 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Priority 46 Priority 47 Priority 48 Priority 49 Priority 40 Priority 40 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Priority 46 Priority 47 Priority 48 Priority 49 Priority 40 Priority 40 Priority 40 Priority 41 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Priority 46 Priority 47 Priority 48 Priority 49 Priority 40 Priority 41 Priority 42 Priority 43 Priority 44 Priority 45 Priority 46 Priority 47 Priority 48 Priority 49 Priority 40 Priority 41 Priority 42 Priority 43 Priority 45 Priority 46 Priority 47 Priority 47 Priority 48 Priority 49 Priority 40								415,000
42 Replace All Interior Fluorescent Lights in all Buildings to LED Lights 6 Priority 6 9 130 43 Replacement of Load Center No. 1 (LC1) Metering Cabinet 7 Priority 7 9 99 44 Replacement of Load Center No. 5 (LC5) Metering Cabinet 8 Priority 8 9 66 45 Operations Divisions Office Renovations 9 Priority 9 9 5 50 46 Repair/replace of chassis trailer parking stalls 10 Priority 10 9 10 10 100 47 48 48 49 50 60 61 61 61 62 63 64 64 65 66 66 66 77 67 66 66 67 67 67 67 67 67							1	296,355
43 Replacement of Load Center No. 1 (LC1) Metering Cabinet 7 Priority 7 96 44 Replacement of Load Center No. 5 (LC5) Metering Cabinet 8 Priority 8 66 45 Operations Divisions Office Renovations 9 Priority 9 50 46 Repair/replace of chassis trailer parking stalls 10 Priority 10 100 47 48 48 48 48 48 48 49								250,000
44 Replacement of Load Center No. 5 (LC5) Metering Cabinet 8 Priority 8 6 6 45 Operations Divisions Office Renovations 9 Priority 9 5 46 Repair/replace of chassis trailer parking stalls 10 Priority 10 10 47 48 48 49 <td< td=""><td></td><td></td><td>_</td><td></td><td></td><td></td><td>-</td><td>130,000</td></td<>			_				-	130,000
45 Operations Divisions Office Renovations 9 Priority 9 50 46 Repair/replace of chassis trailer parking stalls 10 Priority 10 0 100 47 10 10 10 10 10 10 10 48 10							ļ	90,000
46 Repair/replace of chassis trailer parking stalls 10 Priority 10 100 47 10 10 10 48 10 10 10 49 10 10 10 50 10 10 10 10 10 10 10 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1</td> <td>60,000</td>							1	60,000
47 48 5 5 5 5 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7								50,000
48 49 50		Repair/replace of chassis trailer parking stalls	10	Priority	10	ļ	1	100,000
49 50							1	
50								
3,86.						ļ	ļ	ļ
	50							

PORT AUTHORITY OF GUAM Organizational Chart GENERAL MANAGER Management/Program Analysis **Deputy General Manager Deputy General Manager Port Staff Attorney** Officer (Administraion & Finance) (Operations) **EQUIPMENT ADMINISTRATION COMPLIANCE/CONTROL FACILITY MAINTENANCE OPERATIONS** & FINANCE **MAINTENANCE Equipment Maintenance Facility Maintenance Corporate Services Operations Manager Harbor Master** Manager Manager Manager **Assistant Operations Safety Administrator General Administration Assistant Equipment** Manager Manager **Maintenance Manager Port Police Chief** Stevedoring **Commercial Manager** Superintendant **Chief Planner** Terminal Marketing & **Superintendant** Communications Manager **CIP/Engineering Transporation Personnel Services** Superintendant Administrator **Systems Manager Chief Financial Officer Procurement & Supply** Manager

Survivability Clause:

This annual budget for FY2024 is produced to necessarily enable the Board of Directors of the Port Authority of Guam to administer the Port Authority Fund, which the Board is required to maintain pursuant to 12 GCA § 10109 and, likewise, for the Board to perform its duties mandated by 12 GCA § 10104 and exercise its powers as directed by 12 GCA § 10105. Title 12 GCA § 10106 commands that the General Manager, as the Port's chief executive officer, serves at the Board's pleasure to maintain, operate, and develop the Port's administration and business affairs. To this end, 12 GCA § 10107 decrees the General Manager must, among other duties, ensure the Board's rules and regulations are enforced, approve demands for payment of the Port's obligations, oversee the construction of works of the Authority, and to compensate the employees of the Authority per 12 GCA § 10111 and the Port's personnel rules and regulations having the force and effect of law.

Accordingly, in the event that no new and superseding annual budget is promulgated by the Port Board of Directors at the conclusion of Fiscal Year 2024 or at any time thereafter, even for subsequent fiscal years, this herein Port Authority of Guam FY2024 annual budget shall be the continuing decree of the Board until otherwise superseded. In this event, the General Manager is commanded to continue to administer the Port Authority of Guam FY2024 annual budget in the absence of any supplanting annual budget or official edict of the Board to the contrary, except that the General Manager is authorized to exercise discretion to increase spending in any form over and above that provided by this Port FY2024 annual budget by an amount calculated at up to three percent (3%) compounded for each consecutive fiscal year subsequent to FY2024.

The Board draws support for this policy from the analog of 48 U.S.C. §1423j(b) of the Organic Act of Guam. Similarly, the Board so hereby holds that, if at the termination of any fiscal year the Port Authority of Guam Board of Directors shall have failed to pass an annual budget providing for payments of expenses of the Port Authority of Guam and meeting its obligations for the ensuing fiscal year, then the several sums appropriated in the prior fiscal year budget for the objects and purposes therein specified, so far as the same may be applicable, shall be deemed to be re-appropriated, item by item, except that the General Manager is authorized to exercise discretion to increase spending in any form over and above that provided by this Port FY2024 annual budget by an amount calculated at up to three percent (3%) compounded for each consecutive fiscal year subsequent to FY2024.

Correspondingly, during any period that the Port Board of Directors lacks a quorum due to an insufficient constitution of its members, and for which appointed potential members sufficient to attain quorum are then pending legislative confirmation, the General Manager is henceforth authorized, without prior Board approval, to present to the Guam Public Utilities Commission any matter so required for presentment and PUC approval by 12 GCA § 12004 and PAG Docket Order 09-01.

BOARD OF DIRECTORS

Dorothy P. Harris, Chairperson Conchita S.N. Taitano, Vice Chairperson Fe R. Valencia-Ovalles, Board Secretary



Resolution No. 2025-02

RELATIVE TO ESTABLISHING PROVISIONS FOR THE CONTINUATION OF FY2025 BUDGET ALLOCATIONS AND BUDGET CEILING ADJUSTMENTS FOR FY2026 AND FY2027, IF NECESSARY, TO ENSURE OPERATIONAL CONTINUITY, AND AUTHORIZING THE GENERAL MANAGER TO TEMPORARILY EXERCISE BOARD POWERS TO MAINTAIN OPERATIONAL CAPACITY IN THE EVENT OF QUORUM ISSUES DUE TO THE 38TH GUAM LEGISLATURE'S FAILURE TO CONFIRM GOVERNOR LOU LEON GUERRERO'S NOMINEES, RESULTING IN AN INSUFFICIENT CONSTITUTION OF THE JOSE D. LEON GUERRERO COMMERCIAL PORT BOARD MEMBERS.

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE PORT AUTHORITY OF GUAM:

WHEREAS, pursuant to 12 GCA § 10109, the Board of Directors of the Port Authority of Guam is required to maintain the Port Authority Fund to ensure the operations and obligations of the Authority are met; and

WHEREAS, the Board's duties are mandated by 12 GCA § 10104, and its powers are defined by 12 GCA § 10105, which includes the administration and development of the Port's infrastructure, policies, and finances; and

WHEREAS, the General Manager, as the chief executive officer of the Port Authority of Guam, is mandated by 12 GCA § 10106 to ensure the maintenance, operation, and development of the Port's administration and business affairs and to enforce the Board's rules and regulations; and

WHEREAS, the annual budget for FY2024 has been duly promulgated and serves as the financial blueprint for the administration of the Port Authority Fund; and

WHEREAS, to ensure operational continuity, the FY2024 budget shall serve as the default financial framework in the event no superseding annual budget is adopted by the Board for FY2026, FY2027, or subsequent fiscal years; and

WHEREAS, the General Manager is authorized to exercise discretion to increase spending over and above the FY2024 budget by an amount calculated at up to three percent (3%) compounded annually for each fiscal year subsequent to FY2024 in the absence of a new budget; and

WHEREAS, during periods when the Board of Directors lacks a quorum due to an insufficient constitution of its members, and when potential members sufficient to attain quorum are pending legislative confirmation, the General Manager is authorized to present necessary matters to the Guam Public Utilities Commission for approval, as required under 12 GCA § 12004 and PAG Docket Order 09-01, now, therefore, be it

RESOLVED, that in the unfortunate event the Legislature fails to confirm the Governor's nominees, preventing the Board from meeting due to an insufficient constitution, the following objectives are adopted as the foundational framework for the General Manager's operations to ensure the Port's continued success and alignment with its mission:

- 1. The FY2024 budget shall continue to serve as the operational and financial framework for the Port Authority of Guam in the absence of a superseding annual budget, unless otherwise directed by the Board.
- 2. The General Manager is authorized to administer the FY2024 budget and exercise discretion to increase spending up to three percent (3%) compounded annually for each fiscal year subsequent to FY2024, ensuring financial adaptability and operational sustainability.
- 3. In the event of a lack of quorum within the Board, the General Manager is empowered to present matters requiring Guam Public Utilities Commission approval without prior Board authorization, pursuant to 12 GCA § 12004 and PAG Docket Order 09-01.



- 4. The Board, through the adoption of this resolution, underscores the continued prioritization of infrastructure modernization efforts, including updates to the Master Plan, gantry crane replacement, Hotel Wharf rehabilitation, and fuel pier upgrades, and the General Manager shall continue to explore federal and local grant opportunities to fund these projects.
- 5. The Board directs the General Manager to develop and implement revenue enhancement methodologies, including mechanisms within the tariff for full utilization, and to strategize balancing operational costs with revenue growth.
- 6. The Board shall ensure compliance with all applicable laws and PUC orders by updating internal policies, reviewing procurement procedures, and implementing equitable workload distribution practices through desk audits.
- 7. The General Manager is instructed to advance the Port's zero-emission and zero-waste goals by investing in green technology and establishing community partnerships for environmental stewardship programs.
- 8. Workforce development initiatives, including employee training, cross-training, and mentorship programs, shall be enhanced to improve operational efficiency and adaptability.
- 9. The Board commits to community engagement by fostering public-private partnerships, maintaining transparent communication with stakeholders, and collaborating with local businesses and organizations.
- 10. Contingency and resilience planning shall be strengthened to address natural disasters, global supply chain disruptions, and cybersecurity threats to the Port's operations.
- 11. The Board supports strategic partnerships with federal agencies and regional ports to align with Guam's broader economic and national security goals; and be it further

RESOLVED, that the Chairperson certify to, and the Secretary attest to, the adoption hereof.

PASSED AND ADOPTED UNANIMOUSLY BY THE BOARD OF DIRECTORS THIS <u>23rd</u> DAY OF <u>JANUARY</u>, 2025.

DOROTHY P. HARRIS CHAIRPERSON, BOARD OF DIRECTORS PORT AUTHORITY OF GUAM FE R. VALENCIA-OVALLES
SECRETARY, BOARD OF DIRECTORS
PORT AUTHORITY OF GUAM

